









## OVERSEAS NEWS

# Activists turn Manila funeral into protest

By RICHARD GOURLAY IN MANILA

THOUSANDS of political activists marched peacefully through a nervous Manila yesterday behind the coffin of a leading left-wing activist, who was assassinated 10 days ago by unknown gunmen.

The marchers denounced the "US-Aquino dictatorship" and accused the Government of sliding towards fascism before laying the body to rest.

The killing of Mr. Leandro Alejandro and the large protest march yesterday unnerved a capital that is still reeling from a failed military coup in late August and the Cabinet reshuffle which it triggered. No one has claimed responsibility for the killing and police investigators have made no progress towards finding the killers.

Onlookers tossed flowers on to the coffin as the estimated 10,000 activists marched for nine hours past wary police who kept a low profile.

Mr. Alejandro was the soft-spoken secretary general of Bayan, a coalition of legal left-wing opposition groups, and a former student leader.

During a mass yesterday, the Communist Party of the Philippines laid a wreath inscribed with the words "a revolutionary salute to a true patriot."

## Tibetans stage anti-China demonstration in Lhasa

By ROBERT THOMSON IN PEKING

TIBETANS have staged a rare protest against Chinese authorities in Lhasa, a Chinese official has confirmed, and it is believed that several protesters, including monks, have been detained by police.

The protest on Sunday follows an increase in activism by Tibetan exiles in India and an address by the Dalai Lama, the exiled Tibetan spiritual leader, to the US Congress in which he condemned the Chinese Government and called for Tibetan independence.

Few details are available about the protest, which was confirmed by a government official in the Tibetan capital, though it has been reported

that Buddhist monks led a march through Lhasa that was broken up by Chinese police, who then arrested protesters. Several foreigners are believed to have also taken part.

The demonstration followed a series of executions in the region as part of a nationwide crime crackdown and coincided with the 37th anniversary of the Chinese military takeover.

The Chinese Foreign Ministry released a statement on Monday condemning the US Government for allowing the Dalai Lama to deliver a speech to Congress last week about Tibet, which the ministry said "is an inalienable part of Chinese territory."

## Storms kill 60 in South Africa

By Anthony Robinson in Johannesburg

DURBAN AND large areas of Natal province were declared disaster areas yesterday after five days of torrential rain which swept more than 60 people to their deaths and has wrought havoc on homes, communications and factories.

Durban itself was virtually cut off yesterday by closure of the airport and harbour and the collapse of several main road bridges into rivers swollen by heavy rain and a string of dam washways in upstream catchment areas.

The railway linking the country's main port city with Johannesburg and the industrial hinterland was also cut by mudslides while the city and its suburbs paradoxically faced a severe water shortage after aqueducts feeding the main reservoirs were swept away by the floods.

Many homes were surrounded by swirling floodwater and factories were also deprived of electricity and telephone links. Several of the city's largest factories were ordered to close to preserve water.

One of the hardest hit places in Natal province was Richards Bay, which houses the country's main coal and bulk export facilities. Over 800 mm of rain fell on the town in five days, including 440 mm in a single downpour on Monday. The driving rain and high winds have degraded many of the famous Natal coastal beaches of their sand.

Swaziland, the independent kingdom surrounded by South Africa and Mozambique, is to go to the polls on November 5 in general elections announced yesterday by King Mswati III. The last elections under the kingdom's unique tinkhundla system were held in 1984, and elections to the 50-member parliament were not due again until 1988.

But the young English-educated king who came to the throne 18 months ago after a turbulent three-year interregnum following the death of his father King Sobhuza in 1982, told a mass meeting at the Royal Kral that the present parliament was "a ship which needed new guidance..."

Katherine Bond in Kampala reports on a fight against embezzlement of public funds

## Uganda wages war on corruption

FROM his third-floor office in central Kampala, Mr. Augustine Ruzindana, Uganda's Inspector-General of Government, wages a lonely war. "Every day we are fighting corruption. There's plenty of it. It's rampant," he said.

Corruption has been a way of life here since the start of Uganda's economic decline under ex-President Idi Amin in the 1970s. It embraces everything from civil servants selling off government stationery to the selling of police files by people inside the High Court.

The standard argument is that corruption is inevitable because of low wages and high inflation, estimated at 237 per cent a year in June (345 per cent in May). But the routine embezzlement of vast sums of public money suggests that financial hardship is not the only cause.

President Yoweri Museveni's Government created the inspectorate - which incorporates the role of ombudsman - last year. It investigates corruption, abuse of power, neglect of duty and current allegations concerning the violation of human rights.

Last month, it began to query government cheques in the hope of ending "air deals," or payment for goods and services that never fully materialise. The government official and supplier involved then split the profit.

There are numerous examples. The judiciary has just put in 15 expensive claims for car hire totalling Ugandan shillings 3.4m (\$54,000). Mr. Ruzindana suspects only a 10th of the claims to be genuine.

A senior clerk in the Labour Ministry signed cheques worth over \$16,000 for his own company account. The clerk has been handed over to the police, but in such cases Kampala's law courts often fail to get convictions for "lack of sufficient evidence."

The High Court issued cheques worth over \$28,000 to five separate organisations. "I inquired, and the fellow responsible came here. He's an old man, he almost had a heart attack," Mr. Ruzindana said. In general, the larger the ministry's budget is, the larger the air deals.

The Defence Ministry has had more cheques queried than any other.

It received roughly a third of Uganda's 1987-88 budget of Ugandan shillings 53.2m. Both politically and militarily the army in Uganda holds the reins of power. Mr. Ruzindana has remarked that some officers were unco-operative during investigations.

Described by his friends as "completely incorruptible," Mr. Ruzindana, 42, worked as a director of exports during ex-President Milton Obote's regime from 1980 to 1985. In his opinion, corruption was worse then. In the Obote period, the leadership took part in it, he said.

He claims that the Uganda Government would have enough money to pay decent civil service salaries were it not for corruption. "Part of this exercise is so that we can save money and generally pay a living wage."

The inspectorate's 40 members of staff get allowances to boost wages that are often as meaningless as \$4.90 to \$6.40 a month. Mr. Ruzindana gets a ministerial level, monthly salary of around \$272 which he supplements with earnings from an insurance brokerage business.

Those on the receiving end of inquiries complain that delayed payments are disrupting the running of ministries. Civil servants think that there are already enough measures in place to prevent embezzlement, including the recent installation of a new Treasury computer to print figures on cheques.

They also feel they have been made scapegoats, pointing out that politicians too are not above feathering their nests. Recently, a government minister is reported to have chided the ruling National Resistance Council for "raiding and raving about corrupt civil servants."

Mr. Museveni is regarded by most Ugandans as honest. However, the anti-corruption drive will not win him many fans among businessmen and bureaucrats. It includes "politicising" men and women from all walks of life to become honest citizens. These cadres are then posted to ministries and key institutions.

Political cadres have a mixed reputation. In the Education Ministry they seem to have unearthed air deals leading to an annual loss of about two thirds of the ministry's budget. Other departments claim, however, that their cadres are a corrupting influence, something that Mr. Ruzindana says is not surprising because "essentially they are incorporated into the system they find."

The solution as he sees it lies in economic recovery and what he calls institution building, or restoring the responsibility normally attached to certain jobs. "I don't believe in this moral rehabilitation once your economic and institutional sides are in place."

"Here, a minister does what should be done by a Permanent Secretary. A Permanent Secretary does what should be done by a clerk... a policeman is not an example of rectitude, he is an example of corruption. In hospitals, an underpaid doctor becomes a thief. Even a bank cashier has to be bribed to put your money on deposit."

## Royal Navy begins minesweeping in Gulf

By OUR MIDDLE EAST STAFF

THE Royal Navy yesterday began sweeping operations well within Gulf waters off the coast of Dubai, where at least three mines were sighted earlier this week.

Three of the 615-tonne British mine-hunters despatched to the war zone last month - Bicester, Brecon and Hurworth - passed through the Strait of Hormuz during the night accompanied

by the frigate Andromeda and support vessel Abdiel.

Brooklesby, the fourth of the mine counter-measure vessels committed by the Royal Navy, continued the search around the tanker anchorage near the coast of Fujairah.

In the heavily congested channel 20 miles from Dubai, the Defence Ministry has marked by buoys where there

are believed to be mines.

The danger area is in international waters, 78-106 feet deep, used by most commercial vessels going to and from the northern Gulf. Larger tankers fully loaded have no alternative route, a Kuwaiti shipping official was quoted as saying yesterday.

As the British task force started its mission, Iran threatened to avenge the capture by the US Navy of Iran Air as it was laying mines on the night of September 21-22.

Rear-Admiral Mohammed Hussein Malekzadeh, commander of the Iranian Navy, was quoted by the official Iran news agency as saying: "Moslem combatants are ready to teach American Marines a lesson they will never forget."

## Shamir assails Shultz trip

By ANDREW WHITLEY IN JERUSALEM

MR. YITZHAK SHAMIR, the Israeli Prime Minister, yesterday poured a heavy dose of cold water over expectations raised by the announcement that Mr. George Shultz, the US Secretary of State, is to visit Israel and its Arab neighbours in the second half of October.

Touring northern Israel, the Likud leader made clear he was in no mood to change his mind over the proposed international conference on the Middle East, a subject the Reagan Administration has come to endorse.

"Shultz knows my position on a Middle East conference. He's not coming here to argue," said the Prime Minister.

The swiftness of the reaction from the Shamir camp to the announcement that the on-off visit was finally going ahead underscored the nervousness within the Likud of expected heavy pressure from the US.

Earlier this summer, Mr. Moshe Arens, a close Shamir confidante, succeeded in per-

suading Mr. Shultz that the time was not ripe to visit Israel, given the deep division within the coalition National Unity Government. Since then Mr. Shimon Peres, the Labour leader and principal advocate in Israel of an international conference, has made no progress in resolving the deadlock.

Even the most optimistic of Labour officials now expect no progress until after the national elections scheduled to be held no later than October 1988.

## Japanese industrial output falls

By Ian Rodger in Tokyo

INDUSTRIAL production in Japan fell 0.5 per cent in August from the previous month. The seasonally adjusted production index for the mining and manufacturing industries eased to 125.8 (1980=100), according to the Ministry of International Trade and Industry.

Miti said the decline did not indicate a weakening of the economic recovery. It was partly the result of back-to-back gains in June and July, and partly because there was one more weekend in August.

The ministry pointed out that the year-on-year rise in the production index in August was 5.5 per cent. It forecast that production would rise 8.5 per cent in September, compared to August, but would decline 2.7 per cent in October.

**Eight Hindus shot**  
Suspected Sikh terrorists gunned down eight Hindus in two separate attacks in Punjab state, the United News of India reported yesterday. J.F.-D.J. reports from New Delhi.

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## AMERICAN NEWS

## Shevardnadze starts Brazil visit

BY ANN CHARTERS IN SÃO PAULO

MR EDWARD SHEVARDNAZE, the Soviet Foreign Minister, started his official three-day visit to Brazil on a trip which will also take him on a senior delegation to Uruguay and Argentina.

Mr Shevardnadze is the highest-ranking Soviet official to visit Brazil on a trip which will also take him on a senior delegation to Uruguay and Argentina.

During a meeting with President José Sarney he said that foreign debt hinders development in Latin America and that Brazil had Soviet support in its efforts to obtain a more just international economic order.

President Sarney and the Soviet leader Mr Mikhail Gorbachev are to exchange visits next year beginning

with the Brazilian President's trip after May when "the weather is warmer", according to Brazil's Foreign Minister, Mr Roberto de Abreu Sodre. The Soviet Foreign Minister said that his country particularly welcomed Brazil's return to a seat on the UN Security Council.

Bilateral accords covering cultural, commercial, scientific industrial and technological co-operation, including perhaps joint efforts in space, are to be signed with Minister Sodre before the Soviet Foreign Minister continues on to Uruguay and Argentina.

Never particularly close, Brazil and the Soviet Union have maintained diplomatic relations since 1961 following a 14-year interruption initiated in 1948 when Brazil broke off relations after outlawing

the Brazilian communist party a year earlier. Two Brazilian communist parties were legalised in 1985 in one of President Sarney's first official acts.

Great efforts during the visit centred on the economic front following up in the activities of the Soviet ambassador to Brazil, Mr Viktor Isakov, who has been avid in promoting investment and trade. He recently extended an invitation to a leading Brazilian conglomerate to set up a factory in the USSR and has urged São Paulo businessmen to invest.

Soviet technicians are pushing to start purchases of Brazilian micro computers, and the first Brazilian investment is likely to be a joint venture Soviet apple juice factory

that will also process Brazilian orange juice.

On bilateral trade the Soviets would like to see improvement in volume and a decrease in Brazil's trade surplus. Trade, kept well in Brazil's favour, has been declining according to Brazil's Foreign Ministry.

In fiscal 1986, two-way trade totalled a meagre \$400m.

Brazil's imports are concentrated 77 per cent in petroleum while exports are divided between 40 per cent semi-manufactured goods and 34 per cent in commodities and minerals.

Caution interest in the Soviet minister's visit could turn more enthusiastic if Brazil saw increased trade opportunities actually materialise.

## Peru's bank takeover law is passed

By Barbara Durr in Lima

PERU'S Congress yesterday approved the controversial law nationalising banks, insurance companies and finance companies.

Mr Francisco Pardo Mesones, president of the Association of Banks, warned that bankers would not leave their institutions voluntarily. He has moved a bed into the Banco Mercantil, of which he is president, and on Monday night began to sleep in his bank. "We are physically resisting any attempt to take the bank," he said.

Mr Pardo implied that there could be an effort by the Government to throw him and others out of their banks by force. But he said that he believed that President Alan García would respect the court orders that prohibit takeovers of the banks and companies until the judicial branch decides on the constitutionality of the law.

Bankers say the law is unconstitutional and plan to fight it in national and, if necessary, international courts.

## US budget deficit package lets everybody off the hook

The White House and Congress remain at odds over taxation and spending, Lionel Barber reports from Washington

Government defaulting on its obligations and a financial crisis.

The corralled President agreed to sign on the dotted line, but he is still bucking at the implications of this stretched-out version of the Gramm-Rudman law. The question is, how far does it mark genuine progress on cutting the record Federal budget deficit, which is widely blamed for helping sustain other global economic imbalances?

Mr Reagan made clear at the weekend that he only signed the measure because it was tacked on to a bill needed to raise the Federal debt limit to \$2,500bn. Failure to have done so would have led to the

Commission's radio spectrum asset sales and other "revenue raising" devices.

Mr Rick Brandon, staff director to Senator Lewton Chiles of Florida, chairman of the Senate Budget Committee, reckons that Congress and the Administration remain some \$14bn to \$15bn apart on new revenues. Rep William Gray puts the figure between \$4bn and \$8bn, but as Mr Brandon points out, this almost certainly includes a lower defence outlay.

At present there are two alternatives on defence spending for the fiscal 1988 budget which begins on October 1. The higher figure is \$296bn, the lower option is \$289bn. Congress has yet to pass a defence spending bill, so the final outcome is unclear.

Most Democrats accept that further cuts in the military budget would be politically damaging with election year coming up. So the scramble is on for small savings here and there in entitlements and what Mr Brandon calls "cats and dogs" — one-off savings through increased user fees, which are indirect taxes by any other name.

## Reagan enters fray over Bork nomination

BY LIONEL BARBER IN WASHINGTON

PRESIDENT REAGAN is in the face of public opinion polls showing strong opposition to the nomination. With 20 Senators still undecided, the conservative judge's chances of confirmation are no better than 50-50, the White House admits.

The White House has decided to send the president into the

fray in the face of public opinion polls showing strong opposition to the nomination. With 20 Senators still undecided, the conservative judge's chances of confirmation are no better than 50-50, the White House admits.

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The picture was further clouded on Monday night when the Senate majority leader — Senator Robert Byrd of West Virginia — announced that he had asked the Senate Judiciary Committee to send the nomination to the Senate floor without

recommending how the full Senate should act.

The Bork nomination has been fought like an election race with conservative supporters and liberal opponents spending several million pounds on TV advertising and lobbying efforts in the Senate.

## IMF AND WORLD BANK MEETINGS

## Reagan urges action by Japan and W Germany

BY PHILIP STEPHENS

PRESIDENT REAGAN yesterday called on Japan and West Germany to match cuts in the US Budget deficit with action to stimulate their economies.

Speaking at the formal opening of the annual meeting of the International Monetary Fund and the World Bank, Mr Reagan also pledged to veto any protectionist legislation passed by the Congress.

The President said that he had reluctantly agreed to sign a bill which the Administration believes will lead to a further substantial cut in the Budget deficit next year.

However, he said, it had been a "tough decision" and it should be seen by the rest of the world as "a signal that America is not backing down from its responsibilities."

Having made the decision, he added, "I call on the surplus countries to do the same—to find the political gumption to stimulate their economies with-

out reigniting the fires of inflation."

Mr Reagan's phrasing, which appeared stronger than recent language used by Mr James Baker, the US Treasury Secretary, underlined what officials called US determination to maintain pressure on Tokyo and Bonn.

Last weekend, the US, with other major industrial countries, reaffirmed its commitment to a stable dollar, but made it clear that a sustained reduction in the massive US trade deficit would require faster growth outside the US.

In yesterday's speech there was no direct reference to the dollar but Mr Reagan said: "It must be recognised that the health of the world economy does not hinge solely on US budget policy."

"As US budget and trade deficits decline, other countries must pick up the slack, particularly on imports from develop-

ing countries."

In what was seen as a reference to the trade bill now under discussion in Congressional Committee, Mr Reagan said that "self-destructive protectionism" was not the answer to the US deficit and the parallel surpluses in Japan and West Germany.

"I pledge to you that any protectionist legislation reaching my desk is going to be returned to Congress with a veto on its cover," he said.

The President also underlined the importance to the US of progress in the current Uruguay round of trade talks under the auspices of the General Agreement on Tariffs and Trade.

A key priority would be the dismantling of the \$100bn in subsidies paid to Western farmers. The US wanted "revolutionary change in the production of food and fibre."

## Conable reaffirms strategy

By Alexander Nicoll

MR BARBER CONABLE, president of the World Bank, yesterday called for greater co-ordinated efforts to restore the strongest developing country debtors to the world's credit markets in five to seven years.

In a speech to the opening session of the International Monetary Fund and World Bank annual meetings, Mr Conable affirmed the Bank's commitment to reinforcing existing strategies for handling the debt crisis in large middle-income countries.

"For such countries—Brazil, Argentina, Mexico and Venezuela, for instance—the right approach remains one of strong adjustment programmes together with imaginative packages based on new borrowing from both private and public sources, as well as on other types of financing."

Mr Conable's remarks, and those of Mr Michel Camdessus, the IMF managing director, underlined an entrenchment of official reaction against a perception that the debt strategy is steadily weakening.

On the Bank's own role, Mr Conable reiterated that it would expand its lending but added: "We will not assume the debts of others." This was taken as a message that the Bank remains opposed to schemes under which it would act as a guarantor for securities or other types of private lending.

Mr Conable acknowledged that more careful and innovative treatment might be needed for less resilient middle income debtors which could take longer to return to the leading markets.

## Barbara Durr looks at the background to informal talks in Washington

## Peru senses shift on debt

TOP PERUVIAN officials will quietly try out their latest debt proposals this week in Washington at the annual meeting of the World Bank and the International Monetary Fund. Conversations, mostly about payment in kind, are to be informal and Peru will not abandon President Alan García's 10 per cent of exports-limit on debt payments nor his rejection of IMF records.

But two factors underlie the new effort by Latin America's most recalcitrant debtor: a belief that international creditors have become more flexible as they have fathomed debtor difficulties in general and Peru's increasing economic troubles, particularly its urgent need to expand its trade credit lines.

Peru's heterodox economic programme, limiting foreign debt payments and pumping in consumer spending at home, brought it robust 8.5 per cent growth last year and the economy is predicted to expand this year by 6.5 per cent.

But the country faces an alarming decline in foreign reserves, annualised inflation of about 100 per cent, a commercial deficit of \$150m, a budget deficit of 6.7 per cent of GDP and a rapid fall-off in trade credit lines and investment, according to the National Planning Institute.

Peruvian officials are consequently expected to begin to implement a debt negotiating strategy laid out in July in an internal document by the National Council on the Foreign Debt. According to the council, Peru's first priority is negotiations with creditor governments which hold 44 per cent of its \$14.8bn debt. Total arrears are now over \$5bn.

Negotiations with governments are considered critical because of their implication for bilateral foreign relations, the flow of concessional credits and



Gustavo Saharain: "cordial" talks with World Bank

World Bank. The bank cut off disbursements to Peru last April after the country's refusal to continue payments of its \$782m debt. Peruvian officials said their move was because the flow of disbursements in proportion to payments had become negative.

Conversations between the Bank and Peruvian envoys during the last month were characterised by Gustavo Saharain, Minister of Economy and Finance, as "cordial." Although no payment was made, the talks succeeded in staving off Peru's expulsion from the bank. Peruvian officials are preparing a roster of projects, reformulating old ones and they will seek to reprogramme existing debt. A partial payment is also expected.

World Bank officials have said repeatedly, however, that Peru must pay completely its arrears of more than \$100m before credit lines can be renewed or fresh ones opened. The bank does not want to create a precedent for rescheduling its payments.

Paying the full arrears remains the stumbling block. Such a large payment may be politically difficult for the García Government given that its left-wing opposition is adamantly against ties with the World Bank.

Payments have outpaced disbursements from the Inter-American Development Bank this year as well, but Peru continues to pay the IADB, in part because its projects had been considered more in line with Government priorities than those of the World Bank. But, according to the Council document, Peru intends to begin conversations with the IADB to reformulate existing projects



WASHINGTON 1987

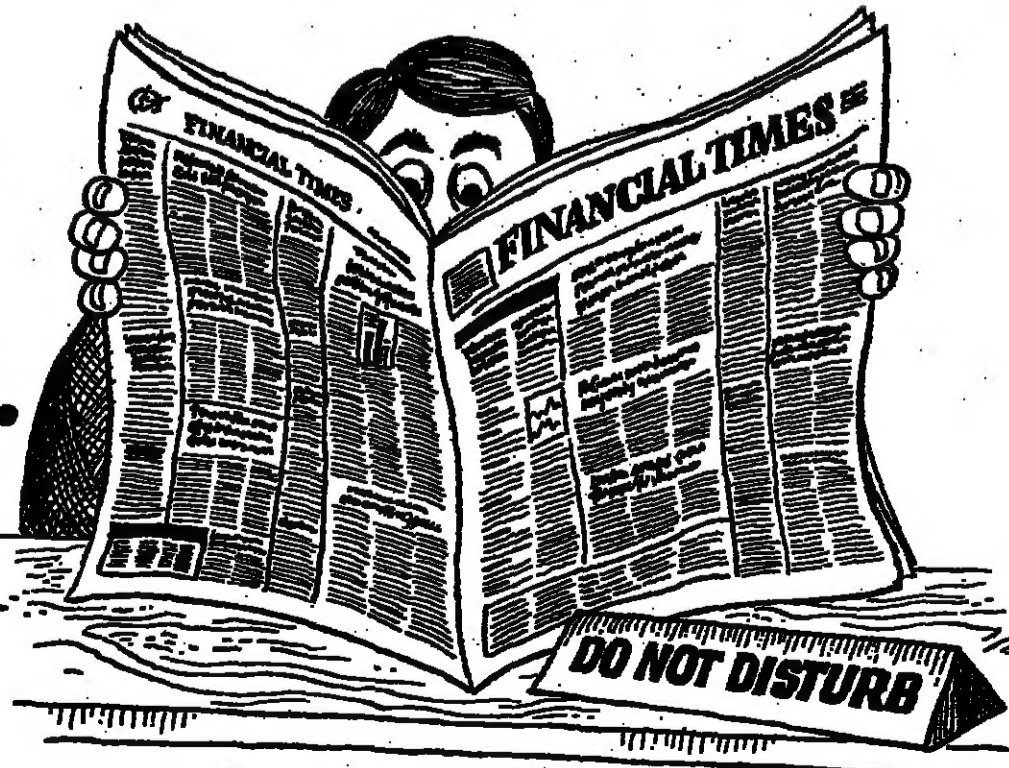
and reprogramme payments on its \$85m debt to the bank. The formal discussions are envisaged with the IMF, where Peru has been ineligible since August 1986, though the Government is willing to talk informally about its \$710m debt to the fund.

Commercial banks, which hold \$3.1bn of Peru's debt, are last on the country's priority list because they are not making new loans. However, Peruvian officials hope that their recent payment-in-kind accord with Midland Bank and First Interstate Bank of California may open the way for more deals with commercial bank creditors.

Overall, the Peruvian strategy is to weaken the unity of the steering committee where syndicated loans are handled by reaching agreements with individual banks and to avoid the demand that an IMF agreement be reached before negotiations can start. Peru's main proposal will be for payment in products and services. It is also working on legislation for creating free trade zones, where debt paper could be exchanged for investment.

In spite of the country's limited capacity to provide enough goods and services to satisfy all interested creditors, suppliers will also be offered payment in kind. Textron, the US aeronautics manufacturer, is expected to finalise a deal soon for part payment in manufactured silver products for its \$53m sale of helicopters in 1983.

Chance favours the prepared mind.





# Handling the heat in the kitchen

**W**hen Jeoff Samson moved in from electronics to Hotpoint's washing and other machines, he found his niche—and the business doubled its sales.

He tells Robert Heller how Hotpoint soared.

**F**EW large British consumer durable businesses have scored substantial successes in the Eighties. In domestic appliances, 'few' is an exaggeration. In an industry decimated by imports and failures, Hotpoint was one of the large survivors. At £115 million of 1982 sales and £8.5 million of pre-tax profit, it was hardly a jewel in GEC's crown. Four years on, though, sales have more than doubled and profits trebled—and that is a growth rate outstanding within both GEC and the economy at large.

The hot seat at Hotpoint has been occupied since April 1983 by Jeoff Samson, in several ways the odd man out among GEC top managers—rare in his broad experience as managing director in other big companies (Nesbitt and Zambra, Plessey, STC); in his early years in a family firm; in his current total dependence on consumer marketing for his GEC sales. In the appliance industry Samson is also a rarity, coming late to the consumer game from a high-technology background in process control, instrumentation, electronics and telecommunications.

But both the high-tech and the family fruit canning business ('a bleeding in a thoroughly competitive industry') have come in more than handy. 'I've found my niche, frankly,' says Samson.

The niche had been well-lined by his predecessor, the late Chaim Schreiber, especially in one vital respect: Schreiber, a self-made millionaire whose kitchen and bedroom furniture business joined up with Hotpoint, installed the basic concept that 'to be successful you have to have dealers who want to support you as much as the customer.'

Samson has built on this foundation, nurturing relationships with both the big chains, like Currys, and the independents.

**S**AMSON supports the display of a representative range of his major appliances by independent retailers, through providing a lavish array of point-of-sale and other merchandising aids.

The combined operation has been startlingly successful in terms of market share; Hotpoint now has around a third of all U.K. washing machine sales, an increase

**"A bleeding in a thoroughly competitive industry."**

has occurred despite (perhaps because of) a policy of 'never being afraid to be price leader.'

Instead, Hotpoint trusts to in-built marketing bene-



Jeoff Samson, Managing Director of Hotpoint Limited.

was all right, but it has to be first and foremost.

The second was that Samson 'forced sales and marketing people to forecast,' which means that now 'every month we live for the budget.' Third came a challenge to the design team, to speed up product development, to provide 'a common identity of styling,' to reduce costs.

'We're in a race with Japan in terms of designing products' says Samson.

One key has been to 'use the micro-processor for itself, not as a substitute for electro-mechanical controls.'

The most striking result is the Micro Profile 9560/1, whose control panel, to its proud parent, 'looks like a VCR'; it automatically profiles the spin and the wash to get the best performance from the machine and the washing powder.

GEC makes all its own home laundry and refrigeration machines, right down to the compressors and motors, and Samson is looking forward to bringing more of the Hotpoint range into U.K. production: one of Creden's appeals, for example, was that 'we could produce our own cookers.'

The electric cooker is typical of Hotpoint's fact of life: 'we live in product ranges that are saturated.' The only exception is dishwashers, where Hotpoint took over British brand leadership in 1985 with imported machines that are now to be made here under licence and in large numbers: 'a thousand a week coming up, and double within the next six months.'

The effect of market saturation is intensified by the long life of so-called

**"We don't manufacture if we can't sell at the right price."**

'white goods'—seventeen or eighteen years for a cooker, for example, and nine for a washing machine. But Samson believes that the pattern can be changed, with the co-operation of the High Street dealer.

To achieve that, Hotpoint 'had to become consumer-orientated and operations-orientated'—and Samson claims that 'I was a consumerist instinctively. I fell on my feet.'

**P**ART of the consumerist philosophy is that 'the factory is solely subservient to marketing.' The economic trick is always to keep demand slightly ahead of capacity, though the latter is impressive enough.

Hotpoint turns out 1.2 million machines a year via the plant in Peterborough (once an AEL factory) and the two in North Wales; the Kimmel Park plant at Bodelwyddan is purpose-built for home laundry machines—and very new, completed in 1982.

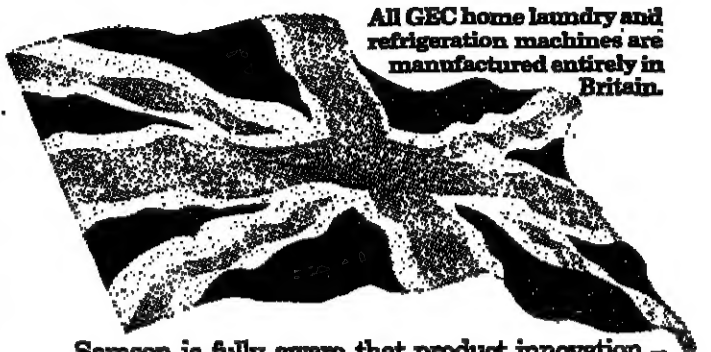
In the short time since then, factory automation has advanced rapidly, and facilities are being enhanced continually. Samson is a strong believer in making his own, all the way from parts to appliances: the economics hold the latter key—'we don't manufacture if we can't sell at the right price.' But vertical integration is not followed slavishly—

'there is no point in vertical integration if the associated technology is evolving rapidly and competitively.'

Refrigerators are also made in-house at Peterborough; currently dishwashers, built-in cookers and hobs and vacuum cleaners are factored, although the former will soon be British made.

**"The factory is solely subservient to marketing."**

All GEC home laundry and refrigeration machines are manufactured entirely in Britain.



Samson is fully aware that product innovation—as with the first U.K. designed and built all-in-one washer-dryer, a big current hit—holds the key to sustaining Hotpoint's rise. He knows that his own electronic expertise has a big part to play: 'I've brought to the business a technical excitement about the future.' That future could well include appliances fitted with a central processing unit that contains a modem unit: if a fault starts to develop, it will ring the service office, and 'we'll arrive before it goes wrong.'

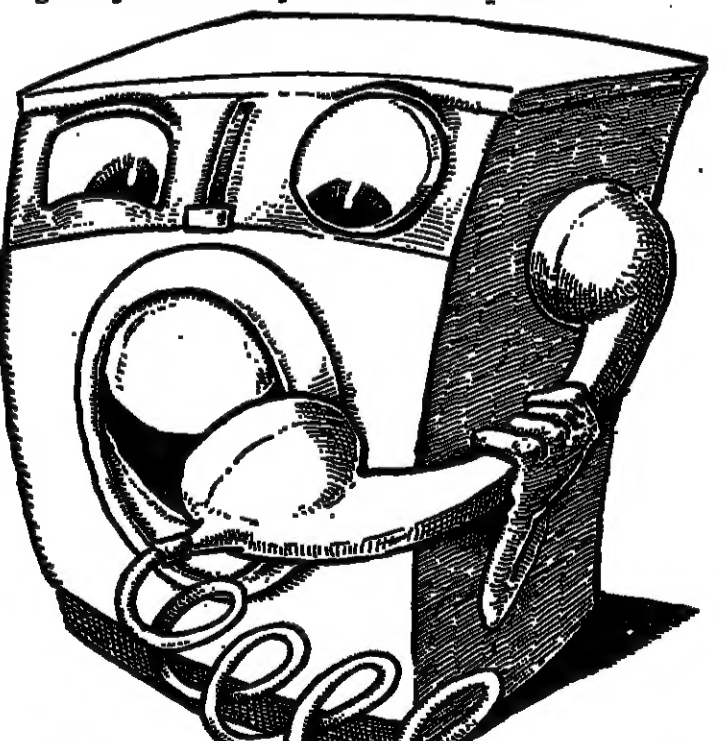
**S**ERVICE is a most material part of Samson's life.

The business makes 1.6 million calls a year to people's homes, and the more machines it sells, the greater the commitment of resources to service becomes.

That rising commitment is true of the whole of Hotpoint which today bulges somewhat at the seams as a quart of production is managed out of a relative pint pot.

The 5,800 employees are overwhelmingly in distribution, manufacturing and service engineering: a mere 350 cover all other functions, including sales and marketing. 'It's a very tightly run company,' says Samson.

Major decisions on capital investment are pending for a growth business which, like Samson himself, doesn't fit the typical GEC pattern—for instance, its average order book is only two weeks long, against years for many other GEC companies.



In five years or so, self-diagnostic machines will be able to alert a service centre automatically of any impending fault.

Its remarkable surge must slow down in one sense—'you can't go on doubling in sales every four years! But you can consolidate and get more profit.'

Taking in the Creden buy and GEC's other consumer businesses, from Redring showers to Cannon gas cookers (which all come under Samson's wing), turnover in consumer products is now nearing £600 million, making GEC Britain's largest consumer durables manufacturer and equaling some of the group's biggest industrial divisions.

Like them, Hotpoint has been spurred and left to create its own success, and Samson relishes the challenge.

'Delegation,' he says, 'is absolute. The degree of autonomy is extreme.'

Robert Heller is Editor-in-Chief of Finance Magazine.

GEC is the registered trade mark of The General Electric Company plc.

**GEC**

Britain's largest manufacturing employer



The Microwave Circular Oven. Here in one stylish, space-saving, built-in unit are five individual cooking methods giving the best of all worlds.

from only 19% when Samson took over.

That rewarding rise has occurred despite (perhaps because of) a policy of 'never being afraid to be price leader.'

fits to justify the price; no delivery charge, a free service call if it isn't made within 48 hours of the request, a five-year parts guarantee and so on. By these techniques, backed up by modern, efficient factories and designs, Hotpoint has proved that GEC can be successful in the consumer electrical goods where, by and large, British industry has suffered unmitigated disasters.

It's also a big business by any standards—especially after the £126 million purchase of Creden. Samson had

**"Every month we live for the budget."**

been 'stalking Creden for three years,' the attraction being that, out of its £145 million turnover, £110 million was 'new business' in products that Hotpoint didn't sell.

**T**HE Creden 'name is going to stay' says Samson firmly: 'the sum of the two market shares mustn't

be less in total.' A few weeks after the purchase, he was confident that 'we can make a lot more money out of Creden.'

That would follow the pattern set at Hotpoint, where Samson did 'three fundamental things' on taking charge. 'The first was improving quality: it



## WORLD TRADE NEWS

## Austrians in metal joint ventures

BY JUDY DEMPSEY IN VIENNA

TWO JOINT ventures, one in Venezuela and the other in Australia, will be set up by the Austrian state-owned metal company, Austria Metallwerke (Amag) as part of a long-term plan to phase out the company's smelters which specialise in the production of aluminium.

The joint venture arrangements come at an important time for Amag, Dr Franz Hartlieb, general secretary of Amag, said yesterday. "We have been looking for new sources to sup-

ply us with metal. For environmental reasons we are trying to phase out our old smelters. The Austrian smelters were built in the 1950s and are situated close to the Austro-German border.

Under the terms of the letter of intent, Amag, along with the planned joint venture, the state-owned aluminium company based in Venezuela, Alcaza will also hold a 40 per cent share. At the moment, Amag is seeking an experienced aluminium compa-

ny for the remaining 20 per cent. Once the smelters have been built, Amag will receive between 20,000 and 40,000 tons of metal a year from Alcaza. Amag's own smelters annually produce over 20,000 tons. Dr Hartlieb expects no shortfall under the terms of the new joint venture.

The company has also signed a letter of intent with Portland Smelter, an Australian company based in Victoria. Again,

Amag will hold a 40 per cent share and will receive up to 40,000 tons of aluminium a year under the terms of the joint venture.

The precise financing terms have yet to be finalised but Amag said the group would be financing each of the joint ventures to the tune of around \$100 million (500m). Amag is one of the few successful Austrian state-owned industries. The group recorded a turnover of nearly \$700m for 1986.

McEnroe of the international negotiating circuit

## Canada's veteran troubleshooter

BY DAVID OWEN IN TORONTO

VETERAN Canadian negotiator Mr Simon Reisman's post-prandial decision last week to suspend the 16-month-old free trade talks with the US might have been unexpected. But it was certainly not out of character.

In 40 years as one of Ottawa's foremost trade troubleshooters, the 68-year-old son of poor Jewish immigrants to Montreal has acquired a formidable reputation as the John McEnroe of the international negotiating circuit.

While he is the proud possessor of a truly impressive track record and once dubbed a "20-minute hard-boiled egg" for his powers of clinical calculation, Mr Reisman's most distinctive negotiating hallmark is said to be a predilection for colourful rhetoric and emotional theatrics.

Mr Phil Trezise, with whom he hammered out the 1945 Auto Pact which still governs the car trade between the US and Canada, described him as "very frank, very blunt, very outspoken and sometimes profane".

Illustrations of this no-holds-barred approach are legion. According to one much-quoted (though Mr Reisman insists apocryphal) anecdote, he once dropped cigar ash onto the desk of Mr John Connally, the US

Treasury Secretary - an antique whose previous owners included Mr Alexander Hamilton, the first US Treasurer.

More recently, when criticised by Liberal leader Mr John Turner and others about his \$21,000-a-day salary for the duration of the trade talks, he retorted by asserting that this represented a \$250,000-a-year annual pay cut from his typical earnings as a private consultant.

In similar vein, when Mr Peter Murphy, his youthful US counterpart in the latest talks, raised questions about US-Canada car trade, Mr Reisman disarmed him with a quip about publicly upbraiding him, branding his opposite number "either foolish or a knave".

It was as a 22-year-old delegation secretary to the 1947 steel talks in Geneva that Reisman got his first real taste of international trade diplomacy.

Coincidentally, while he was monitoring the discussions which eventually produced the 1949 GATT agreement, his immediate boss, Mr John Deutsch, was in Washington with Canadian Tariff Board chairman Mr Hector McKinnon, negotiating incognito for a bilateral trade pact with Canada's increasingly powerful southern neighbour.

Simon Reisman, the man who suspended Canada's trade talks with the US, is "very frank, very blunt, very outspoken and sometimes profane".

Reisman displays no qualms about publicity, upbraiding his opposite number in the US as either "foolish or a knave." But as a negotiator he is also known for his powers of clinical calculation.

The Prime Minister of the day, Mr William Mackenzie King, finally backed away from a deal because of pressure and fear of destroying the unity of the Commonwealth.

In that sense, Mr Reisman's career has come full circle. In the interim, he has chalked up a long list of successes, ranging from the Auto Pact to the 1988 settlement of a ticklish aboriginal land claims case with the

capital Inuit of the western Arctic. He also, in 1971, contrived to get Canada exempted from the Nixon Administration's imposition of an across-the-board 10 per cent import surcharge.

During his 30 years as a civil servant, a stint which began when he joined the Ministry of Labour for a "holiday job" while waiting to go up to Harvard Business School and ended with his resignation as Deputy Finance Minister in December, 1974, he helped draft no fewer than 25 budgets and frequently overhauled the ministers he worked for.

Since leaving the civil service, he has carved out a successful consultancy business with Mr Jim Grandy, former Deputy Industry Minister. At one time or another, clients have included Mr George Weston, the CIBC food processing and distribution firm, Power Corporation, the Montreal financial services conglomerate, and the Lockheed Aircraft Corporation of Canada.

An unbridled and disavowed conversationalist, Mr Reisman has long been a valued member of Ottawa's cocktail circuit. Trim and energetic still, his other private interests include fishing in remote areas of Labrador and Cape Breton and skiing.

## Statoll to expand polypropylene output

BY KAREN FOSSLI IN OSLO

STATOLL, the Norwegian state oil company, is to expand its polypropylene production in two separate projects. Statoll said that the polypropylene expansion will significantly strengthen the company's position in the Scandinavian market and will place the company among Europe's 10 largest polypropylene producers.

Himont, the US-based world leader in petrochemical production, and Statoll have entered a joint agreement to construct a new polypropylene facility in Antwerp, Belgium. The first phase of the project will see the construction of a polypropylene facility with a capacity of 150,000 tonnes. Statoll is to invest about Nkr 900m (\$50m/\$55m/\$60m) in the new facility.

There are also tentative plans

to increase capacity in the new Antwerp facility to 300,000 tonnes in two additional project phases. Himont has captured the West European polypropylene market with a production capacity of 540,000 tonnes followed by Hoechst of West Germany which has a production capacity of 400,000 tonnes.

The Antwerp project will be a 50 per cent joint-owned by Statoll and Himont. It is scheduled to come into production in 1989. Each company will separately market their shares of production from the facility.

A second project, Statoll is to spend Nkr 100m-150m to expand polypropylene production capacity at its Bamble facility south of Oslo. Production capacity will be increased from 70,000 tonnes to 90,000 tonnes. It is scheduled to be completed in

1988 and will increase profitability at Bamble, Statoll says. Statoll has been similar to expand Bamble since 1985 but was hitherto blocked by Norsk Hydro, the semi-private Norwegian industrial group, partial owner of the facility. The expansion will incorporate the use of a simpler, more efficient polypropylene process.

Statoll's Bamble facility includes US Norpol, which is operated by Norsk Hydro. Statoll has a 49 per cent stake in the ethylene and polypropylene facility. In 1986, 280,000 tonnes of ethylene and polypropylene was produced.

US Norpol, the plastics facility at Bamble, is operated by Statoll with a 66 per cent stake. In 1986, plastics production at Bamble was closed during autumn 1986.

facility receives its ethylene supply from US Norpol.

Statoll could be hard-pressed to gain the necessary approval from Norwegian authorities for its polypropylene expansion strategy. Plans will be presented to the Storting (Norwegian Parliament) in November at the same time as details of a budget overshoot by Nkr 3.5 bn for its Mongstad refinery and loading terminal will be revealed.

Statoll says that financial results in Bamble in 1986 were "very satisfactory" due to higher costs of feedstocks which did not recover from lower crude prices experienced that year. Profitability was also affected by the annual maintenance shutdown of the facility which was closed during autumn 1986.

Tony Walker reports on Iraq's extensive pipeline developments

## Baghdad restores the oil flow

"WHEN THE safety of your country is at stake, you will do anything to augment its revenues." That statement, by a senior official in Iraq's state-owned oil sector, sums up Iraq's attitudes towards exploiting and marketing oil, which accounts for 95 per cent of export earnings.

Mr Sabri Abdullah Razak Khadim, head of research at the state oil marketing organisation (Somo), which has recently had its functions broadened and strengthened, signalled in an interview a more aggressive Iraqi strategy towards selling its oil.

"We're trying to address our markets, taking into account the demand pattern," Mr Khadim said. He described Turkey, Spain, Italy and the US as Iraq's "optimum markets" for medium to heavy crude and middle distillates, which make up the bulk of output.

Other important markets were those of Japan, South Korea and Singapore. Iraq was also seeking to build on its markets in Latin America.

At the same time, Mr Khadim said there was a "large potential absorptive" market in Iraq itself. He indicated that, where possible, Iraq would seek to expand its refining capacity, which now exceeds demand by about 30 per cent.

Iraq, he said, had no intention of following Kuwait's lead in buying into refining and distribution operations in Europe or elsewhere. "We consider development outside is not a real development," he said. "We would rather have a project inside Iraq than outside."

The Iraqi official made it clear that his country would strenuously resist pressure from the Organisation of Petroleum Exporting Countries to cut production. It is running at about 2.6m to 2.7m barrels a day. Iraq's Opec quota for the second half of this year is 1.54m b/d.

Iraq's more assertive approach to oil production and marketing coincides with the completion in mid-year of a second pipeline through Turkey and the award in September of a contract for the construction of a pipeline through Saudi Arabia.

When completed the Saudi pipeline will give Iraq the ability to export about 3m b/d overland through Saudi Arabia and Turkey. This, more or less equivalent to its capacity from offshore oil loading facilities in the northern Gulf, put out of action early in the war.

In 1980, just before the outbreak of the war, Iraq's oil production had reached 3.5m b/d. Less than two years later output had slumped to about 1m b/d following Syria's decision in April 1982 to close a 1.2m b/d Iraqi pipeline through its territory.

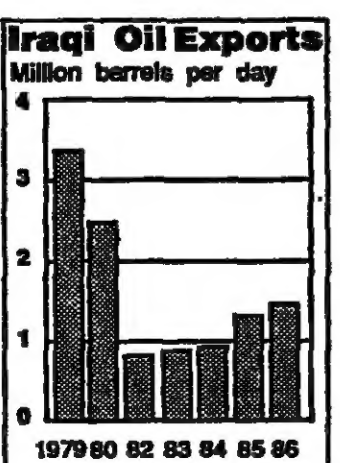
The pipeline closure further undermined Iraq's ability to finance the war effort. Since then the Iraqis have embarked on an ambitious pipeline construction and extension programme that has achieved some spectacular results. Main developments include:

● Expansion from original capacity of 650,000 b/d to 1m b/d of an existing 980km pipeline from Kirkuk in northern Iraq through Turkey to Ceyhan on the Mediterranean.

● Completion this year of a second pipeline through Turkey with a capacity of 500,000 b/d.

● Construction in record time in 1984-85 of a spur line connecting Iraq's southern oilfields with the Saudi east-west pipeline with a capacity of 500,000 b/d.

● The award in September 1987 of a contract for the construction of a 1,000km pipeline to run parallel with the Saudi Pipeline with a capacity of 1.6m b/d. Completion is expected by the second half of 1988.



● Agreement in April 1987 on a third Turkish pipeline with a 700,000 b/d capacity to run from Aln Zalah near Mosul in northern Iraq to the Basmal oil pipeline and refining centre in eastern Turkey.

Mr Khadim indicated that a \$1bn project to build a pipeline to the Jordanian port of Aqaba on the Red Sea, which was shelved in 1985, could be revived.

A sticking point has been Iraq's insistence that it would top paying if the pipeline came under attack from a third party, namely Israel. The Agaba pipeline would run close to the Israeli border.

Mr Khadim said that Iraq was also pressing ahead with improvements to its internal pipeline grid. Among plans was an extension to the strategic pipeline connecting the southern and northern oilfields. The aim of this would be to improve Iraq's capacity to move various grades of oil through its Red Sea and Mediterranean outlets to strengthen its marketing effort.

The Iraqi official said that Iraq's proven reserves now

stood at 100bn barrels, about half medium crude. He estimated that semi-proven reserves could total the same amount again, which would put Iraq in the same league as Saudi Arabia as a repository of oil wealth.

Mr Khadim said that in spite of the war, exploration was continuing, although it had been curtailed in some areas near the battlefield. He noted that until the late 1980s, Iraq was the most "under-explored" country in the world. About 80 per cent of Iraq, he said, had now been surveyed for possible oil deposits.

The Iraqi official vehemently rejected criticism that Iraq's current exports of about 2.3m b/d meant it was undermining Opec's attempts to stabilise the market. He argued that Iraq was merely making up ground lost when its ability to export oil was squeezed in the early to mid-1980s because of pipeline closures and the destruction of its oil loading terminals in the Gulf.

Iraq was demanding a similar quota to that of Iran of about 2.3m b/d. "We're not so stupid as to destroy the market by utilising everything," Mr Khadim said. "The oil policy of Iraq is always logical. We are a country with large reserves and large capacity. We don't want high prices; nor do we seek very high prices."

It therefore plans to maintain tax relief on mortgage interest payments which gives assistance to buyers in the early years of mortgage repayments.

It will also encourage housing associations, financial institutions and the independent rented sector to develop shared ownership schemes to aid prospective purchasers who are unable to afford the full cost of purchasing a home but would like to make a start on buying.

Under shared ownership arrangements, a purchaser buys a

## UK NEWS

ANDREW TAYLOR REPORTS ON THE GOVERNMENT'S PLANS FOR HOUSING

## Call to ease curbs on private rents

GOVERNMENT plans to revitalise the housing market by easing restrictions on private renting, giving council tenants rights to choose a new landlord and by reducing the role of local authorities as major providers of rented housing were published in a White Paper (policy document) yesterday.

Housing associations will be expected to play a significant part in providing rented housing, according to the government proposals.

Under the new rules housing associations would be required to pitch rents at levels which would encourage greater private-sector investment in the association schemes. Grants would be available to bridge the remaining cost.

Mr Nicholas Ridley, Environment Secretary, said the proposals could lead to an increase in housing benefit in some areas. This would be compensated for by increased revenue from sales of properties to the private sector and also by a reduction in the amount of repair and maintenance local authorities would have to finance.

The immediate effect of the proposals would be broadly neutral in terms of public expenditure. Over 10 years they would be likely to reduce expenditure, said Mr Ridley.

Shelter, the organisation for the homeless, claimed the proposals would cause rents to rocket, make

tenants more vulnerable to harassment by landlords and make it even more difficult for low-income families to find "a decent affordable place to live".

The White Paper calls for the establishment of new-style Housing Action Trusts (HATs) which would take over responsibility for council housing in areas of serious urban decline.

HATs, which would have powers similar to urban development corporations, would renovate properties before handing them over to new landlords which could be housing associations, private landlords or co-operatives formed by local residents.

The paper proposes that all new lettings negotiated by private landlords and housing associations should be either assured tenancies or shorthold agreements.

These would permit landlords to negotiate market rents or rents which take "account of the limited degree of contractual security" provided by new shorthold arrangements.

The changes would not affect the rights of tenants covered by existing contracts covered by Rent Acts.

The Government plans to toughen legislation making it an offence for landlords to harass tenants. Mr Ridley said this would dissuade landlords from trying to force tenants out of their properties.

New safeguards will have to be introduced once rents are deregulated, says the Government, to ensure that landlords do not try to take advantage of taxpayers by trying to push up rents of benefit recipients to unreasonable levels.

A household resources test is also proposed to ensure that home improvement grants go to the most needy and that those who can afford most part of the cost of improvements do so out of income and savings.

Systems for allocating home improvement and home insulation grants are to be simplified.

A consultation paper is to be issued shortly setting out a new financial regime for local authority housing operations. They will be expected to adopt a more strategic role, identifying housing needs and encouraging new methods of housing provision by making best use of private sector finance.

Market in homes, Page 28

It may be appropriate to charge less than market rents in these sectors specifically providing for people on lower incomes.

"In principle, public-sector landlords could in addition seek an adequate return on capital before embarking on new investment. But this could mean setting rents at full economic levels which, in some areas, would be beyond the means of many tenants."

"It is inevitable in these circumstances that there must be some degree of subsidy to the providers of public-sector rented housing."

RENT CONTROLS and other statutory restrictions have prevented private landlords from playing a much greater role in providing satisfactory rented housing for those who need it, the white paper says.

It says the first essential step to encourage investment in the private sector would be to allow private landlords to charge rents on new lettings at a level giving them a reasonable return. It proposes laws to cover all new private-sector lettings. It would allow private landlords to choose to let either on:

● An assured tenancy basis with rents freely negotiated between landlord and tenant but with security of tenure protected.

● A shorthold basis with no security beyond the tenancy period beyond the right for either party to seek registration of an appropriate rent.

The Government does not propose to make any substantial changes in the regime for existing lettings subject to the Rent Acts.

Assured tenancies were introduced in the 1980 Housing Act. It allowed substantially renovated dwellings to be let by approved landlords at freely negotiated rents while tenants kept full security of tenure for duration of the tenancy. At the tenancy's end the tenant had a right to a new lease, on terms to be agreed between the parties or fixed by the county court. Any rent fixed by the court was to be at a market level.

The 1980 act introduced shorthold lettings designed to aid landlords who might be prepared to let for a short time even at restricted rents, provided they could be certain of recovering the property at the end of the period. Under shorthold provisions either landlord or tenant may apply for registration of a fair rent.

The paper proposes that tenants renting under shorthold agreements should keep the right to seek registration of a rent but that, in future, rents should be set at a market level taking account of the limited degree of contractual security which the tenant has.

The Government proposes to remove most of the remaining controls over new lettings by resident landlords. It proposes to protect tenants by making it an offence for landlords to harass tenants by making such action would be likely to lead to the tenant leaving.

It proposes to strengthen civil law by allowing tenants who have been evicted illegally or forced out by harassment to claim greater compensation.

Direct action on housing urged

LOCAL AUTHORITY housing problems, particularly in some inner urban areas, are so serious that the Government wants more direct action "involving both public and private sectors".

It therefore proposes to establish in designated areas a series of bodies to be known as Housing Action Trusts (HATs). They would have powers similar to an urban development corporation but would take over responsibility for local authority housing.

It would then renovate it, and pass it on to different forms of

management and ownership. These might include housing associations, tenants' co-operatives and approved private landlords.

The HATs would be expected to "act as enablers and facilitators for provision of other community needs such as shops, workshops and advice centres, and for encouraging local enterprises."

They would have a limited lifespan. Their remit would be to secure the improvement of the stock in their area and then hand it over to other owners and managers. Through that

process they would make use of public and private-sector resources.

"They will assist in the Government's aim of diversifying forms of management and ownership, in conjunction with other policies such as rent deregulation and right to transfer," says the white paper.

Disposals by HATs would generate extra funds that could be used elsewhere. It was too early to say how many HATs would be created or which areas they would tackle. Each HAT would consist of a chairperson and members appointed by the Secretary of State.

The position of maisonettes and flats was complex and would require special arrangements. The position generally would be that the freehold of a block would be transferred where a majority of tenants wanted the arrangement.

It also proposes to introduce arrangements to allow council tenants to choose to transfer to other landlords. That will offer a remedy for tenants who receive a poor service from their council.

Exposing councils to healthy competition should also contribute to a better general standard of services for tenants who do not transfer, says the white paper.

Many approved landlords would be established housing associations, but some would be commercial landlords. In other cases, tenants might be able to take control of their homes by forming a co-operative with neighbours.

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## Mortgage interest tax relief to continue

THE GOVERNMENT intends to continue to give strong encouragement to the growth of home ownership, which it says has risen from 0.8m owner-occupied dwellings in 1914 to 12m privately owned homes in 1986, housing 65 per cent of the population.

It therefore plans to maintain tax relief on mortgage interest payments which gives assistance to buyers in the early years of mortgage repayments.

It will also encourage housing associations, financial institutions and the independent rented sector to develop shared ownership schemes to aid prospective purchasers who are unable to afford the full cost of purchasing a home but would like to make a start on buying.

Under shared ownership arrangements, a purchaser buys a

proportion of a house or flat on the usual mortgage basis. The "buyer" then rents the rest of the property from a suitable agency, often a housing association.

The proportion of mortgage repayments rises as the purchaser's income increases until the purchaser becomes the full owner.

The Government also intends to modify its right-to-buy arrangements. About 10 tenants have already bought their homes under the right to buy or agreement since April 1979.

Most landlords had administered the right to buy fairly and efficiently, says the white paper, but a few local authorities are slow in dealing with sales.

It therefore proposes that a tenant should have power to serve notice calling on the landlord to proceed. If it failed to do

so, and the tenant was not to blame for the delay, the tenant would have power to pay rent to a deposit holder instead of to the landlord.

When the sale was completed the rent and accrued interest would be put towards the purchase price to compensate the tenant for the delay.

The Government also proposes that the cost-floor rule should be abolished. Under that, a tenant's right-to-buy discount may not reduce the purchase price below the sum of certain costs incurred since March 31 1974 in respect of the property.

Changes are also proposed in the way in which housing improvement and house insulation grants are allocated.

Primary legislation will be needed to aim grants at those

people who need them, to encourage better take-up of grants, and to favour private investment, says the paper.

It proposes that the present four types of grant would be simplified, leading to a single form of mandatory grant that would be available to bring property up to a new standard.

Above that standard, grant assistance will be at the discretion of local authorities. To avoid windfall profits, discretionary grants would be repayable on a sliding scale where first three years.

Grant entitlement, currently based on ratable values, would be determined under the proposals by a new test of household resources that would take into account the size of the work and the household's ability to finance it.

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## UK NEWS

## S&amp;P offer undercuts credit card rates

BY HUGO DIXON

SAVE & PROSPER, the financial services group, yesterday launched a cut-price credit card, undercutting the interest rates charged by the main retail banks.

S&P is charging interest at 1.5 per cent a month (an annual percentage rate of 18.6 per cent), compared with the 1.75 per cent charged by most banks. Lloyds Bank and TSB charge 1.9 per cent (APR 25.3 per cent).

S&P's move comes at a time when the rates charged by banks are being investigated by the Monopolies and Mergers Commission. In launching the inquiry earlier this year, Sir Gordon Horrie, Director-General of Fair Trading, said there was a prima facie case that banks were making monopoly profits by charging excessive interest rates.

It is uncertain, however, whether other banks will be forced to bring down their rates. Mr Ian Lindsey, Save & Prosper's director of banking services, argued it would bring the banks under pressure.

But Mr John Lee, head of Midland Access, one of the leading credit card companies, said: "Before we rush into a downward crash to 1.5 per cent, we are going to monitor market trends."

S&P's credit card will be a Visa card, operating much like any other credit card. One difference, however, is that to qualify for a card people will have to own their own home, be in salaried employment and not to have moved home or job in the previous year.

Segmenting the market in this way, said Mr Lindsey, would enable S&P to keep its provisions for bad debts lower than mass-market credit cards and to continue undercutting banks, however they responded. S&P has set itself a target of attracting between 25,000 and 50,000 cardholders in the next year, though it thinks the number could be considerably greater.

S&P yesterday also unveiled plans for an innovative investment product called Share-Safe, this will enable people to invest in the stock market without any risk of losing their capital.

In return for a guarantee that they are paid back their original investment, whatever happens to equity prices, investors are paid only half of any rise in the FT-SE 100 index.

## Kinnock directs Labour towards 'new realities'

BY PETER RIDDELL, POLITICAL EDITOR

THE LABOUR Party has to update its policies so as to appeal to the relatively affluent as well as to the poor and disadvantaged if it is to win power again, Mr Neil Kinnock, the party's leader, said yesterday.

In his address to the party's conference in Brighton, he argued that after three successive general election defeats the party's policy review, approved on Monday, should spread across the whole field, leaving nothing out.

He emphasised the need to adjust to new 'social realities' of increasing home and share ownership, changing work patterns and earlier retirement.

Defining socialism as 'largely about ordinary people getting on', Mr Kinnock said the party's attempt to win back the relatively secure could not be based on an appeal to the have-nots.

He gave the vivid example recently cited by Mr Ron Todd, the transport workers' leader, that you could not say to a dockworker earning £400 a week, owning his house, a new car, microwave and video, and a small place near Marbella, "Let me take you out of your misery, brother."

Mr Kinnock deliberately did not spell out the details and direction of new policies to be pursued by the review over the next year. However, he pleased a number of centre-right colleagues not only by his general

toughness but also by specifically indicating that nuclear defence policy would be re-examined. This group believes that defence was a major vote loser for Labour last June.

Mr Kinnock said that Labour would 'work to ensure that we have a policy in a different situation of 1990 that is capable of dealing with changing conditions in a way that would enhance the prospect of removing reliance on nuclear weapons of any description.'

His advisers later made clear that while the non-nuclear objective would remain, the review would examine the timeliness for implementation and consultation with allies, particularly in the light of possible talks on the reduction of strategic nuclear weapons.

Mr Kinnock was careful, however, to stress that the party would not be 'making a bonfire of everything we stood for last June'. In particular he emphasised the continuing acceptance of collective provision in education and health care and the limits of the market in determining investment in science. In general, his 54-minute speech, though characteristically long-winded in parts, was well received. There were, however, some doubts about how the party would ever regain office. There was also isolated heckling from the hard left.

Mr Kinnock made a point of replying to recent criticisms from hard left leaders such as Mr Tony Benn, without naming him specifically, that the policy review amounted to defeatism and a political identity crisis. Instead, he argued that 'after losing three elections any serious political party that did not undertake the most rigorous assessment and review would be betraying itself and its principles.'

After the recent controversy over Labour's attitude to wider share ownership Mr Kinnock said that the party would be fooling itself if it did not accept that the increased ownership of shares had not made a difference to their owners' personal economic perceptions. 'That is a matter of fact and the result of it is that our policies are going to have to take account of that reality and a number of others.'

He annoyed some on the left by warning of the need for self-discipline to ensure electoral success and saying that the party could not live on 'a constant diet of resolutions condemning and motions deploring and statements opposing.'

He said the party could not be content with 'gestures that will be ignored, bluffs that will be called, and illegality that will be punished.'

Conference reports, Page 14

## Blue Arrow rights attract take-up of only 48.9%

BY PHILIP COGGAN

BLUE ARROW'S £337m five-for-two rights issue - the largest ever launched in the UK - was taken up by only 48.9 per cent of the employment agency's shareholders. The result was well down on the 70 per cent level which the company and its merchant bank County NatWest were predicting as late as Monday.

The remainder of the shares was placed by stockbroker Phillips & Drew yesterday morning at 166.25p, a slight premium to the 166p rights price. By itself, the placing, at around £435m, was one of the largest ever made in the UK.

The rights issue was launched in order to finance Blue Arrow's successful £1.3bn bid for

Manpower, the US employment agency. Blue Arrow's offer was the largest of a series of bids for large companies by smaller UK groups which have been financed by substantial rights issues.

The response to the Blue Arrow offer was much better than that achieved by either WPP, which raised £213m to finance its offer for JRT, the US advertising agency and public relations group, or FKI Electricals which raised £94m to help to finance its merger with engineering giant Babcock International.

Yesterday County NatWest and Phillips & Drew asserted that the Blue Arrow issue was a success, because unlike the FKI

or WPP deals, no shares were left with the underwriters.

They argued that the take-up of £400m worth of rights was effectively the equivalent of a one-for-one issue and that many institutions could not accept their full entitlements without exceeding the limits imposed on their investment in any one stock.

A list of potential placees was drawn up over the past week, and the target price of 166.25p was no secret. The nil paid rights, which grant entitlement to the new shares, were trading at 1.25p. Adding in the 166p rights price, the effective cost of taking up the issue was 167.25p, 1p higher than the placing price.

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To: Julie Fallaise, GT Management (Guernsey) Limited, P.O. Box 366, Hirzel Court, Guernsey, Channel Islands. Please send me details of GT Asia Fund.

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"Our products at Brüel & Kjær are very specialized. Selling them requires detailed technical discussions and a broad knowledge of the product, the application and the competition."

"What we like is Panasonic's technical abilities. Besides the Panasonic engineers working on our products in Japan, we also have one here at our factory on a full-time basis."

"It's a tremendous advantage. He's in close contact with the sales people in Japan. And he's also training with us, learning to better understand Brüel & Kjær's products and their applications. Then, when he returns to Japan, he'll be better equipped to sell them."

"Most importantly, he knows us well. Sometimes it's difficult for us to understand the way business is done in Japan. Through him, we achieve a better understanding of what our counterparts in Japan are thinking, which benefits everyone."

"We've been together now for over 30 years. If we had it to do over again, we'd definitely go with Panasonic, but this time we'd begin the personnel exchanges at a much earlier stage."

Dr. Per V. Brüel  
President  
Brüel & Kjær  
Copenhagen, Denmark



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## UK NEWS

## Train makers link to bid for Channel Tunnel deal

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

NINE EUROPEAN railway equipment manufacturers have formed a consortium to bid for the £400m contract to build high-speed trains for the Channel Tunnel.

The consortium includes the leading manufacturers in Britain and France and provides for work on the contract to be split equally between the two countries.

A smaller proportion of the work would also be reserved for Belgian companies in recognition of the investment required for a high-speed track linking the tunnel with Brussels.

The agreement is likely to prove politically attractive in all three countries because it would avoid the possibility of a battle for the biggest share of the contract.

The members of the consortium are: British Rail Engineering, GEC Transportation Projects, Brush Electrical Machines and Metro-Cammell of the UK; Alstom, ANF-Industrie and De Dietrich of France; and BN and ACEC of Belgium.

All except ANF-Industrie were included in the list of 11 companies invited to tender by the three railway authorities, British Rail, SNCF of France and SNCB of Belgium.

Three companies invited to tender but not in the consortium are Leyland Bus, NEI Peabody and Walter Alexander, all of the UK.

The agreement provides for a joint management team to be set up and for common design teams to be formed in both the UK and France.

GEC Transportation Projects would act as the lead company for the electrical design aspects and Alstom, which built the 180mph Train à Grande Vitesse, would lead the team designing mechanical parts.

If the consortium is successful, the French and British companies will each take 44 per cent of the contract work, with 12 per cent reserved for Belgium.

The agreement stipulates that complete train sets could be assembled in both the UK and France, ensuring that the railway industries of both countries have an equal share in the re-

quired construction technology. That is regarded as of particular importance to the UK industry.

The contract will be awarded jointly by the three railway authorities, probably early in 1988, so that track testing can begin by 1991, well in advance of the opening of the tunnel in 1993.

The contract is for a fleet of 40 fixed-formation trains capable of operating at 180mph, with locomotive cars at each end and about 15 coaches providing space for about 770 passengers with restaurant and buffet facilities.

The trains will have to be capable of operating on different power supplies in the UK, the tunnel, France and Belgium, and will have to be built to the British loading gauge rather than the more widely used continental gauge in order to use British tracks.

The contract is separate from the fleet of shuttle trains to be ordered by Eurotunnel, which will carry vehicles between terminals near Dover and Calais.

At this level, the imports are starting to disrupt the market, threatening British industry and jobs.

In accordance with the provisions of the Bilateral Textiles Agreement between the EC and China, the quota level is provisional pending an agreement on a definite limit.

Under the agreement West Germany, France, Ireland and the Benelux countries already have quotas on Chinese underwear.

Mr David Freud, one of the report's authors, said that compared favourably with returns on projects such as the Hong Kong cross-harbour tunnel and the Spanish motorway system.

However, Mr Freud emphasised the difficulty of finding comparable private-sector projects.

Warburg believes that investors will demand a high rate of return - perhaps 30 per cent - in the early years of the project because of the risks involved.

But the report adds: "The day the English and French tunneling teams shake hands under the Channel, that requirement is likely to drop, and the share price jump up accordingly."

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## Import quota on Chinese underwear

By Lisa Wood

THE GOVERNMENT has set a provisional quota on the rising imports of Chinese underwear. From midnight last night, the next three months, the quota is 2.63m pairs of cotton pants for men, women and children.

Imports of Chinese underwear have risen from 2.2m items in 1985 to about 2.3m for the first seven months of this year.

The Nottingham-based Knitting Industries Federation, representing UK manufacturers, last month lobbied the Government to ask the European Commission for restraints on the imports.

The quota follows last week's decision by the European Commission to limit imports of Chinese underwear to 2.63m items.

Mr Alan Clark, the Trade Minister, has asked for support because he felt jobs were threatened.

He said: "The import figures concerned me as they more than doubled over the three months to the end of July compared with the previous three months."

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## A.H. Hermann on an Australian court ending a publishing ban Spycatcher comes in from the cold

NO DECISION by Australian courts can lift the ban affirmed and reinforced by the House of Lords on UK publication of Mr Peter Wright's book Spycatcher. The ban will remain in force until the matter is finally decided after a full trial - or until the injunction is lifted through an application by the Attorney General.

However, the decision of a superior Australian court to lift the temporary prohibition to publish in Australia will much decrease the pressure on the British Government to give up its quest.

The persuasive force of a common-law decision adopted in Australia is bound to make the outcome of the English trial appear less predetermined than it seemed to be immediately after the House of Lords judgment.

The Australian injunction cannot be reinstated before the hearing of the substantive ap-

peal on October 14, Heineemann, the publisher, gained at least a fortnight in which to produce the book in Australia and possibly on the continent.

They may then try to put the book on the UK market through the normal wholesale channels, and the question will arise as to whether the UK's book trade can legally undertake its distribution.

The short answer to that is that nothing can stop the Attorney General from asking a High Court judge to make the prohibition applicable to the book trade.

He could rely on the House of Lords ruling upholding the Attorney General's claim that, although the US edition is available to a relatively small circle of readers in the UK, the wider newspaper-reading public should be prevented from reading it, likely to bring the security services into disrepute and thus make their operation more difficult.

The security argument would, no doubt, be employed by the Attorney General to dislodge any argument the opposition might make from another EC country would contravene the EEC treaty guaranteeing free circulation of goods. Article 36 of the treaty explicitly allows prohibition of imports on the grounds of public policy, public safety or security.

However, such a new application to the High Court may not be necessary.

The courts held that it would be contempt of court if other newspapers to which the injunction was not addressed were to frustrate its purpose by publishing extracts from the book or even reported the Australian proceedings with a similar effect.

It seems that wholesale importers of the book would be the key to the wider public. There seems little doubt that

"publishing" includes any method of making the book available to the public irrespective of where the book was printed.

A small gap in the Government's case seems to be left by the Law Lords' emphasis on special dangers of newspaper publication of extracts.

It could be argued that that means that book publication was thought to be less harmful and that that view was further reinforced by the Government's failure to take any steps to prevent imports on a small scale.

It could be said that that created a justified expectation that no importers would be prosecuted as the authorities could not be assumed to float such a basic rule as the equality of citizens before the law.

The answer to that would be that the distinction between availability of information to an elite and to the wider public is the key to the Law Lords' Spycatcher decision.

Although the leading tour operators remain determined not to be undercut by such others that has not led to any real price cuts next year. Overall prices for next summer were said to be about 8 per cent higher than this year.

The operators appear to have increased prices on early and late-season holidays while holding them on their high-season holidays.

Tour operators and travel agents face the problem of persuading customers to book early for next year. In spite of warnings by some operators that late bookers will not get a bargain next summer, few in the travel industry really believe that will be the case.

Mr Bruce, MP for Gordon, challenged the Government not only to increase the independence of the Financial Times, but to set such an action in the context of a clearly stated policy about newspaper ownership.

Meanwhile, journalists on the Financial Times yesterday decided to launch a campaign to make readers fully aware of the reasons for the "unique importance of editorial independence on the Financial Times."

The journalists want to ensure that editorial independence becomes a fundamental part of the public debate in the event of a bid for Pearson.

"The Financial Times enjoys under Pearson's ownership a freedom from proprietorial interference which is essential to this freedom continues, not only for the sake of the newspaper's editorial reputation but for its commercial success," a motion passed by the FT chapter (office branch) of the National Union of Journalists said.

Should the FT ever cease to be owned by Pearson, its journalists decided they would like to see a broadly defined form of ownership structured to prevent any single interest gaining control.

Lord Blakenham, chairman and chief executive of Pearson, will meet Mr Murdoch later this week.

THE BANK of England yesterday confirmed its provisional estimates for money supply growth in August.

Final figures show the broad money aggregate, M3, grew by a seasonally adjusted 1.5 per cent last month while the narrow money aggregate, M0, increased by 0.5 per cent.

The small rise in M0 kept the year-on-year growth rate in the measure near to the middle of the Government's 2 per cent to 6 per cent target range at 4.5 per cent.

## Holiday rivals ready to intensify price war

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

BRITAIN'S LEADING package-tour operators yesterday issued a price war.

Mr David Cockerton, managing director, said: "We will not be beaten on prices. If we are provoked we will react."

Summed Holidays, which last week merged with British Airways' low-making travel companies to form the fourth-largest tour operator, announced price cuts on 50,000 of next summer's holidays to Greece and Turkey as well as special reductions for children.

The price competition between the leading companies is set against a background this year of fewer Britons going abroad than the tour operators had anticipated.

The travel trade had increased its capacity this summer by between 20 and 30 per cent on top of the 8-10m holidays sold in 1986. Trade estimates suggest that only 10 per cent more holidays were sold.

That has led to a number of smaller tour operators going bankrupt this summer and more are expected in the next few weeks. In addition, it has led to the British Airways move and to the Rank Organisation deciding to pull out of the market by selling its Wings operation to Horizon.

However, both Thomson and Horizon yesterday announced plans to increase capacity by 30 per cent next summer. Summed, the leading tour operator to Turkey, is increasing its holiday capacity to that country by 50 per cent.

Mr Jack Welsh, director of the council, said the investigation into the North Atlantic trade would be a signal to other conferences to adjust their conduct to keep it compatible with the evolving law of the community.

He said the council had "identified other areas which will be tackled in the future if the circumstances remain as they are."

The council is believed to be particularly keen to see changes on the trade routes to the West Indies, Australia and New Zealand, and South America.

The commission is expected to take up to two years to investigate the North Atlantic pricing agreement, which the council claims has forced small carriers out of the market and pushed up freight rates above their natural level.

Manpower, the temporary staff recruitment specialist, found that the balance of manufacturing employers forecasting job gains has risen to 20 per cent, up from 13 per cent a year ago.

That is the highest figure since 1979. In all but one of 10 manufacturing sectors covered, the balance of employers expecting job gains has risen from the level of a year ago.

The fastest growth is expected in clothing manufacturing, with a balance of 47 per cent of employers forecasting job gains; in textile manufacturing, a positive balance of 29 per cent; and in electronics.

The survey found that a balance of 32 per cent of service-sector employers expected job gains, 4 per cent up on three months ago but 1 per cent lower than a year ago.

Employment prospects have improved over the year in only half the service sectors covered. The survey, published by

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## Newspaper takeover probe urged

By John Hunt and Raymond Snoddy

MR MALCOLM BRUCE, the Liberal Party's acting spokesman on trade and industry, has written to Lord Young, the Trade and Industry Secretary, urging him to set up an independent body to become the managers and takeovers and prevent further concentration of ownership within the UK newspaper industry.

He has taken the action in the light of Mr Rupert Murdoch's acquisition of nearly 18 per cent of Pearson, which owns the Financial Times, and Mr Murdoch's earlier takeover of the loss-making Today newspaper.

Mr Bruce commented last night: "Increasingly the Government has become the enemy of competition and the enemy of monopoly, especially when there is a political or financial pay-off to the advantage of the Conservative Party."

So far they have not lifted a finger to interfere with the increasing dominance of Rupert Murdoch's News Corporation within the British national press."

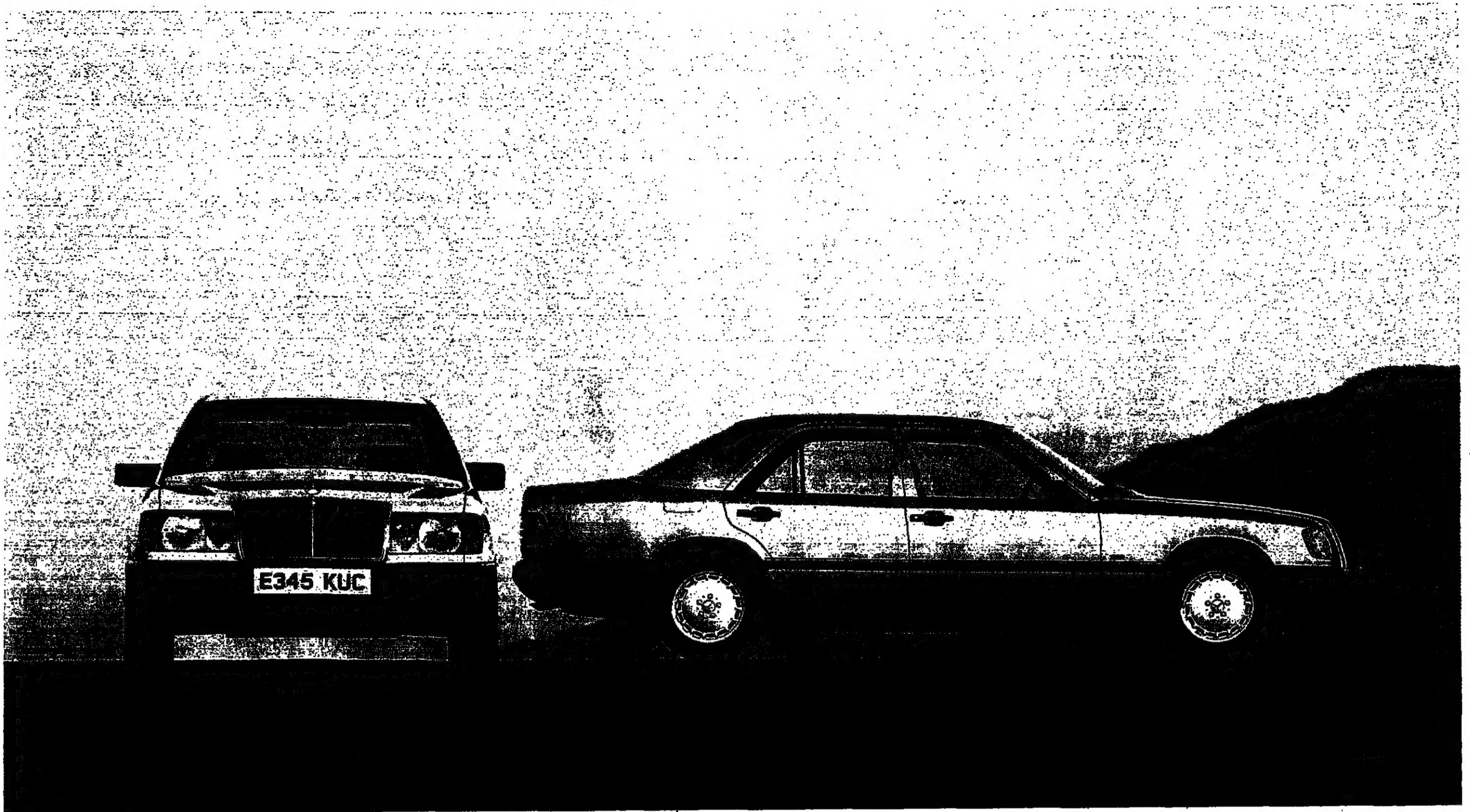
Mr Bruce, MP for Gordon, challenged the Government not only to increase the independence of the Financial Times, but to set such an action in the context of a clearly stated policy about newspaper ownership.

Meanwhile, journalists on the Financial Times yesterday decided to launch a campaign to make readers fully aware of the reasons for the "unique importance of editorial independence on the Financial Times."

The journalists want to ensure that editorial independence becomes a fundamental part of the public debate in the event of a bid for Pearson.

"The Financial Times enjoys under Pearson's ownership a freedom from proprietorial interference which is essential to this freedom continues, not only for the sake of the newspaper's editorial reputation but





## The Mercedes-Benz 200-300E series: Choose breathtaking performance or remarkable economy. Elegance is standard.

It was perhaps a formidable automotive engineering challenge to create a mid-size range of cars that was true to the Marque yet could meet diverse demands, from high mileage businessman to fast moving executive.

The Mercedes-Benz 200-300E series met the challenge. A range of six models, four petrol and two diesel, with a choice of engine sizes from two litres to three litres. Yet not one car in the range is a compromise. The shape and dimensions are shared but in six variations that can be precisely matched to individual needs and personal tastes.

Model	Engine Size (cc)	Number of Cylinders	Bhp (DIN)	0-62mph (secs)	Max mph	Standard Transmission	Urban	Mpg (litres/100km) 56mph	75mph
Petrol 200	1997	4	109	12.6	116	5 speed Manual	25.1 (11.2)	46.1 (6.1)	38.7 (7.7)
230E	2299	4	136	10.4	126	5 speed Manual	25.4 (11.1)	45.6 (6.2)	36.7 (7.7)
260E	2599	6	166	9.5	133	4 speed Automatic	22.8 (12.4)	34.4 (8.2)	28.5 (9.9)
300E	2962	6	188	8.2	139	4 speed Automatic	22.1 (12.8)	34.0 (8.3)	28.2 (10.0)
Diesel 250D	2497	5	90	16.5	109	5 speed Manual	31.7 (8.9)	52.3 (5.4)	40.4 (7.0)
300D	2996	6	109	13.7	118	5 speed Manual	28.8 (8.8)	52.3 (5.4)	40.4 (7.0)

Source: Manufacturer's Figures/Official Government Fuel Consumption Figures.

Each car is first and foremost an exercise in engineering excellence, designed to compete not simply against competitive makes but against much tougher rivals: the Mercedes-Benz models they replaced. These cars are lighter yet stronger and safer than their predecessors. They combine higher engine power and improved acceleration with considerably reduced fuel consumption.

As with every new generation Mercedes-Benz, these saloons were designed and developed during a nine-year programme. They demonstrate how more room can be created without an increase in size and how improved ergonomics can produce a better driving environment. The uncluttered outer skin forms an aerodynamically efficient shape, yet still retains the unmistakable and timeless Mercedes-Benz identity.

The 200-300E series demonstrates incredibly tenacious road-holding ability. A long wheelbase and wide track help, but it's mostly due to a revolutionary suspension system: shock-absorber struts, independent front suspension and the unique Mercedes-Benz multi-link independent rear suspension.

There are dual-circuit servo assisted disc brakes on all four wheels and on the 260E and 300E there's the additional security of ABS anti-lock braking as standard. Safety innovations include electronic tensioners for the front seat belts and pedals that swing away to limit the danger of injury to the driver's feet in the event of an accident.

Performance, handling, comfort and reliability are all fundamental to the 200-300E series. Timeless Mercedes-Benz styling, quality of finish and retained value give the cars their enviable reputation. A reputation unique to the name Mercedes-Benz.



Engineered like no other car in the world.



10  
TECHNOLOGY

## Bull's smart cards come up trumps

Terry Dodsworth explains how French tenacity has begun to reap its rewards

IT USUALLY takes a high degree of imagination and more than a little technological know-how to establish a new product in the electronics industry. Sometimes it can demand an enormous amount of grit and sheer staying power as well. Ask Bull, the French computer group.

Almost 10 years ago Bull became intrigued with the idea of smart cards - plastic cards containing microprocessing power - and decided to back the concept. Ever since then, the company has been fighting an uphill battle to establish the project as a commercial proposition.

The market has been interested but balked at the cost, and Bull has had to pour in money, both on product development and manufacturing technology, while unsure that it would ever be able to achieve the volume of sales that would justify its investment.

Today, however, Bull CP8, the subsidiary which makes the cards, is at last beginning to detect the prospect of its commitment paying off. After years in which sales have been heavily concentrated in France, the cards are at last beginning to make an impact internationally, and production volumes are leaping ahead. "I think we shall be at break-even level next year," says Jean Louis Coulon, chief executive.

Up to now, smart cards have had a tough time in the market place because they were running head on against a simpler and cheaper technology - plastic cards activated by a magnetic strip. Smart cards are more complex, containing tiny semi-conductors embedded in the plastic. In their simplest form, they use a memory chip to store large quantities of data; the more sophisticated variety - the genuine "smart" cards - contain a microprocessor capable of being programmed to analyse a variety of information about the owner.

Among the uses to which the cards are now being put are:

• As electronic payment devices, the cards are being issued by the banks in France, and are also being used by the telecommunications authority to pay for videotext services. Bank cards can also be programmed to operate pay telephones: the user first codes in his or her personal identification number, and the call is then debited to that account.

• The cards are increasingly

being used to control access to computerised information. Employees have to insert the cards in a reader, which then authorises them to use a personal computer or to work with a customer's records. In the Nice area, examiners for the baccalaureat exam use the cards to ensure confidentiality when transmitting exam results and linking up with the data base.

• Medical centres are also putting personal health records on the cards, with the results of doctors' examinations and laboratory tests.

• In the US, Bank of America controls access to high security areas using a digital fingerprint stored on the card and checked by a reading device.

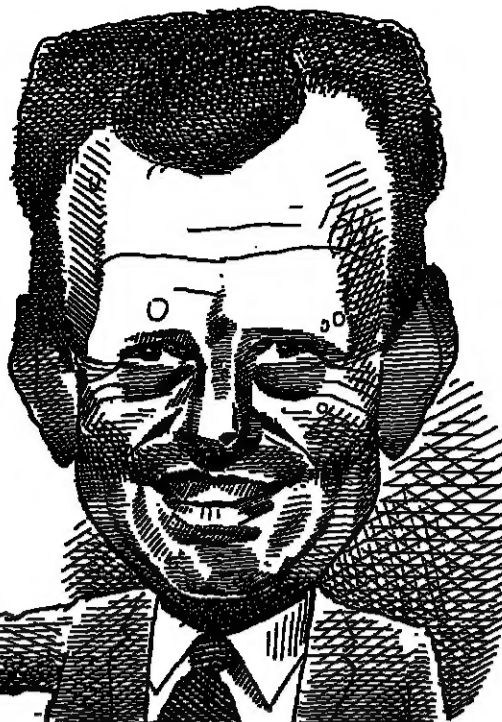
• Citibank's UK subsidiary has issued 1,000 cards to customers who want to withdraw money in local currency at the bank's overseas branches. The card does not have a name on it, but is programmed to store information about the client's account, and the physical characteristics of the person presenting it.

Bull's marketing strategy is to attack these different markets emphasising that the cards will not necessarily replace any of the existing types of plastic money or other types of identification procedure. Instead, the company argues that the higher price of its product - about £3 a card against 50p for a standard device - is justified by its greater flexibility and security. It is very hard to tamper with the chips, it says.

"This technology will never replace the magnetic stripe," says David Stephenson, marketing director. "But it allows the card issuers to introduce new services and brings more security to their transactions."

This message now seems to be gaining more credibility with potential purchasers. At the beginning of this year, production was running at about 200,000 cards a month, but it has increased dramatically to reach the present level of 1m a month, which is close to total current capacity. The order book is strong, says Coulon, and the company is confident that this

Jean Louis Coulon, chief executive of Bull CP8, now looking around for other investors, although Bull intends to keep control. "What we want are collaborators who will give us additional technology or markets."



Bull CP8	1985	86	change
Revenue	58	175	+201
Investment	16	46	+185
R & D	30	44	+46
Net loss	22	44	
Revenue/employee	0.49	0.54	+11

rate of output will be maintained next year.

A significant element in this growth has come from overseas expansion, seen as the key to viability for the project. Like many electronic products, development has been so expensive for a device that will sell at a low and probably reducing price, that the programme demands more than a domestic market. CP8 has a manufacturing facility in the US, and is now selling throughout Europe and as far afield as Senegal and New Zealand.

All of the investment, says Coulon, has been borne by Bull, with no support from the French Government - although, of course, the company is nationalised. This expenditure has been a considerable act of faith over the last few years; in 1986, CP8 spent FF190m (£28.4m) on a combination of capital investment and research and development, when sales were running at only FF170m and losses at FF120m. This year, when sales are expected to

reach FF220m, investment will amount to FF150m and the research budget to FF140m.

The investment, however, should consolidate the company's position in the market, where no significant competitor has emerged so far. Most of the expenditure has gone into setting up a highly automated production line, which, says CP8, would not be easy to emulate: the manufacturing technology for making the cards is tricky because of the risk of shattering the chips and of fixing them satisfactorily to the card.

Indeed, the company is hoping to turn this position in the market into an attractive proposition for potential buyers of equity in the group. CP8 is actively looking around for other investors, and although Bull intends to keep control, it feels that the smart card operations might be able to expand faster with other partners on board as well. "What we want is collaborators who will give us additional technology or markets," says Coulon.

## KEY DEVELOPMENT DATES

- Dec 76 First card to use an electronic microchip
- Sep 79 World's first public demonstration, to American Express
- Oct 81 World's first telepayment application of cards, in Velky, France
- Jan 84 Announcement by French banks of selection of CP8 technology for electronic payment
- Feb 84 Agreement signed by Bull & Philips on use by Philips of CP8 chips manufactured by Motorola & Eurotechnique
- Mar 85 Announcement by GIE Caries Bancaires of plan to introduce nationwide payment systems; 12m cards scheduled for use by 1990
- Jan 86 Order placed by French PTT for 7m cards for use in French pay telephones

## Clones attack the soft underbelly of IBM and Apple

BY LOUISE KEHOE IN SAN FRANCISCO

US IBM-compatible personal computer makers are banding together to support new Microsoft software that significantly boosts the performance of 32-bit personal computers and could pose a major new challenge to both IBM and Apple Computer.

Microsoft's new "Windows 386", launched in the US last week, enables personal computers built around the Intel 386 microprocessor to run several application programs simultaneously.

The program is the first to "take full advantage of the new hardware", claims Bill Gates, Microsoft's chairman. Rather than constantly switching between different application programs, Windows 386 enables a user to perform several tasks at once, each of them displayed in a "window" on the computer screen.

A user might, for example, be writing a report while at the same time checking a remote data base for stock prices and simultaneously updating the value of his portfolio on a spread sheet program. Interrupted by a phone call, he can instantly check his diary without having to "switch off" the other programs.

The Windows 386 display looks a lot like that of an Apple Macintosh, with scroll bars, pull down menus and a "mouse" pointer. By putting these features on standard IBM compatible computers, Windows 386 will reduce the competitive advantages of the Macintosh, say analysts. Many features of Windows 386 are identical to those that will appear in Microsoft's new personal computer operating system/2 which is scheduled

for introduction early next year, Microsoft says. IBM has adopted OS/2 as the operating system of choice for its new machines.

A key difference, however, is that Windows 386 can run thousands of existing standard MSDOS (Microsoft disk operating system) programs, whereas OS/2 will require new application programs to be written.

"Windows 386" means increased productivity for our users today because it allows true multitasking of current (unmodified) applications," says Mike Swavey, vice president of sales and marketing for Compaq, the largest maker of IBM-compatible personal computers. Compaq collaborated with Microsoft in the development of Windows 386 and will include the program at no charge in its Deskpro 386 system until the end of this year.

Also lending their support to the Microsoft program are Wyse Technology, Tandy, PC's Ltd, Kaypro, Zenith Data Systems, NCR, TTT, Wang and Hewlett-Packard. Together these companies represent a major force in the personal computer market.

Notably absent from the supporting cast is IBM, which says simply that its "personal computer operating system strategy is based upon DOS (the Microsoft Disk Operating System that has been an industry standard for many years), OS/2 (Microsoft's soon to be released new operating system) and AIX 386 (a UNIX type operating system for the 386 microprocessor)".

While Windows 386 will run on IBM's 386-based machine as well as on anybody else's, it is clear that IBM will not be promoting the program.

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IMI plc, Birmingham, England.

IBM could be making a big mistake. OS/2, the new Microsoft operating system upon which IBM is pinning its hopes will not be available until early next year and it could be another 12 months before a base of application programs is established, industry analysts predict.

IBM's apparent lack of interest in Windows 386 will not affect the prospects of success for the new product, Microsoft claims.

Bill Gates sees Windows 386 as an interim product that will fill the gap between the current standards and the new OS/2. "Eventually, we would like to see everyone switch to OS/2," he says. But that may take three to five years, he acknowledges. Others in the personal computer field do not agree. Many users will be satisfied with Windows 386, analysts predict. It will require the emergence of new OS/2 applications that are significantly better than those available today to establish the new operating system as a standard, suggests Compaq's Mike Swavey.

In the meantime, Windows 386 appears set to become the vehicle for a renewed challenge to IBM and Apple. Led by Compaq, this attack could fragment the tenuous hold that the industry leaders have established over the business segment of the personal computer market.

Already, Compaq claims to hold a 70 per cent share of the market for 386-based personal computers. Yesterday the company launched a new faster version of its Deskpro 386, which it claims will outperform IBM's equivalent product.

## Lovely neater meter made

WHIRRING CLOCKWORK sounds will no longer be audible from parking meters if a new design from FKI-Tully of Halifax in the UK is widely used. It was designed at Cardiff University and Bursdorp, another FKI group company. The installation of some 300 units is already underway in the City of London.

The meter is battery driven from a six month disposable battery pack and has an electronic coin validation system that prevents metal blanks, washers and foreign coins from buying time. With a series of sensors, the unit verifies the coin's size, weight, surface profile and metallic composition. Unsuitable coins simply pass into the coin box and will not jam the machine.

The new unit can be fitted inside the ma-

jority of mechanical meter housings and can be supplied with card-reading facilities. It normally accepts £1 and 20p pieces in the UK but can be programmed for other denominations of coin.

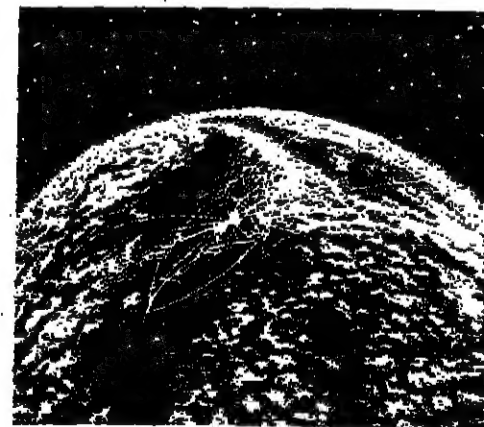
The time purchased in hours and minutes is clearly displayed in 22mm high characters on a liquid crystal display. There is also provision for a clock which enables the meter to be switched on in peak hours only, allowing free parking for the rest of the day.

An important advantage of the unit is that by plugging in a programmed controller, the time sold per unit of money can be varied between one and 120 minutes, to suit the operator's policy.

GEORGE CHARLISH

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## Water metering trials planned for 11 areas

By RICHARD EVANS

THE FIRST step towards the likely introduction of water meters in all homes in England and Wales was taken yesterday with the announcement of the 11 areas where compulsory metering trials are to take place.

The trials, which will start next year and last three years, will be followed by an assessment by the Government and the industry of the advantages and drawbacks of universal metering.

The industry's present method of charging based on domestic rates, will not be available from the early 1990s after the full introduction of the Government's proposed community charge or poll tax.

Metering is very much the preferred alternative but it would be a large task nationally and would take at least 10 years to complete. At present each meter costs about £100 to install but that would be reduced with a higher volume of production.

The trials, funded by the Government, are designed to establish for the first time the exact effect meters would have on domestic consumption in a variety of areas and whether nationwide metering would be justified.

By far the biggest trial area will be the City of Bristol, where all 50,000 households will be metered.

The smaller areas, each involving between 500 and 1,000 households, will be in: Chalfonts Ford, Hampshire; Poole,

Dorset; Bridgewater, Somerset; central Bristol; Bromsgrove, Worcestershire; Camberley, Surrey; Brookmans Park, Hertfordshire; Hutton Rudby, Cleveland; Wakefield, Yorkshire; and an unspecified one in the Thames Water area.

Work on the trials will start in 1988, measurement of consumption by meter will start in 1989 and experience with charging by metering will follow on.

The trials will be used to measure variations in demand, to try out types and locations of meters and to test a variety of tariffs and technologies in a mix of properties. They range from the drier south, where garden watering can impose considerable strains on the system in the summer, to the wetter north, where there appears to be less 'optional' use of water.

Before the trials start, the area's water consumption will be monitored automatically at district levels every 15 minutes to obtain more information on overall unmet demand.

Special powers for the metering trials are contained in the Public Utilities Transfers and Water Charges Bill now before Parliament.

It has attracted criticism from opposition MPs on the ground that metering might affect poorer, large families adversely, and from some Conservatives because of the element of compulsion.

## Oxford lags Cambridge as centre for science

By Peter Marsh

OXFORD IS lagging behind Cambridge as a centre of science-based industry, according to a study by Ms Helen Lawton Smith, a geography researcher at Oxford University.

Although the area around Oxford has seen some growth in high-tech companies in recent years, at a rate probably above the national average, Oxford's performance in this respect does not compare with the Cambridge area, which boasts some 350 science-based companies.

The total such companies in Oxfordshire is 128, according to the study, of which 201, employing 1,804 people, have been formed since 1975. Oxford and its surrounding region have seen this growth due to factors such as attractive living conditions, the closeness to London and the scientific ideas emanating from Oxford University and other local academic centres.

According to Ms Lawton Smith, however, Oxford University has not been as keen as Cambridge University to encourage links with industry or to encourage researchers to form new companies.

Technical and Information Linkages: The Case of Advanced Technology Industry in Oxfordshire. School of Geography, Oxford University, Mansfield Road, Oxford OX1 3TG.

## Virgin sets up CD plant in London store

By DAVID THOMAS

VIRGIN, the music and leisure company, has opened what it claims is the world's first manufacturing unit within a store.

The company has installed a press to make compact discs in Megastore, its large record shop in Oxford Street, London.

It says the plant can produce 5,500 discs a day, giving it an annual capacity of about 1.5m. Discs from the plant will be sold at 25p, 25 less than the standard price.

Mr Johnny Fewings, head of Virgin's retail operations, describing the unit as "strong retail theatre", said the idea came to Mr Richard Branson, Virgin chairman, and himself while on holiday.

"We were having a beer and we were wondering what we could do to give the Megastore something that other stores did not have."

The press is behind a glass panel in the section of the shop that sells compact discs. The plant's workers will have to wear special suits because of the clean-room conditions needed to make them.

Virgin intends to use the plant, which will contain a display explaining how compact discs are made, in innovative ways to attract customers. Signing sessions will be arranged with artists as the discs come off the press.

Mr Fewings added that the plant, which is costing about £750,000, would be profitable in its own right. Virgin will be able to divert some of its own record label's demand for compact discs to the plant, which is Virgin's first compact-disc pressing capacity.

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## Old farm buildings 'are key resource'

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## Austin Rover model criticised in US test

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AUSTIN ROVER'S return to the US car market has received a substantial setback in the form of a highly critical review of the Sterling model it is selling there by the influential American Consumers' Union.

The union says the Sterling it bought for testing, while impressive in most of the performance tests, developed 15 faults.

"From the very outset, our Sterling betrayed a lack of quality control that would be a disgrace in a car costing one quarter as much. As the mileage built up, more and more problems arose. It was hardly the 'car without compromise' that the sumptuous sales brochure promised."

Austin Rover said yesterday it felt the union had "gone well over the top" in some of its statements. "We feel the Sterling, which had just gone on sale in the US, came out well in comparison with other European cars tested (by the union) which had been on sale for some time."

The Sterling, developed jointly by Austin Rover and Honda of Japan, went on sale in the US earlier this year at prices between \$18,000 and \$23,000. Success in the US would contribute greatly to Austin Rover's financial recovery - the company incurred a net loss of \$317.5m last year - but it has always acknowledged it would have to live down its reputation for poor quality cars which survives in the US from the 1970s.

In these circumstances, the union's statements, in its magazine, Consumer Reports, are particularly damaging, doubly so because many potential customers consult the publication about products which are brand new and have no track record in the US.

The review states: "The Sterling 825-SL was intended to be a blend of eastern and western philosophies - an amalgam of high-tech Japanese precision and traditional British elegance."

"Unfortunately, the Sterling inherited more than buried walnut and Connolly leather from its British side. It also seems to have inherited the sloppy fit and finish for which the British car industry was once so notorious."

The union said that if its sample was at all typical, the "Sterling is likely to be troublesome."

"The mirror on the right was designed for the driver's side, correct in England but not in

the US; it couldn't be adjusted properly. The driver's door fit (sic) poorly and both rear doors required repeated adjustment."

"The motor that adjusts the right rear seat burned out. A courtesy light wouldn't go out. The power sunroof mechanism quit and its sun shade rattled."

"The driver's safety-belt retractor stuck. The cruise control and the speedometer failed."

In a detailed rebuttal of the points made by the union, Austin Rover pointed out that the other cars compared with the Sterling in the report also had problems - many of which, it claimed, were more important than those found in the British car.

A Volvo 760 Turbo tested had eight defects including having to have most of its automatic climate-control system replaced; the Saab 9000 Turbo accumulated ten defects and a BMW 325i had seven faults, including an engine "which sometimes stumbled after a part-warm start", compared with the Sterling's 15 problems.

Austin Rover said, however, that since the early cars were launched in the US, the sealing mechanism, which previously needed very careful adjusting if the doors were not to fit too tightly, had been changed. So too had the sunshade on the sunroof.

Austin Rover suggested the failure of both the speedometer and cruise control had been caused by wiring coming adrift - perhaps it was not plugged in properly.

A wrong-specification door mirror had been fitted at the factory and this had been replaced under warranty.

There was no record of warranty work being completed on the sunroof mechanism or to replace a seat motor.

"We dispute that Sterlings are likely to be troublesome. The cars are good. The quality is good," said Austin Rover.

However, Mr Bob Knoll, author of the union's review, insisted: "The condition of the car was totally inexcusable. It was supposed to have been driven by test drivers on a test track before being shipped to the US. But obviously no one had ever been in the car. The driver's door did not fit the hole and the glove box door was hanging down at one side."

"The Sterling is an excellent auto, but can the bugs be ironed out in time to stop it getting a bad reputation?"

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## ASTMS to seek more women members

By Jimmy Burns, Labour Staff

TRADE UNION efforts to recruit more women members, particularly among the growing numbers of temporary workers, are to be given renewed impetus by a national campaign launched yesterday by ASTMS, the white-collar union.

The campaign will begin with the distribution through the union's local and national offices of over 20,000 membership application forms with an accompanying leaflet "Women in ASTMS - Into the Future" - specifically aimed at women.

It will be followed with public meetings and special seminars to underline the advantages of trade union organisation in terms of equal opportunities, health and safety.

ASTMS recruitment drive among female workers is being spearheaded by Ms Anne Gibson, who was appointed as the union's first National Officer for Women in February.

Ms Gibson has in recent years played an important role in helping the TUC formulate policies regarding part-time workers and in seeking more equality for women.

She said yesterday that the union was trying to encourage greater involvement of its women members, who make up 20 per cent of its strength, in growth areas such as banking and insurance.

"We believe that the majority of women in employment are trapped in areas of traditional work. But in our fast moving, high-tech society women need access to the new better-paid jobs. Training is an essential requirement," Ms Gibson said.

## Barclays to seek two-year pay deal

BY JIMMY BURNS, LABOUR STAFF

BARCLAYS BANK yesterday announced that it was calling off its 16-week-old overtime ban at Barclays Bank, and that its attention was now "shifting to preparing for the quite different scene for pay negotiations for 1988."

The overtime ban - the longest industrial action ever organised by the union - collapsed after Biff leaders failed to get the support of their members for stepping up their action.

In a letter to its members, Biff leaders also explained their move was a result of the decision last month by the Barclays Group Staff Union to abandon similar action.

The problems faced by Biff at Barclays Bank have emphasised the union's relatively low level of membership in the majority of branches compared with each bank's staff association.

Yesterday's announcement is likely to overshadow the overtime ban which Biff is planning from today at Midland in another pay dispute.

However, the union said yesterday it was confident of being more successful at Midland, where it has more members.

Employers and the effective collapse of joint pay bargaining in the banking industry.

"For the first time we are giving a clear sign that we do not just want to manage but that we want to be seen to be managing. We are adapting to a new industrial climate in which it is essential that management tells its staff where it wants to go."

Other clearing banks said they had no plans at present to follow Barclays in pressing for two-year pay deals. But they indicated that they would be watching very carefully to see how pay increases are implemented.

One concern voiced by Barclays competitors was that yesterday's move could undermine their own pay negotiations and spark off a furious pay auction next year as the clearing banks push ahead with their recruitment plans.

National Westminster, which has brought forward the date of its next pay round to January 1 next year, has already indicated that it intends to reward staff for their loyalty next year by increasing its annual bonus payment.

Biff yesterday reacted cautiously to Barclays' announcement. It warned it would vigorously oppose any attempt by the bank to impose the two-year pay deal. However, it has taken some comfort in the bank's suggestions that any future pay package will include substantial benefits for staff.

The package is likely to include a restructuring to incorporate a new training grade so as to improve internal mobility and promotion prospects. The bank is also proposing to improve the holiday entitlement for staff.

larger areas, combining different elements of the production process, rather than specialised parts of the production line.

The company had said that it would unilaterally introduce the changes next year, should the union refuse to negotiate on the proposals.

The supervisors are worried that the company's proposals would lead to job losses as the change would mean that a supervisor would have responsibility for a larger group of shop-floor workers.

The union's proposals will concentrate on restructuring the pay scales for supervisors so that they dovetail more closely with management pay scales, rather than being related to the scales of skilled manual workers.

The union will also press for improvements in training, to ensure that supervisors have the skills to use new technology. It also wants guarantees on job security as well as improvements to the company's voluntary redundancy scheme.

## Ford supervisors to seek regrading talks

BY CHARLES LEADBEATER, LABOUR STAFF

SUPERVISORS at Ford have decided to continue with negotiations over plans for far-reaching changes to their role, after last month rejecting the company's proposals.

ASTMS, the white collar union which represents the 2,000 supervisors' union, said the negotiations would reopen after the company had agreed to consider the union's proposals for radical changes to the pay, grading, training and career promotion structures provided for the supervisors.

The negotiations at Ford reflected growing pressure within the car industry to transform the traditional foreman into a mini-manager on the shopfloor.

Ford's initial proposals, called "The Vision Document," were drawn up after a detailed review of the work of supervisors throughout the company's most efficient European plants. It wants to mould the supervisors' role in line with the best practice in its European plants.

The company wants supervisors to take responsibility for

fers a subsidy worth up to £11,470 over five years, on mortgage repayments up to £20,000. Elmbridge Borough Council and Hertfordshire Borough Council both offer subsidies over three years with £4,956 and £2,882 upper limits.

The London Borough of Enfield operates an equity share scheme based on a maximum stake of 50 per cent of £20,000 whichever is the highest. Wycombe District Council offers a scheme based on a maximum stake of £40,000 which can be bought out in 5 per cent tranches.

Industrial Relations Services, Pay and Benefits Bulletin, 16-20 Highbury Place, London N5 1QP.

as managing director to concentrate on his activities as chairman of Hogg Robinson. Other changes include Mr Ray Byerley as leisure director; Mr Tony Keeler as commercial director; and Mr John Kent, previously operations director, takes the new post of purchasing director, responsible for negotiations with trade principals.

## Councils offer housing aid to recruits

BY CHARLES LEADBEATER, LABOUR STAFF

LOCAL AUTHORITIES in the South-east have begun paying more than £20,000 in relocation allowances, including assistance with housing costs, to recruit senior staff from areas where house prices are lower, according to a report published yesterday.

It says that most authorities in the South-east have been forced to introduce schemes to subsidise some of their employees' housing costs to ease recruitment difficulties which have been caused mainly by the region's house price inflation.

The report, published by Industrial Relations Services, says that about 40 per cent of local authorities in the region had introduced such schemes

or were contemplating doing so. Until recently only financial institutions offered employees' significant assistance with their housing costs, with most other employers limiting their assistance to relocation expenses.

The most popular form of assistance among local authorities is to subsidise mortgage repayments, based on the difference in interest payments between the mortgage on the prospective employee's property and the mortgage needed to buy a comparable property in the employers' area.

The other main form of assistance is for the authority to take an equity stake in the house which it can recoup on sale.

Brighton Borough Council, of

## Lord Blakenham joins Sothebys board

Lord Blakenham, chairman and chief executive of the Pearson group, the Financial Times holding company, has been elected a director of SOTHEBYS HOLDINGS INC.

SAATCHI & SAATCHI has appointed Mr George Earle as deputy group finance director. He joins from Touche Ross & Co. Miss Kirsty Macmaster has joined as a regional director responsible for investor relations. She was a fund manager with Allied Dunbar.

Mr Michael Joseph has been appointed an executive director of LLOYDS DEVELOPMENT CAPITAL. He will be responsible for the company's new Birmingham office which is due to open in November. He was an investment director with 3i in London.

BRITISH TELECOM has appointed Mr Sydney O'Hara as managing director of its enterprises division from October 1. He is director, products and services, in the UK communications division. Dr O'Hara takes over responsibility for BTE from Mr Clive Fennell, who continues as managing director, engineering and procurement. Dr O'Hara will bring to BTE his responsibilities for the public da-

ta network and communications facilities management. His remaining responsibilities in the communications division will be taken over by Mr Duncan Lewis.

YALE AND VALOR has elected Mr Tony Marsden, director of finance, to the parent board.

Mr Denis Horton has been appointed deputy managing director of TONKA EUROPE, with responsibility for the UK operation. He will continue to head the company's marketing function.

Mr Brian A Weatherlake has been appointed managing director of ATLANTIC INTERNATIONAL BANK, London. He has been general manager since August 1, 1984, and succeeds Mr Robert C Davis, who is returning to Shawmut Bank, Boston.

Mr Clive Lattimer, formerly technical director of Mars Electronics, has been appointed managing director of EUROTH-ERM, major UK subsidiary of Eurotherm International.

Mr Derek Jewson has been appointed managing director of ROGG ROBINSON TRAVEL from October 1. He replaces Mr Brian Perry, who will remain chairman but is standing down

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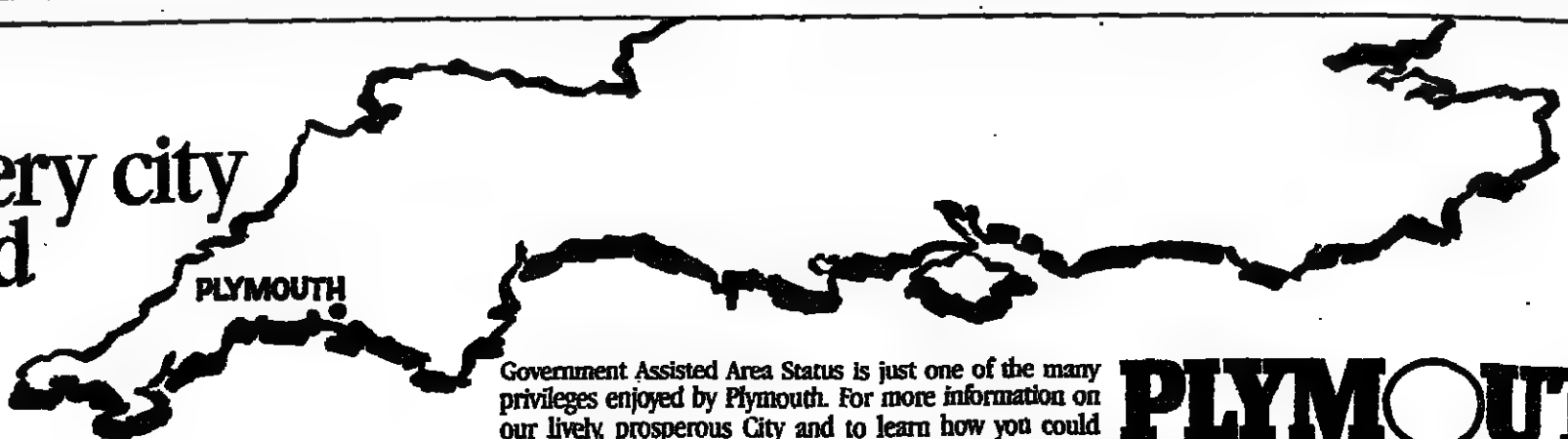
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# Kinnock to be elected chairman

Mr. Neil Kinnock, leader of the Scottish Labour Party, has been elected chairman of the Scottish Labour Party.

Mr. Kinnock was elected chairman of the Scottish Labour Party at a meeting in Glasgow.

Mr. Kinnock was elected chairman of the Scottish Labour Party at a meeting in Glasgow.

# Dewar puts forward Scottish Assembly

Mr. James Dewar, Scottish Secretary, has put forward a proposal for a Scottish Assembly.

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## Dialogues of the deluded • Pay indicators

BY MICHAEL DIXON

FEW sounds are sweeter to the ears of an executive search consultant than the sound of a candidate's voice. But those on the receiving end should beware of letting their egos become over-inflated. For folk who read too much into headhunters' wooings are liable to find themselves embroiled in dialogues of the deluded.

Such stupefying exercises arise because executive searchers are much misunderstood on both sides of the employment market. And on the candidate's side, at least, the root of the problem lies in the headhunters' own propaganda which suggests that anyone they approach has already been picked out as eminently suited to the job on offer.

Accordingly the people they woo often leap to a particular conclusion. It is that the recruiting organisation on whose behalf the search consultant is operating must not only know all about their outstanding qualifications, but also be keen to employ them personally.

That in turn leads them to go along for interview by the recruiting organisation in the belief that the job is as good as theirs, and that the onus is on the would-be employers to sell it to them. So they conduct themselves as though it were accepted on both sides that they are in the buyer's position.

The trouble is that the prospective employers are apt to

take quite the opposite view of the matter.

From the candidate's viewpoint, of course, being invited to consider a job by an agent of the employers is clearly not the same as deciding off one's own bat to apply for a post in response to an advertisement. But organisations which choose to use search rather than advertising often fail to see any such difference. They are blinded to it by a habitual belief that employers are always the buyers in recruitment.

When the candidates equally believe that they are in the buyer's position, the discussions on the matter in hand almost inevitably proceed like Omar Khayyam's arguments with doctors and saints. Both sides go about it and about, but evermore come out by the same doors as in they went - each usually convinced that the other is not up to scratch.

It is true that such dialogues of the deluded might well be prevented if the candidates were forewarned of the employers' likely attitude. From what I hear, however, such warnings are rarely given. Perhaps searchers fear that their most impressive queries would lose interest on learning that they would finally have to sell themselves to the organisation just as though they had applied through an advertisement.

In the circumstances Jobs column readers, whose undoubted

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Scientific department	19,269	19,269	22,665	22,096	27,375	27,800
Company secretariat	17,718	18,082	21,245	22,400	26,090	30,125
Finance and accounting	19,032	19,500	21,750	22,355	26,056	27,480
Marketing	18,000	18,079	21,000	21,498	25,000	26,013
Computing	17,110	17,354	20,450	21,090	24,963	25,544
Administration	17,400	17,701	20,000	20,914	24,700	27,070
Personnel	17,839	18,250	19,960	20,784	22,984	25,305
Distribution and transport	17,893	18,000	19,825	20,750	23,081	23,483
Sales	16,917	17,548	19,234	20,459	22,500	24,725
Research and development	16,063	16,268	19,050	19,218	22,640	23,920
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All Rank-One managers	16,960		19,284		24,073	

\* In small companies could rank as director, otherwise reporting directly to board.

talents must make them highly attractive to headhunters, might do well to keep in mind a fundamental rule. It is that the only time it is safe to assume an employer wants you is when you have the offer of the job in writing in your hand.

### The table

NOW to the table above which gives indicators of managerial pay in Britain as revealed by the latest of the twice yearly

surveys made by the Reward consultancy.

My figures refer only to one rank of the many covered by the survey - managers who as a general rule are placed immediately below board-level. Anyone wishing to know more should contact Bill Condliffe at 1 Mill Street, Stone, Staffs ST15 8BA; telephone 0785 813566, fax 0785 817007.

The table provides a range of indicators for general managers and 17 types of specialist chiefs, and also for all the executives

ranked one perch below director. The full survey is based on nearly 21,000 items of pay information on staff employed by more than 700 contributor organisations in Britain, representing a wide range of activities and company sizes.

The left-hand pair of columns of figures show first the basic salary and then the total rewards received in cash, including bonuses and so on, of the lower quartile executive who would come a quarter way up from the foot of a ranking by pay.

of all doing similar work at the same rank.

The next four columns refer to the median manager halfway up the ranking. The first two give salary and total money rewards in the early autumn of this year, and the second pair the corresponding figures 12 months previously. And the last two columns give the latest survey's equivalent information in the case of the upper quartile executive who would come a quarter of the way down the ranking.

Since time has gone by since the information was collected, all the figures should be increased by 1.8 per cent to bring them up to date as at October 1. Thereafter another 0.6 per cent should be added for each successive month. Further adjustments also need to be made for variances in company location and size.

Compared with the overall median basic salary of £18,924, the regional medians varied as follows: Higher - London by 18.5 per cent, Scotland by 8.1, and South-east England by 0.9. Lower - Eastern Counties by 4.2 per cent, the North-west by 5.8, the North-east by 0.7, the South-west by 11.5, and the West Midlands by 12.2.

Variations on the £18,924 median by turnover were: Higher - £100m-plus by 25.8 per cent, and £40m-£100m by 11.6. Lower - £15m-£40m by 1.4 per cent, £5m-£15m by 9.2, and up to £5m by 10.5.

### SENIOR ANALYSTS £30,000

Our client, the City based subsidiary of a major US credit rating group, seeks professionals to augment its existing team of analysts. This prestigious role will involve detailed research into many of the top UK companies, in conjunction with client meetings at board level. A financial background is therefore essential, coupled with strong presentational skills. Since many companies have exposure to the capital markets, a knowledge of fixed-interest products would be a particular advantage.

Please contact Hilary Douglas on 01-583 0073.

### FOREIGN EXCHANGE DEALERS to £35,000 + Bens

A number of leading international banks are looking for able, young dealers with at least three years' experience. Applicants should have had a broad exposure to the major currencies in a spot or forward dealing capacity. There are also opportunities for individuals experienced in Swaps/FRA dealing to pursue a career on a money markets desk and cover other capital markets products. Substantial remuneration packages are available according to age and experience.

Please contact Julian Fox or Stuart Clifford on 01-583 0073 (01-834 1832 outside office hours).

### BADENOCH & CLARK

LONDON • BIRMINGHAM • WILTON REYNOLDS • READING

THE FINANCIAL & LEGAL RECRUITMENT SPECIALISTS  
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4A  
81 LLOYD AVENUE, LONDON EC3

### CORPORATE FINANCE

City

To £40,000 + Car

Due to sustained growth, our client, an international accountancy practice, need to recruit additional high calibre staff to join their prestigious Corporate Finance Team.

Working closely with clients and City Institutions, successful applicants can expect involvement in the widest range of U.K. and international projects, including mergers, acquisitions, flotations, venture and development capital proposals and preparation of business plans.

A range of positions are available, both to recently qualified ACAs wishing to specialize and to experienced candidates with a comprehensive exposure to corporate advisory and funding matters.

For a confidential discussion, please contact Jon Valey on 01-583 0073 (or 01-874 6746 evenings and weekends).

### BADENOCH & CLARK

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THE FINANCIAL & LEGAL RECRUITMENT SPECIALISTS  
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4A  
81 LLOYD AVENUE, LONDON EC3

## CHIEF EXECUTIVE

Remploy

Remploy is a commercial business established by Government nearly 40 years ago for the purpose of providing sheltered employment for disabled people within a competitive commercial environment. The Company now employs 11,000 people (9,000 of whom are severely disabled) in 94 factories throughout Great Britain.

The Chief Executive reports to the Board, which is appointed by the Secretary of State for Employment, and is responsible for the total management of the business as a commercial enterprise within an agreed level of Government subsidy.

This is a unique position within British industry, combining as it does commercial and social objectives. Candidates should be aged 45-55 and will have a proven track record of successful

management of a multi-site, multi-product company. The ability to work with Government and with the Remploy Board in determining financial and other objectives, and then to implement these objectives with patience and sympathy, will be essential.

The salary will be negotiable from £45,000, with benefits, and the position is based in North London.

A firm of management consultants is assisting in this appointment and applications, enclosing a full CV, with the reference 8406/ND clearly marked on the top left hand side of the envelope, should be sent in the first instance to: Ivor Cohen Esq CBE, Chairman, Remploy Limited, 415 Edgware Road, Cricklewood, London, NW2 6LR, to reach him by 9 October 1987.

### Independent Pension Fund

## Asset Allocation

Economic Background

London

We have been asked to help a large-scale independent Pension Fund augment its Fund Management team with the recruitment of a Portfolio Manager, whose primary skills lie in the Asset Allocation and International Economic Analysis areas. The majority of the Fund's UK and Overseas Equities are managed on a passive basis and the Fund uses primarily Asset Allocation to obtain superior performance.

Candidates should ideally possess an Economics Degree together with a second degree, some econometric exposure or an MBA. Familiarity with international markets, developments in portfolio management techniques, and

the use of financial futures and options would be an advantage.

Preferred age range is 25/30 and a salary of c.£30,000 + car is envisaged.

Please reply in confidence to Keith Fisher, quoting ref. 852, at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

**Overton Shirley & Barry**  
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

## INTERNATIONAL INVESTMENT MANAGEMENT FIXED INCOME GLOBAL EQUITIES

As a direct result of the expansion of our client's business over the last eighteen months, we are currently recruiting an experienced Global Equity Fund Manager and an International Fixed Income Fund Manager. This well-respected International Bank has devoted considerable resources to its Investment Management Division and is unquestionably committed to its further development. Candidates should have a minimum of five years' experience in the relevant field and will likely be aged in their early to mid thirties. Salary will be in line with current market expectations plus a comprehensive benefits package.

For further information please contact:  
ROGER PARKER or LOUISE GORE

on  
01-929-1212 (24 Hours)

### THE ROGER PARKER ORGANISATION

BUNGE HOUSE, ST MARY AXE, LONDON EC3A 8AT

## Hoggett Bowers plc

Executive Search and Selection Consultants

CITY DIVISION

**European Equity Sales** £40,000 - £50,000  
Leading International Securities House requires two people to expand Institutional Sales to Germany and France as part of their continuing long term strategy in the International Equity Markets. A minimum of two years experience, a demonstrable track record and a knowledge of the international stock markets are crucial.

**Information Management** £22,000  
Chartered Accountant with 2-3 years post qualification experience is sought by this major British Trading Organisation. Reporting directly to Senior Management and controlling a small department, other duties will include analysing budget variances, systems development and Ad-Hoc project work. Excellent opportunity to gain experience in a leading/trading environment.

**Export Finance** £20,000 - £25,000  
Italian speaking credit/marketing officer is required by an International Bank to join their London-based team responsible for developing Italian export finance business. Aged mid 20's he/she will have an export finance background preferably with some experience of the Italian market. This position offers an outstanding opportunity for career development within an expanding environment.

**Investment Analysts** £20,000 Plus  
Top UK Bank is looking to further strengthen its market position by appointing additional analysts to cover a number of sectors in the UK and European markets. Candidates should be graduates and have at least one year's relevant experience. These positions report directly to the Head of Research and a generous salary package is assured.

**Systems Accountant - Stockbroking** c.£20,000  
An established and reputable firm of City Stockbrokers are searching for a qualified Accountant with the ability to assess and improve their current systems. Acting initially as Assistant Head of Compliance it is envisaged that the successful candidate will progress to a Senior Management role within 2 years.

**Account Officer** c.£20,000  
Rapidly expanding European bank, seeks an Account Officer. The position will involve obtaining new business, managing on-going relationships, co-ordinating marketing developments, liaising with Senior Management. The successful candidate should have a minimum of two years marketing experience within the UK, plus a background knowledge of Credit Analysis. Aged late 20's, early 30's. Prospects are excellent.

**Private Clients Executives** c.£20,000  
Due to rapid increase in business, our client, a top City institution, is seeking experienced Private Clients advisers with a recognised Stock Exchange qualification to supplement its expanding department. Prospects for career progression are excellent for successful applicants.

**Business Analyst** £18,000 - £23,000  
The Treasury arm of one of the largest US Banks seeks a newly qualified Chartered Accountant to fill a pro-active role within their Risk Analysis Team. A working knowledge of Micro Computers would be an advantage as duties will include financial modelling and spreadsheet analysis. A superb benefits package is also offered.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

## Investment Manager to c£29,000 package Andover

The TSB Trust Company - the insurance and unit trust arm of the TSB Group - is one of the major forces within the financial services sector. This success has led to the build up of large reserves both of the Company and its Life Fund, to the extent that they now exceed £150 million - and they are still growing fast.

Your job will be to manage the investment of these reserves, which are primarily in gilts, but also with significant equity and term deposit elements. We expect you will be a graduate with at least three years' experience in the management of gilt portfolios.

In return, we offer a salary package which includes sizeable monthly and annual performance related bonuses, mortgage assistance and profit sharing. In addition, you'll also receive free BUPA, a non-contributory pension scheme. Flexitime and generous relocation assistance to this attractive part of Hampshire.

To apply please telephone or write to Bill Brewer, Personnel Resourcing Manager, TSB Trust Company Limited, Charlton Place, Andover Hampshire SP10 1RE. Telephone Andover (0264) 56789 ext 2161.





## LEADING INVESTMENT BANK NEW ZEALAND

### Associate Director — Bonds

A unique opportunity has arisen for a gilt/bond specialist to move to New Zealand to take up a highly paid management position.

This post has been created by expansion in the Treasury Division of one of the largest investment banks in New Zealand which is responding to deregulation in the banking industry. The company itself is a major subsidiary of an international financial services group.

The position will be to head up a small bond trading team which acts as both principal and broker and to develop this team to be a major force in the market. Candidates, who will ideally be aged 27-35, must have experience in bond trading with a bank or securities house. Knowledge of the New Zealand bond market is not necessary. Professionalism, commitment, the ability to trade, develop business, and motivate a team are the vital qualities.

The salary offered compares favourably with current City salaries.

Interested candidates should contact Jonathan Baines or Martin Gwinner on 01-283 9801, or write to them at Baines Gwinner, 1 Gracechurch Street, London EC3V 0DD.

## PRUDENTIAL HOLBORN

### Manager for Unit Trust Broker Dealing Desk

#### Central London

c£25,000 basic, bonus scheme,  
quality car and valuable finance sector benefits

Prudential Holborn is a new corporate entity committed to becoming a dynamic force in the financial services sector. The Company markets award-winning Holborn Unit Trusts, Personal Equity Plans and innovative unit-linked life and pension products via intermediaries. The wide range of products is backed up by the investment expertise of Prudential Portfolio Managers Limited, the largest institutional investor in the UK.

As part of the Company's drive for excellence by enhancing the service to intermediaries, it is establishing a new Unit Trust broker dealing service under the control of a Dealing Manager. Based in the Company's prestigious new offices in Mayfair, the brief will encompass managing, training and motivating a team of dealers who will be responsible for pro-active Unit Trust dealing with intermediaries.

To be the successful candidate for this position you will probably be a senior dealer, or may now have moved on to a more sales-related role. Either way, you will possess strong dealing skills, Unit Trust expertise, and will be able to demonstrate a proven ability to manage a successful sales-orientated team. To have these qualities you are probably in your 30's or early 40's.

Prudential Holborn aim to provide the best service in the industry. The individual in this key role will help the Company achieve that goal.

For a strictly confidential discussion, please telephone or write to our consultant, Fiona Low, quoting reference 1047.

**FLA**  
55/56 St James's St, London SW1A 1JZ  
Tel: 01-491 3011

FINANCIAL • SEARCH • AND • SELECTION

## Head of New Product Development £ negotiable

The London branch of one of the major US banking groups, which has a substantial commitment to foreign exchange and money market services, wishes to recruit a Head of New Products.

Reporting to the Head of Global Foreign Exchange and Head of Trading and Sales, London, the successful candidate will be expected to initiate and develop new products/businesses for foreign exchange, money markets and securities. Also, continued development of margin accounts, currency funds and the introduction of options.

The successful candidate will already have gained substantial experience of foreign exchange, money markets and securities and be currently managing a successful team of dealers and salespersons. He or she will be responsible for defining objectives and strategy and their efficient implementation.

Those interested should contact John Green on 01-404 5751, or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



**Michael Page City**  
International Recruitment Consultants  
A member of Addison Consultancy Group PLC

## Property Investment Manager

c.£30,000 + car : Major Pension Fund

Our client, a major pension fund with assets exceeding £5 billion, is reorganising the management of its property interests. A manager is being appointed to this new and challenging role to report directly to the Trustees and to work closely with retained investment and management advisers. The Property Investment Manager will have three key responsibilities: to co-ordinate the external advisers' activities in the preparation of the investment plan, to implement investment policy decisions and to monitor the investment programme. Candidates for this new appointment will probably be under 40, have good property investment experience and a high level of analytical aptitude. Benefits will include a salary of around £30,000 and a car. Please write with full career details in strictest confidence to Selection Thomson Ltd., as advisers to the Fund, at 115 Mount Street, London W1T 5HD.

**Selection Thomson**  
London and Glasgow



## Private Client Investment Manager

COMPETITIVE SALARY & BENEFITS PACKAGE NEGOTIABLE

JO Hambro Investment Management was formed in January 1987 to provide private investors with a highly personalised, discretionary portfolio management service.

In nine months funds under management have grown to over £50 million and another investment manager is now required to join the small, experienced team.

JO Hambro Investment Management is a member of the JO Hambro Group of companies which offers financial and advisory services to businesses and individuals. The Company is completely independent of any stockbroker, market maker or principal dealer.

The ideal candidate should have a minimum of three years experience in managing private client portfolios. Please apply in writing, with a detailed CV, to: Anthony Curtis, JO Hambro Investment Management Ltd, 30 Queen Anne's Gate, London SW1H 9AL.

All applications will be treated in the strictest confidence.

**JO HAMBRO INVESTMENT MANAGEMENT**

Wardle & Toms

## CUSTOMER SERVICES DIRECTOR

Northern Home Counties c.£40,000 plus car

Our client is a group of companies in the life assurance sector of the market, with a range of associated financial services; they are expanding rapidly and will be aiming for a public listing soon. They wish to recruit a director to control the customer service division.

The director will be responsible to and be a member of the group board, controlling the administration of protection plans, savings, bonds, pensions and mortgages supported by about 100 staff in the head office. Additionally the director will control all commission payments to the large field sales force operating through 70 branches and for branch administration.

Applicants — experienced administrators, preferably graduates or with a professional qualification, should have excellent team management and organisational skills, wide knowledge of the banking, insurance or financial services sectors of the market and the personality to make a strong contribution to the strategic development of the group, playing a full part in policy formation. This is a challenging role in a group which anticipates an exciting future. The salary will be negotiable around £40,000 plus car and share options.

Please write in confidence with full career details, quoting reference 3808/03/L to John W. Hills.

**KPMG**

**Peat Marwick McLintock**

Executive Selection and Search  
9 Creed Lane, London EC4V 5BR

## Global Bank Analyst/Consultant

### PARTNER (DESIGNATE)

A well established London based specialist management consulting firm, whose clients include over one hundred leading international commercial, merchant and investment banks, offers a unique opportunity for an experienced bank equity analyst to build a research capability in bank equities throughout the world. Building on an existing research base of over forty banks in Europe, North America and the Pacific Basin, the successful candidate will work with our chief executive in creating a professional research function to carry out equity research on specific banks in Europe and Asia which will form the basis for a portfolio management and deal-making capability as well as contract research.

This challenging situation will offer the successful candidate the opportunity to:

- attain a high profile as a bank equity analyst, management consultant and corporate finance deal maker.
- work in an unstructured environment with maximum chance for self development.
- become an equity partner in a growing, profitable organisation.

Age and experience level for this challenging appointment are less important than proven analytical skills in the banking sector. The successful candidate will, however, have at least several years of bank analysis background as a consultant, credit or

equity analyst, or financial journalist. A high energy level and the ability to meet demanding standards with regard to travel, work load and written work are important. Language and accounting skills would be of additional benefit.

This opportunity should appeal to a high achiever who is state-of-the-art in terms of analytical, problem solving and communications skills, but who is currently blocked from breaking out into new opportunities for professional challenge and entrepreneurial reward.

Compensation will include a highly competitive salary and generous benefits, bonuses based on performance, and the opportunity to become an equity partner.

In the first instance write, enclosing a comprehensive CV, to our advising consultant, Christopher Beale at Christopher Beale Associates, 63 Grosvenor St., London W1X 9DA.



**DAVIS  
INTERNATIONAL  
Banking  
Consultants**

## PORTFOLIO MANAGER

DM INSTITUTIONAL FIXED INCOME POSITIONS

FRANKFURT

Credit Suisse First Boston Limited and Credit Suisse are one of the world's most successful international investment banks. They currently have a vacancy for a Portfolio Manager based in their Frankfurt office. This is a senior position within the bank and requires someone, aged 25-35, who has had several years experience as an analyst, trader or portfolio manager in the DM markets. You must be numerate and experienced in the use of advanced computer-based analytical techniques. Fluency in German is essential. Academic qualifications are desirable but not essential.

In return we offer the generous remuneration package you would expect from a successful international organisation such as ourselves, plus genuine prospects for your career progression. Please write with career details to date to: Helmut Kammerlocher, c/o Schweizerische Kreditanstalt (Deutschland) AG, Kaiserstraße 30, D-6000 Frankfurt am Main 1. Telephone: (070) 49 69 2691 2650.

**CSFB**

## COMMODITY ACCOUNT EXECUTIVES

Gerald Commodities Limited are rapidly expanding their futures activities and wish to add experienced professionals to their team in London.

The Gerald Commodities Group is a fully integrated futures firm maintaining active full clearing memberships on all major US and UK futures exchanges. The firm has traditionally concentrated on the handling of trade and professional futures business.

We require Account Executives and Sales Staff with experience and a well-established track record to join our London office. The individuals should be well versed in product knowledge, energetic and self motivated. Series three qualifications would be considered advantageous.

Competitive remuneration packages including attractive executive benefits and incentive bonus schemes are available. Applications should be addressed in writing enclosing a full Curriculum Vitae to:

**Gerald Commodities Limited**  
Europe House, World Trade Centre  
St Katharine by the Tower  
London E1W 6AA

## UK & US EQUITY SALES PEOPLE

Due to expansion Eastern Capital, London, seeks experienced equity salespeople who have a proven track record. We offer an attractive compensation package to the right persons. Contact:

**Eastern Capital Securities Ltd**  
Walsingham House, 35 Seething Lane,  
London EC3N 4AH  
Tel: 01-486 1761 Ext. 24/242



## Commercial Director EAST ANGLIA

All enquiries, treated in strict confidence, to: J.D. Vine, Director, City Bank, 152/153 Fleet Street, London EC4A 2DH. Telephone: 01-626 5258.

With retail turnover of £104 million through 15 Sales Centres, a wide range of goods are sold to farmers and the general public throughout the Rural Economy of East Anglia. Market mix comprises groceries, hardware, tools, crop protection and garden equipment, agricultural and garden machinery spares and service, country and safety clothing, Research, health and care products.

For this exciting and demanding NEW POST the COMMERCIAL DIRECTOR will need expertise in retailing, qualities of leadership and interpersonal skills. A salary of £20,000 is being offered, together with immediate entry into the Director's Bonus Scheme, executive car, BUPA, and participation in Profit Sharing Scheme.

OD

## BROKERS REQUIRED

Brokers with experience in short term and medium term interest rate swaps and currency swaps required urgently by international company to work in their London office.

Reply in confidence with c.v. including full details of current position to: Box No. A0671, Financial Times.

## Jonathan Wren FINANCIAL FUTURES COMMODITIES OPTIONS

Current requirements for experienced applicants include:-

Senior FX/Options/Financial Futures Executives  
Compliance Auditors/Administrators  
Economists/Analysts — Options/Energies/Oils/Softs/World Markets  
Financial Controller — Softs  
Settlements — Senior/Supervisory  
Energies/Oils Business Development  
Chief Cashier

Applicants whose backgrounds match the above requirements are invited to contact Michael Hutchings or Vanessa Nokes.

LONDON BRUSSELS HONG KONG SINGAPORE SYDNEY

## Jonathan Wren

Recruitment Consultants  
No. 1 New Street, (off Bishopsgate), London EC2M 4TP.  
Telephone: 01-623 1266. Fax: 01-626 5258.

## Manager- Loan Administration c. £23,000 + Car City Bank

Our client, a successful and expanding City Bank is seeking to strengthen and consolidate its leading administration function which embraces all aspects of corporate lending and residential/commercial mortgage lending.

The successful candidate must have at least 10 years relevant experience gained in a City Bank and is unlikely to be under 30 years of age.

Particular experience of all aspects of security requirements relating to loan documentation and proven management skills are essential.

Usual bank benefits including mortgage subsidy.

Applications, which will be treated in confidence, should include details of career to date and be addressed to J.D. Vine (Ref. F1731), Vine Potterton Limited, 152/153 Fleet Street, London EC4A 2DH. Please state separately if there are any companies which you would not wish to approach.

VINE POTTERTON  
RECRUITMENT ADVERTISING

## Frankfurt

### SENIOR FOREIGN EXCHANGE & MONEY MARKETS ADVISOR TO CENTRAL BANKS

The role of Senior Foreign Exchange and Money Market Advisor will be to act in an advisory capacity to the existing clientele of International Central banks and Government Institutions. The ideal candidate will be in his early thirties, have a sound professional/educational background and be fluent in German and English.

Our client, a major US bank with a global presence offers excellent opportunities to become familiar with recent developments of financial instruments in their well established operation in Frankfurt.

The successful candidates will be remunerated with salaries commensurate to their experience and performance.

Apply in the strictest confidence, quoting ref. 1609 FR, to:

Rochester  
Recruitment  
Limited

Moor House, London Wall  
London EC3Y 5ET  
Telephone: 01-256 5811  
(FAX: 01-374 9860)

### FOREIGN EXCHANGE TRADERS \$-YEN and \$-£

The successful candidates for the trading positions will probably be in their mid-twenties and will develop all aspects of spot and forward trading.

They will have 3 years experience in dealing in major currencies and be fluent in German and English.

## SETTLEMENTS AND SAFE CUSTODY MANAGER Establish and develop a new department c.£40K+ banking benefits

Our client is one of the world's leading international banks. We're looking for a high calibre professional to manage and develop their securities transaction processing and custody services.

You will be required to create a new department that provides a full range of custody services including settlements, and safe custody. In addition you will provide support for Corporate Trust activity, American Depository Receipts and securities lending activities. This will entail building a highly motivated team of people and working with systems professionals to develop automated processing capabilities.

You'll have significant experience of managing

transaction processing and a comprehensive knowledge of UK settlement practices and procedures. Administratively meticulous and operationally inventive, you'll be looking for the autonomy to implement your own ideas and systems. Importantly, you'll be highly communicative and have a natural ability to motivate and develop people.

Potential for advancement is excellent and a competitive salary will be offered in line with experience and background. For further details please call Peter Nielsen, Grosvenor Search International on 01-631 5135 (daytime) or 01-579 3229 (evenings or weekends) or send a full CV to him at 178-202 Great Portland Street, London W1N 6JL.

Grosvenor  
International

Search & Selection, 178-202 Great Portland Street, W1N 6JL. Tel: 01-631 5135.

## Brewery & Retail Industry Analysts Stockbroking

### North West

Our client is Charterhouse Tilney, a leading provincial stockbroking firm, operating from Liverpool and London. The firm is a member of the Royal Bank of Scotland Group.

They require two Analysts, preferably with some knowledge of the brewery or retail industries, to join their highly successful research team. Important requirements are the ability to read and interpret balance sheets, to prepare and deliver results both verbally and in writing, to converse at Board level and to develop close relationships with clients.

Applicants may have an accountancy background and may currently be working for an investment institution, a stockbroking firm or be employed within one of the related industries. Career prospects within the firm are excellent.

The salary package is negotiable and will not be an obstacle to the right candidate. Relocation facilities are available and interested applicants should contact Stephen Banks quoting ref. 738 on 061-228 0396

at Michael Page City,  
Clarendon House, 81 Mosley Street,  
Manchester M2 3LQ.

MP

Michael Page City

International Recruitment Consultants

A member of Addison Consultancy Group PLC

## Grow with Us and Earn a Directorship!

### Senior Recruitment Consultant

c. £30k + Bonus + Car

Established over three years ago, we have built an enviable reputation of success in personnel consultancy and senior management recruitment across all finance and service industry sectors.

As part of our planned development and through ever-increasing demand for our retained services, we now seek to appoint an additional Consultant, notably to concentrate on City Banking and Finance assignments.

You already possess, therefore, at least two or three years' relevant experience as a Recruitment Consultant and can demonstrate a highly successful track record to-date in the completion of a wide variety of senior management appointments. However, you probably now feel the need for more personal satisfaction, higher overall recognition of your achievements and greater seniority within a smaller but highly respected and client-orientated organisation.

If you're also aged 30-40 years, of graduate calibre and can claim previous commercial/personnel management experience in financial services, the opportunity of your immediate appointment at Associate Director status is entirely feasible, with the prospects of a full directorship to follow in due course.

Benefits are totally negotiable in the region stated, so why not aim for a clearer identity of your own by calling, or preferably writing (in total confidence) to me, Richard J. Sowerby, Director, Sowerby's (Selection) Ltd., Personnel Consultants, 500 Chesham House, 250 Regent Street, London W1R 5EA. Tel: 01-439 6266.

Sowerby's Selection

## GROUP TREASURER

South Yorkshire Salary Circa £25,000 + benefits

An engineering group which is the world leader in its field, with operations in the UK and Europe, North America, Australia and the Far East, is seeking a Group Treasurer.

Reporting to the Group Finance Director, the individual appointed will manage and develop the Treasury function to service, as efficiently as possible, the Group's UK and overseas subsidiaries' short and long term funding requirements, particularly arranging and monitoring the Group's funding requirements. These activities will require that the candidates have significant experience and contacts with banking circles at a senior level. In addition, the Group Treasurer will undertake forward planning of funding requirements, recommend and carry out foreign exchange strategy.

Successful candidates could be from the banking world, or currently be in a senior Treasury role in industry. Foreign exchange management experience in an international corporate environment is important.

In addition to the competitive salary, a car, bonus and other benefits make up an attractive employment package.

Interested candidates should send full career details to:

Box A0675,  
FINANCIAL TIMES  
Bracken House  
10 Cannon Street,  
LONDON EC4P 4BY.

to arrive not later than Friday 9th October 1987.

## IBCA Corporate Ratings Senior Business/Financial Analyst Director Status

IBCA is recognised as Europe's foremost bank rating expert and provides credit reports to major financial and investment houses. The company is a fully integrated global rating agency with offices in London, New York and Melbourne.

Consistent with growth objectives, IBCA has expanded its coverage to include major corporations worldwide, particularly those issuing sterling or Euro commercial paper. The successful candidate, aged 28+ and preferably CA or MBA qualified, is likely to concentrate on these areas and would be expected to become an acknowledged expert in the field of corporate credit. The position involves:

- \* Management and preparation of high quality credit analysis reports
- \* Strong analytical skills
- \* Significant management autonomy
- \* Frequent travel

We offer an attractive package, commensurate with responsibility. Applications in strict confidence should be addressed to:

Mr. D. G. Andrews,  
IBCA Corporate Ratings Ltd.,  
Eldon House,  
2 Eldon Street,  
London EC2P 2AY.

IAS

## Aircraft Trading and Leasing Vice-President Marketing

International Aircraft Services is a fast-growing aviation services company located in Shannon, Ireland. Already successful in the aircraft trading and financial leasing fields, IAS has built up a portfolio of aircraft with some of the world's leading airlines and assets now exceed \$300,000,000.

The Company now seeks to appoint a senior marketing executive to spearhead the development of its aircraft operating lease business. Reflecting its importance, the appointment will be made at Vice-President level.

Experience in the marketing of aircraft and aircraft leases is essential. The successful candidate is likely to hold a senior position in a similar organisation, and will have a demonstrable record of achievement in the generation and completion of aircraft transactions, as well as experience in dealing with the complexities of financing such transactions.

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## FRENCH BANKING &amp; FINANCE

George Graham on the Suez group's coming Paris bourse flotation

## Hard sell by a banking hybrid

TO BE nationalised once may be considered a misfortune, but twice begins to look like carelessness.

Compagnie Financière de Suez, which had to build a whole new existence after the nationalisation of the Suez Canal by President Gámsi Abdel Nasser in 1956, hopes with next week's flotation to bury the memory of its second nationalisation, at the hands of France's socialist government in 1982.

Suez, now chaired by Mr Renaud de la Genière, former governor of the Bank of France, is desperately keen to return to the private sector. This is partly because of the long rivalry with the Paribas group, which pipped it to the post and was chosen to be the second French company privatised earlier this year, and also because in terms of investor appetites, the privatisation programme in general seems to have lost momentum.

Its problem is how to market a group worth perhaps FF24bn (\$3.94bn), but with little presence in the high street and a range of activities which are mostly behind-the-scenes.

## The concept of banque d'affaires

"When we conducted polls on our image, we found that about 3 per cent of the public thought we were a shady Middle Eastern group, which for a company 100 per cent owned by the French state is rather remarkable," says Mr Patrick Ponsolle, one of Suez' three deputy managing directors and in charge of property and international operations.

Even for initiates, it often proves hard to explain the concept of the banque d'affaires: not an American investment bank, nor a British merchant bank, but a specifically French combination of commercial banking with a mass of capital investments.

For Suez, the cocktail comprises, in asset terms: 37 per cent banking, 18 per cent insurance, 9 per cent in property, 20 per cent long term holdings in industry, services and international trading and 16 per cent in shorter term stock market investments.

On the banking side, which also accounted for 44 per cent of total profits last year, the main arm of the Suez group is Banque

Indosuez, headed by Mr Antoine Jeancourt-Galignani.

It has next to no consumer banking activities but a well developed corporate business. It has expanded into international securities markets through the purchase of W.I. Carr, the UK stockbroker - active in the Far East - and stakes in the Canadian brokerage companies Geoffrion-Leclerc and Capital Group Securities.

Banque Indosuez raised profits by 32 per cent to FF627m (\$138.5m) last year, excluding minorities, though this sort of growth will not continue in this year's less favourable banking climate.

Other banks in the Suez group include Banque Varnes, Banque La Hénin, specialised in property finance, and Banque Sofinco, focussed on consumer credit. In insurance, the main holding is the Victoire group, in which Suez directly and indirectly owns 57 per cent.

On the industrial investment side, by contrast, Suez generally takes smaller stakes, falling short of control. When it does choose to be the principal financial partner in these investments, the preferred size of stake is between 10 and 20 per cent.

Mr Gerard Worms, deputy managing director of the Compagnie Financière, and responsible for its industrial and service side, describes five criteria for investment.

## The outlook for long-term profit

The first and most important is the outlook for profitability in the long term, followed by current yield - not an insignificant point for an investment company which cannot consolidate stakes of 10 or 20 per cent and therefore records profits only on the dividend or when it sells the stake.

Mr Worms says he then looks at synergies, to see whether the two groups can work together. Suez has, for instance, teamed up on a number of development projects with its largest single industrial investment, Lyonnaise des Eaux, France's second largest water supplier with interests in cleaning, energy and funeral services as well as



Renaud de la Genière, chairman of Suez, to return to the private sector

in cable television, in which it holds 19 per cent.

The fourth criterion is the degree of influence that Suez will have over the company, and the fourth, which Mr Worms emphasises is not decisive, is the benefits which may arise from the association for Suez' banking division.

Suez' two largest investments after Lyonnaise des Eaux score differently.

Accor, the hotel group where Suez has a 10 per cent stake, produces little dividend but greater possibilities for working together on new hotel developments.

Saint-Gobain, the recently privatised glass and packaging group in which Suez owns 2.9 per cent, scores well on profitability and dividends, but less well on synergy. In addition, it has old banking links with Suez, which prepared its merger with Pont-a-Mousson in 1980 and which used to be Saint-Gobain's biggest shareholder before both groups were nationalised.

Suez has a rather more stodgy and less aggressive image in this field than its rival Paribas, but also has fewer investments which have turned sour, as Five-Lille did for Paribas.

Indeed, the company now claims to have no lame ducks in its portfolio, having shed its losing investment in Hure, the machine tool company, which Mr

Worms says is the only investment the government forced Suez to make against its will during the period of nationalisation.

"It is true we have more of a white knight culture, but that is not the same as carte blanche. We have supported unfriendly bids, and we don't like purely defensive operations," Mr Worms says.

The most damaging effect of nationalisation, the group's managers agree, was the inability to raise new capital. Paribas' rights issue in July, barely six months after its privatisation, was particularly galling since Suez had been prevented by the government from issuing new non-voting certificates of investment for fear of overloading the stock market.

The flotation of Suez next week will include a capital increase, but Mr Edouard Balladur, the finance minister, is allowing far less than the company would have liked. Some will come through the transfer of shares the state still holds directly in Suez subsidiaries like Banque Parisienne de Crédit, and the fresh cash is unlikely to amount to more than FF2bn.

## Looking for a friendly 'core'

More satisfactory for Suez has been Mr Balladur's decision on its 'hard core' of long-term, friendly investors, which will control about 30 per cent of the capital - more than in earlier privatisations.

The composition of this hard core has had to be revised to avoid fuelling the criticisms Mr Balladur has suffered in recent weeks from the opposition socialist party, which has accused him of feathering the nests of his political allies.

Nevertheless, Suez has allies of its own which it will want to see represented in the hard core, such as the insurance group Compagnie du Midi, Cerus, the French holding company of Mr Carlo de Benedetti, or Marceau, the newly created investment fund of Mr Georges Febreras, former chairman of Compagnie Générale d'Electricité, the big industrial group.

These allies include many foreign institutions, who in total are expected to take up a third of the hard core.

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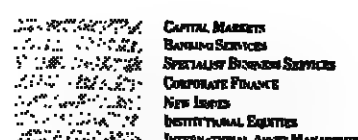
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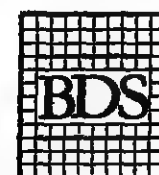
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## THE ARTS

Television/Christopher Dunkley

## Golden age still reigns at the Prix Italia

Observing the Prix Italia in 1987 is, perhaps, little like observing the London season in 1953. Of course the Italia is not, or not primarily, a social occasion, but Europe's oldest broadcasting festival. Instead of the dukes, duchesses and debutantes you find the grandees of public service broadcasting, the producers and even a sprinkling of those from below stairs. ("Did you see that extraordinary Israeli ballet programme?" I asked one of my co-observers. "Silly!" it was choreography!")

On the surface all seems well with the world. Indeed, the outward show, as displayed in the programmes, glitters as much as ever, or even more so. This looks like one of the most impressive seasons we have ever seen. But in the background there is a feeling of an era approaching its end. The sunshine slanting through the arches of the Chiostro di Santa Corona in Vicenza last week was symbolically autumnal. And the quaffing of Champagne by the happy winners — many of them British once again, after rather a lean period in recent years — seemed to have about it that same sense of fate being tempted as we now read in the obituary of the BBC's first director, the Earl of Sandwich.

Stefan Felsenthal is a man who embodies the spirit of the Italia. Head of cultural programmes for the Dutch public broadcasting organisation NOS, he is Jewish (remember the concentration camp as a child) and a true European in the sense that he can coin sophisticated puns in almost any language; he is also in the sense that he works habitually with colleagues from Germany, France, England and elsewhere to make possible the high quality music programmes which are his joy.

This year, as often in the past, NOS had great success at the festival, winning not only the Prix Italia in the Television Music category with a mind-blowing version of Stravinsky's *The Flood* (recently shown on Channel 4) illustrated by Jaap Drustman with an electronic gallery of works by Elton John, Beethoven, and also the RAI Prize for Television Documentaries with *Welfare State*. This is an endearing, albeit slightly over long, account of a 65-year-old woman good heartedly caring for her 75-year-old male neighbour. The film, which is a tribute to the welfare state for such



The French music entry: Prokofiev's "Cinderella"

simple items as a stick and a walking frame.

For the BBC to win several of the festival's top prizes as reported in last Saturday's *FT* is one thing — the BBC is the world's largest broadcasting organisation — but for NOS, which is so much smaller, to win several is astonishing. They must be in pretty fine fettle, you might think. Yet on the first day of the festival Felsenthal said sadly: "All over Europe public service broadcasters are on the retreat. Whether it's cable in Belgium, or the Astra satellite in Monaco, or your Mrs Thatcher demanding more competition, the effect is the same: public service broadcasting is being driven back and back, and it is going to get worse."

Between the end of the war and the present day, broadcasting has been enjoying a golden age, he muses, and we had not appreciated it enough: "We didn't know how lucky we were, or we would have savoured it more." Felsenthal is a shrewd and experienced man, and his predictions cannot be dismissed. Even if it is not the activity of malingering individuals which is now forcing public service broadcasters to retreat, but the same sort of technological imperative which has shaped broadcasting since the earliest days of radio, the effects are likely to be the

same, except in countries willing to use totalitarian centralisation to prevent it. Even they will have immense trouble if they do — DRS (Direct Broadcast by Satellite) gets going in a big way internationally.

Yet however pessimistic the long term prognosis, the evidence of this year's Prix Italia shows that at this very moment we are still living in the golden age. There are still a great many people in a large number of organisations from countries as diverse as Ireland and Yugoslavia, Japan and Austria, whose chief concern is not the maximisation of audience figures, but the pursuit of excellence. Whatever the politics of the philosophy involved, no doubt the airwaves will in future support greater quantities of *Miami Vice*, *Beverly Hills* and their ilk, but for the moment — and perhaps for longer than some of the pessimists imagine — high quality programmes continue to proliferate.

Most obvious at the Italia are the prize winners: music programmes such as *The Flood*, mentioned above, and Channel 4's *Behind The Mask* which succeeds magnificently in explaining the aims, desires and background of composer Harrison Birtwistle, who is shown to be a complex man of great seriousness. The programme

does not manage to make a single phrase of Birtwistle's "music" seem in any way attractive or even vaguely pleasing to me, but it fully deserves its ten million lire Regione Veneto Prize because it is an excellent piece of work.

The BBC's beautifully crafted and hilarious single play, *After Pilkington*, a black comedy by Simon Gray, already shown in Britain, with Bob Peck and Miranda Richardson playing the university couple who knew each other in their youth as "Porter" and "Patch", won the Prix Italia for drama; and Yorkshire's *Scab*, the ITV drama entry which uses documentary-drama techniques to explore the social implications of the miners' strike, won the RAI Prize.

The top documentary prize went to the Danes for *Yesterday's Tomorrow*, a harrowing programme about the effects upon a marriage when a young husband is confined to hospital with a blood clot on the brain, then enabled to communicate via computer and the award in the Ecology category went, quite rightly, to the BBC for *Vanishing Earth* which investigates soil erosion and, by illustrating solutions, manages to leave the viewer in hope rather than the despair induced by many ecology programmes. However, it is not always the

prize winners from the big or the predictable producers which provide the most heartening aspects of the Prix Italia. Every year there are plenty of programmes that do not win prizes which could, and arguably should, be shown in the participating countries: an idea which is written into the statutes of the event, but often paid scant attention — though from time to time BBC2 and C4 have shown items selected from the festival. Programmes from this year which would delight at least a couple of million Britons (a tiny figure in the ratings lists, but vast by any other standards) include the dramas *Cervantes* (Hess), a funny though vaguely sinister Spanish production about Cervantes' wife turning into a chicken; and a superbly well photographed Austrian entry, *Winterreise*, offering an account of the last days of Schubert.

Documentaries which would surely appeal to any audience include Japan's *Miyuki*, an astonishing account of a six-year-old girl, raised on a farm, who has a 1½ hour walk across wild country to school and the same to get home, and whose satchel has bells on it to keep the bears away; and Germany's *Between Hiss and Love* which interviews the children and grandchildren of famous Nazi war criminals to illustrate contemporary attitudes to Nazism, and the effects of Nazism upon successive generations.

Music programmes which would travel internationally with equal success include a new and startling version of Prokofiev's *Cinderella* from France with all the characters played as dolls; and a Canadian entry called *Wholesome* in which a full orchestra, choir, and two killer whales perform in harmony at Vancouver's Expo '86, an extraordinary, touching and remarkably exciting event.

Negotiations are already going on for some of these programmes to be shown in Britain. But given that so much television is suitable, or easily adaptable, for international audiences, given the vast quantity of undemanding entertainment which already crosses international boundaries (notably the Atlantic); and given Stefan Felsenthal's warning that the golden age is over and the sun is beginning to set, it is not time for more — much more — material of Prix Italia standard to be shown outside its countries of origin?

Guglielmo Tell/Zurich Opera

Ronald Crichton

Rossini's last and grandest opera, something of a rarity (though not so rare as some suppose) remains a major undertaking. Against the music, splendid both in detail and in general outline, one must set immense length, heavy demands on a heavy soloist, a large chorus, an indispensable ballet — and a dull libretto. By Vernon Serate director of the Paris Opera in the years following the premiere (1828) of Tell, diagnosed monotony of setting (fir trees, snowy peaks and cuckoo-chickery) as the reason for the opera's persistent failure to draw the public as well as Meyerbeer's more glamorous spectacles.

The film director Daniel Schmid and Erich Wonder, producer and designer of the new Zurich staging (in the Italian version), have deliberately made a spectacle, and a Swiss one. Schmid is an authority on the influence of Swiss Romanticism on various aspects of early 19th century culture, and the growth of tourism and the first optical and photographic experiments. Wonder's front curtain is a folding camera shutter. Backcloths are glimpsed through giant magic lantern slide frames. Diorama prospects are lowered, whisked away or dissolved into others. Matilde sings "Selva opaca" as from bridges suspended over foaming torrents. The concept hardly illuminates the theme of the opera. The belated growth of national resistance under Tell's leadership is dimly perceived from time to time through gauze but their main work (and there is plenty

of it) has to be done off-stage with absurd results in the big public scenes (the shooting of the apple, for example) where the crisis of triumph were barely visible. Liaison between conductor (the experienced Nello Santu) and backstage forces was pretentious. In ensemble after ensemble, balance was a travesty. Surprising, in an opera house of long-established reputation, to find such basic technical problems unsolved. With the orchestra, Santi was in firm control, maintaining the score's long-range vitality as well as clearly outlining expressive detail.

Schmid, a professed admirer of Rossini, insists that he has kept the music in the foreground (and the chorus). The principals certainly have full use of the front stage — Salvatore Fisichella delivers Arnold's electrifying phrases in the duel with Tell as it were from the footlights, and a galvanising sound it is. But Schmid accepts cuts which weaken structures without making the opera feel shorter. Ironically the conceptual veneer has produced "singer's opera" of the least appealing kind, with the principals' most vociferous admirers dotted round the house.

In the title role was the Venetian Antonio Salvadori, a baritone of pleasing, even quality without, on this showing, much projection. Fisichella's characterisation of Arnold is a caricature of the fearsome role — only one or two of the big phrases finished less elegantly than they began. Howard Nelson made more than most of the comprimario role of Gesler's tame creep, Rodolfo. Considerable, in the absence of visible crowd-reaction, the Austrian tyrant himself was sung with commendable imper-

turbability by Alfred Muff. Maria Chiara was Matilde the Hapsburg princess who throws in her lot with the Swiss rebels with a forceful attack (sometimes rising to stridency) not often brought to this role. It was good to hear some of the duet with Arnold from Act 3, usually omitted. The other soprano, Tell's wife Edwige and son Jenny, who have especially in the last act some admirable music to sing, were Nadine Ascher and Margaret Chalker, both good. The magnificent ending blared in the orchestra and on the lips of the soloists. The chorus at this point was partly visible through a series of brightly painted gauzes. The soloists' costumes were vaguely medieval, the chorus as far as I could see were dressed in the period of Rossini, suggesting that full freedom for the Swiss would only come with the age of tourism.

The revival of Michael Hammer's production of Rossini's *La Cenerentola* in Argos is too run-down to raise much of a cheer for traditional as opposed to conceptual opera. There is an unusual Isabella from The Norwegian Anne Gjevang, a Bayreuth Era. Miss Gjevang has only a faint spark of the mocking impudence the part and Rossini's comic coloratura demand, but the voice is so strong and beautiful, her way with the big patriotic number so rousing, that one forgives much. Robert Gambrell was a taking Lindoro — suddenly the world is full of capable Rossini tenors. Gunter von Kaenen and Bruno Pradico were acceptable as Mustafa and Taddeo. Mauro Paganò's set, a tribute to Sanquhar, still look well but the action they unfold is slack and ragged.

## Sherlock's Last Case/Nederlander, Broadway

Frank Lipsius

In adapting her story *Witness* for The Prosecution for the stage, Agatha Christie added a character and a final twist of the plot to justify what would otherwise have required deception in the cast list. Charles Marowitz is not up to the Christie standard with his embellishments to the cast in the programme, but with a misreading and arrogant title of his play, *Sherlock's Last Case*, which opened the new Broadway season at the Nederlander.

On second thoughts, Marowitz may have wanted to make Sherlock so unappealing that no-one would want seeing him again, a conspiracy with the star Frank Langella so loathsome that Professor Moriarty would grudge.

Where Holmes was once just exciting and meticulous, now he commands and demands with no consideration, underlying humanity or civility. He against the great man, expect-

ally in our evolved understanding of the psyche and the suffering of the underdog in a supposedly egalitarian society. Meanness to the characters extends to David Jenkins's moth-eaten set, which looks more like a Victorian bedsit than Holmes' study.

Donald Donnelly looks far too young for Watson, while Jennie Ventris' Mrs Hudson seems calculated to prove the misogyny of her creator, making her a crabbly old servant, able only of distraction and annoyance.

Director A. J. Antoon lets Langella's hamming as a gaga Holmes get out of hand in a production that fails to relieve a fear that the arrogance of modern interpreters, rather than contemporary enemies, might finally do in a character Groucho Doyle once revived in his lifetime.

## Gubaidulina/Basle Music Forum

Andrew Clark

It says much for the new music tradition in Basle that within six months of the farewell concert of Paul Katerbach's Basle Chamber Orchestra, a new organisation has been brought into being to fill an identical role. Katerbach's orchestra, founded in 1928, had given the premieres of most of his commissions, and relied almost entirely on his financial backing and artistic judgment. The guiding lights of the newly-constituted Basle Music Forum, which has just given its first concert, are Heinz Holliger, Jürg Wyttenbach and Rudolph Kellertor.

Although there was insufficient time to commission

something new for their first season, they have signed for the same electric combination of contemporary, rare and old which Katerbach favoured, and a nice touch — invited him to conduct at one of their concerts. The city government has given generous financial support, and the concert hall in the Basle Casino was full on the opening night. The programme booklet rather pointedly put it, where else would all this be possible?

The first concert framed the orchestral arrangement of Shostakovich's Eighth String Quartet with two works which are largely devoted to the theme of offering or sacrifice: the Weber/Bach "Ricercare" from "The Musical Offering" and Sofia Gubaidulina's "Offering" (1983), which starts by recalling Weber's treatment of the Bach theme, develops with echoes of Shostakovich's orchestral technique and emerges as an original and moving masterpiece.

The violin soloist in the Gubaidulina work was its dedicatee, Gidon Kremer, accompanied by the Basle Symphony Orchestra under

Dennis Russell Davies. The lighting, gypsy-like quality in the solo writing gives it an almost improvisatory air, which suits Kremer's highly-strung, self-communing style of playing: it is a virtuoso part offering plenty of display but without detracting from the understated beauty with which the violin rises organically from the orchestral material. Gubaidulina's fertile use of a traditional Russian instrument of the turti. These episodes detract from the work, which expires in a hymn-like synthesis of musical struggle and repose.

The Basle orchestra, a versatile and understated band, under Davies' secure and inspirational direction, setting standards which augur extremely well for the future of Basle's latest musical cause.

## Saleroom/Annalena McAfee

## Tynninghame to double

Sotheby's two-day sale of the contents of Tynninghame country house in East Lothian, Scotland, yesterday continued to attract strong bids from both British and international dealers and collectors. By the end of the morning sale yesterday, a total of £3.6m had been raised and Sotheby's looked set to double the figure of £2m they had estimated for the auction.

The top lot in yesterday's morning sale was Sir Thomas Lawrence's portrait of the politician George Canning, later Prime Minister. The portrait had been expected to fetch up to £60,000 but was bought for £150,000 by an anonymous collector. A Scottish private buyer paid £105,000, more than twice the estimate, for John de Critz's portrait of James VI of Scotland (James I of England). An Italian private collector bought the companion portrait of Anne of Denmark, James's wife, for £66,000.

Sir Joshua Reynolds's portrait of the distinguished soldier John, Ninth Earl of Rothes, with a battle scene painted behind him, fetched £82,500 from an English private buyer while Reynolds's portrait of George, Second Marquess of Townshend, went for £55,000 to the London dealer, Artemis. A new record price for work by the artist Allan Ramsay was set when his portrait of Katherine, Countess of Morton, was bought for £60,500. The Scottish National Portrait Gallery paid £28,000 for Sir Henry Raeburn's portrait of Dr Alexander Carlyle.

In the furniture section, a set of eight George III mahogany chairs in Adam style, about 1780, more than doubled its estimate when it sold for £51,000. The New York dealers, Wellington Antiques, paid £52,800 for a George III four-poster bed with green silk curtains and valance.

## The Girl Friend/Colchester

Martin Hoyle

Against a brightly painted landscape that combines the best of Devonshire and the Swiss Alps the train has broken down — not surprisingly, since the part visible to us wobbles at the mere approach of a human being. Six boys and girls are soon celebrating the unscheduled halt with the same energy that they will subsequently display whenever erupting on stage to scream, throw streamers, add a descent, provide a refrain, Charleston to the title-song or, when the heroine's virtue is impugned with the accented interrogative "Who can prove this?" suddenly rush on with the union cry of "We can!"

Sandy Wilson's affectionate pastiche of the genre is constantly recalled, but needless to say, *Love's Labour's Lost* and *Richard III* (the latter) refuse to become museum pieces. To hear great standards like "Mountain Greenery" or "Blue Room" crop up in their dramatic context affords the same frisson as experiencing for

the first time a well-loved operatic aria or Shakespearean soliloquy in its proper place.

The programme helpfully sorts out the different versions of the show, of Boris-like complexity. Michael Winter's production is based on the 1937 London run when a new book by R. P. Weston and Bert Lee replaced Herb Fields's Broadway original. Songs from other sources, notably Gus Khan and Otto Harbach, pad out Rodgers and Hart. The Musical Director Martin Yates provides new dance music without a stylistic jar. The result is an utterly enjoyable performance, put over with energy, charm and cheerfulness by a predominantly fresh young cast; a suitably jubilant offering for the Golden Jubilee of Colchester's Mercury Theatre.

The story is happily insane: misunderstandings, impersonations, mistaken identities and young love triumphing all in a swish hotel during a college

reunion. Roughish roads from the cartoons of Peter Arno include the top-hatted John Gower, ogling the giggling chorines through his monocle, and the brilliantly comic Benwick Kaler, bleary-eyed and hen-pecked, a cross between Edward Everett-Horton and Robert Benchley. When his wife asks whose are the pink high-heeled shoes in their suite, his harassed reply of "Mine!" carries a strain of mad hopefulness.

The cast bares heart and soul and teeth, sweetly led by Barbara King (title of *And Street*) in the title-role. The secondary couple of wise-crackers are idiomatically portrayed by Amanda Delany, a soft-centred telephonist to the life, and Paul Reeves's hotel clerk whose authentic tone in "Two rats fighting in your bedroom? What do you expect for four dollars — a bullfight?" certainly reminds me of one of our great Anglo-Italian film chains. A delightful evening of sheer entertainment.



Mark Hutchinson and Barbara King

## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

September 25-October 1

## Theatre

LONDON

**Asiatic and Cypriot** (Olivier): Peter Hall's best production for the National Theatre he leaves in 1986 brings this great but notoriously difficult play to thrilling life, with Judi Dench and Anthony Hopkins as the feared lovers on the brink of old age. Dench is angry, witty and ultimately moving. Best of the rest at the NT is Michael Gambon giving his finest ever performance as Arthur Miller's doomed longshoreman in *A View from the Bridge*. Juliet Stevenson in a fine revival of *Loose Women*; and David Hare's production of *King Lear*, Hopkins, a massive gauntled oak, which gathers force and more friends as it continues in the repertoire (S22 222).

**The Phantom of the Opera** (Bar M): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjornson. Hal Price's alert, affectionate production contains superb central performance by Michael Crawford. A new, meritorious and palatable hit. (S20 224).

**Polina** (Shakespeare): Stunning revival, directed by Mike Ockrent and designed by Maria Bjornson, of Samson's 1971 musical in which poisoned marriages nearly undermine an old burlesque reunion in a doomed theatre. Four new songs, improved book by James Goldman. Cast led by Dolores Gray, Julia McKenzie, Diana Rigg, Daniel Mays. All good. (S20 222).

**Melton** (Haymarket): Alan Bates predictably good in new Simon Gray, clumsily directed by Christopher Morahan, about a jealous publisher viewed in flashback from a psychiatric ward after a breakdown. Menopausal musing, not vintage Gray. (S20 932).

**Seven Men on a Horse** (Vandewijk): George Abbott's sprightly gambling comedy has been transferred from the National. Geoffrey Hutchings in the lead now joined by Tony Weller. (S20 987).

**Reveries** (4th Street): August Wilson hit a home-run, this year's Pulitzer Prize, with James Earle Jones taking the powerful lead role of an old baseball player raising a family in an industrial city in the 1930s, trying to improve lot but dogged by his own failings. (S21-22).

**Boys** (Shaftesbury): Stunning revival, directed by Mike Ockrent and designed by Maria Bjornson, of Samson's 1971 musical in which poisoned marriages nearly undermine an old burlesque reunion in a doomed theatre. Four new songs, improved book by James Goldman. Cast led by Dolores Gray, Julia McKenzie, Diana Rigg, Daniel Mays. All good. (S20 222).

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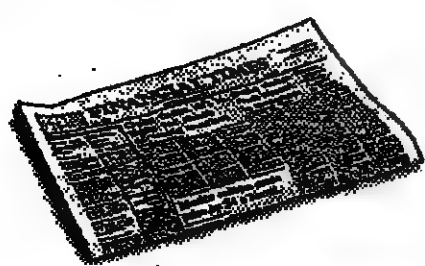
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Wednesday September 30 1987

## Strategy for LDC debt

MUDDLING through is often an attractive response to unexpected crisis. After all, if yesterday's way of muddling through turns out to be unsuccessful, there is always the opportunity to muddle through in a different way today. It was no doubt with this in mind that the finance ministers and central bankers of the developed countries developed their strategy for tackling the "debt crisis" after August 1982. The question is whether muddling through is still the best strategy or whether the governments of the developed countries should themselves provide resources to resolve the problem.

There are good arguments for more of the same. One is that it has worked. Another is that it may continue to work, as argued by Mr Martin Feldstein, former chairman of the US Council of Economic Advisors, in *The Economist* just a few months ago, when indicating that Brazil, the most important debtor, could grow out of its debt quite easily. Nevertheless, even under his assumptions one has to believe that Brazil will be prepared to transfer 2.5 per cent of GNP abroad in debt-service payments, year after year, for many years.

The relevant fact about sovereign debt is that debtors are weighing the economic and political costs of continuing to transfer substantial portions of national income to the developed countries against the penalties of default. Looking at political developments in such major debtors as Argentina, Brazil, and the Philippines (though, strikingly, not Mexico) it is difficult to believe that more of the same is going to be feasible.

## Moral justification

One reason for the difficulty is that debtors no longer believe they face a short period of trade surpluses, to be followed by renewed net transfers from abroad. Also relevant has been the decision of commercial banks, following Citibank's lead, to make general provisions against the developing country debt. The debtors wish to gain something from the willingness of the banks to recognise that these loans are of questionable value.

Finally, the debtor countries are aware that the conditions of the world economy remain highly unfavourable: US borrowing looks like crowding them out of financial markets

for many years; the chances are that any decline in the US current account deficit will be matched by reduced lending from surplus countries like Germany and Japan, and, finally, dollar interest rates are probably going to rise to maintain the dollar's external value.

In short, muddling through may not be enough and it probably should not be enough. There are strong moral and practical reasons for the developed countries to fund larger official transfers of resources to the debtor countries, including a substantial element of debt relief.

The principal moral justification is that the blame for the mess can at least be shared by the developed countries, whose policies since the first oil shock have often been not so different from those rightly criticised in the principal debtors.

**Debtor excesses**

On the practical side, the developed countries have an interest, especially if the US deficit does decline, in promoting lending to the one large group of countries that clearly wishes to borrow. Equally, there is a strong developed country interest in avoiding the continued association in debtor countries between austerity and economic liberalisation, since that association is in danger of undermining the political legitimacy of all liberalisation, perhaps for a generation.

The main arguments against such official involvement are that it would merely reward incompetence and often the incompetence of relatively wealthy developing countries. These are powerful points, but the dangers can be exaggerated. Since the past excesses of debtor countries have already been severely punished, they will hardly rush unthinkingly into the same errors. More relevant is the danger that one may end up rewarding relatively rich countries for future actions that make servicing their debt more difficult. The solution to this is to make increased official assistance a reward for willingness to undertake liberalisation and other important policy improvements.

Muddling through is always easy, but it is enough to say that it is not enough to say that the running of debtors of developing countries will be healed without a willingness of major developed countries to contribute to the treatment.

## Fresh start for Labour

THE MOST striking feature about the British Labour Party conference in Brighton this week is the absence of venom. There is also a sense of realism. The two go together.

Almost beyond living memory, Labour assemblies have been characterised by factions attacking each other sometimes openly, sometimes covertly. If this process has not stopped, at least it is being reduced to the sidelines. The reason must be that the party has recognised the seriousness of its predicament.

Labour, after all, has lost three general elections in a row, and lost them badly. It is not like 1959, when again it failed thrice in succession but was still only a few percentage points behind the Tories in the share of the vote in what remained a two party system. This time there is a third party challenge from whatever the successor to the Liberal-SDP Alliance may be called. The party trails the Government by more than 10 percentage points and with the exception of parts of London, is down and out in the south of England and doing none too well in the Midlands.

## Conference realism

Not one of those facts is being hidden from view. Indeed the annual report of the party's National Executive Committee goes out of its way to draw attention to them. So have many conference speeches, including the keynote address by Mr Neil Kinnock, the party leader, yesterday. The position is desperate but not quite irretrievable. It can only be retrieved, however, if the party pulls together.

That is the main message of the conference so far and explains why the factions have lessened their feuding. The realism is apparent in two other ways, one good and the other less easy for outsiders to understand.

To take the second first. The party voted on Monday to change the system for selecting and reselecting its parliamentary candidates by giving more power to the trade unions. Each constituency will have an elec-

toral college in which the unions will have 40 per cent of the vote. The system will be cumbersome, to say the least. A straightforward one member one vote approach would have been infinitely preferable. Yet it is a fact of life in the Labour Party that the unions are the paymasters. They wanted some return for their money. Besides, Mr Kinnock himself is a traditionalist at heart and had a desire to split the twin pillars of his political movement: the parliamentary party and the unions. The new system is not very good, but it may not be disastrous and could, as some trade union leaders have said, be only transitional until such times as the party is ready to become fully democratic. Mr Kinnock could have pressed for more; he chose not to do so.

**Fresh approaches**

The undoubted good news is the policy review. As Mr Kinnock said yesterday, it will be open-ended in every respect. No party that has done as badly as Labour in recent years could seriously expect to go on as before unless the aim was political suicide. Cynics may say that Labour is simply throwing itself open to the market place. Others will argue that that is no bad thing, for if a country needs an opposition, it is right that from time to time the opposition should re-examine itself and be ready to begin afresh. That is what Mr Kinnock is now proposing, though without completely forgetting the old roots.

There is competition in the market place, of course: not only from the Alliance in new guise, but also from a Conservative Party which has not yet run out of ideas. Yet over the Alliance, at least, Labour does have some advantages. It has an organisation, it has money, it has some remarkably good young spokesmen and in Mr Kinnock it has a leader who is prepared to undertake the long haul and who, in the general election campaign, succeeded in giving the Tories a fright on such issues as health and housing. It would be unwise to write the party off and it is a thoroughly healthy development that it is prepared to start again.

## Joe Rogaly assesses the probable impact of Mr Nicholas Ridley's White Paper on housing

## Inch by inch to a market in homes

AT FIRST GLANCE the White Paper on housing produced by Mr Nicholas Ridley yesterday is a little thing, albeit his own. For the initial impression of anyone who reads it is 19 marginally informative pages is likely to be that Britain's Secretary of State for the Environment has ducked many of the difficult issues.

Tax relief on mortgage interest will be continued. The Green Belts upon which houses may not be built (more or less) sacrosanct. Existing private tenants will continue to enjoy rent controls and security of tenure. Decontrol of new tenancies is limited. Every detail bears the mark of circumspection.

It is hard to believe that this is the work of a senior minister in a freshly elected Conservative Government whose purpose must surely be to restore the free market to housing. Puntfooting is the word that springs to mind; hedging his bets the phrase. Can this be the same Nicholas Ridley who is still in there, all guns blazing, fighting to bring in a poll tax, which he is proud to say is regressive? Has he lost his nerve?

Not so, he avers. The new housing legislation that he is preparing, following yesterday's statement of policy, is in his view the most important thing he has ever done in politics, far more momentous than the community charge/poll tax.

For its primary purpose is to deregulate rented housing, partly by relaxing controls over private lettings and partly by enabling local authority tenants to choose other landlords (housing associations, private companies) for the homes they occupy. The net effect would be to break up the huge public housing estates and bring back private tenancies. If this does happen it will indeed be a major change. In 1914 about a tenth of Britain's homes were privately owned. The rest were rented from private landlords.

Since 1915 successive acts of regulation have driven private lettings, but even at the outbreak of the Second World War some 58 per cent of dwellings were privately rented. Regulation and rent controls were strengthened by Labour governments after the war, with the unsurprising consequence that the private landlords melted away, today they account for less than a tenth of all housing. Meanwhile local authority housing to let has risen sharply. Most of the rise has come since 1945, with council estates reaching a peak of nearly 32 per cent of the total housing stock in the mid-1970s.

Mr Ridley's firm intention is to reduce the size of the council estates and increase the private sector. He is apt to say that he is the greatest privatiser in the Government. More seriously, he is anxious for his policies to stick. There is a personal reason for this. His late father, the third Viscount Ridley, failed on two occasions, in 1934 and 1951, to persuade Conservative administrations to roll back controls. The son was brought up believing in his father's policies. The proposals in the Conservative election manifesto of last June, which are reflected in yesterday's White Paper, were conceived and written in by Ridley the younger himself.

His strategy is quite obviously designed to minimise political opposition and convince investors that it is worth putting

their money into rentable housing. Thus the White Paper offers up a few rather thin slices of a much longer salami: there will have to be more in years to come if a genuine market is to be created.

Take, for a start, the proposals on deregulation. Conservative Governments have tried to free up private lettings several times since 1945. Subsequent Labour Governments have always overturned them. The decline in private lettings has not been halted. Prospective landlords have remained unconvinced.

Mrs Thatcher's Government thought it was making a fresh start in 1980, with the introduction of short-term tenancies, at "fair" (that is, well below market) rents, with guarantees of possession at the end of the fixed term. At first, all short-term tenancies had to be registered; this was soon changed and outside London registration is no longer obligatory. Thus it is not possible to say how many private lettings, with guaranteed possession, have been reached since then. Mr Ridley acknowledges that it is very few.

The White Paper's proposed method of putting some life into this end of the market is by removing the tenant's right to seek registration of a "fair" rent and replacing it with registration of a market-based rent. If there is no local market against which to assess such a rent, it will be done by reference to a given rate of return on the value of the property with full vacant possession. This definition will be used for most private housing once Mr Ridley's proposals become law. In the specific case of short-term tenancies, another 1980 device, has also been minimal. These were at first restricted to new homes which could be let at market rents. Security of tenure and renewable leases were provided for. No more than 600 such dwellings came on the market. The rule was recently relaxed to include conversions of "substantially renovated" dwellings. There are now some 3,000 assured tenancies.

The progress of "assured tenancies", another 1980 device, has also been minimal. These were at first restricted to new homes which could be let at market rents. Security of tenure and renewable leases were provided for. No more than 600 such dwellings came on the market. The rule was recently relaxed to include conversions of "substantially renovated" dwellings. There are now some 3,000 assured tenancies.

These tenants will be given the power to transfer to commercial landlords, the voluntary housing associations, or co-operatives. (The latter has been shown to work well in the Labour stronghold of Glasgow.) If blocks of flats out of local authority management individual tenants may stay with the council if they funded formula for development being left to self-motivated tenants.

Mr Ridley's paper proposes further changes to the rules. Individual landlords may not at present grant assured tenancies; they will in future be able to do so. The requirement for assured tenants to be approved by held secretaries of state will be abolished. Renewal procedures will be simplified. Since these tenancies are to be at freely negotiated rents, the idea is that long-term investors will not be deterred by the security of tenure that is provided for.

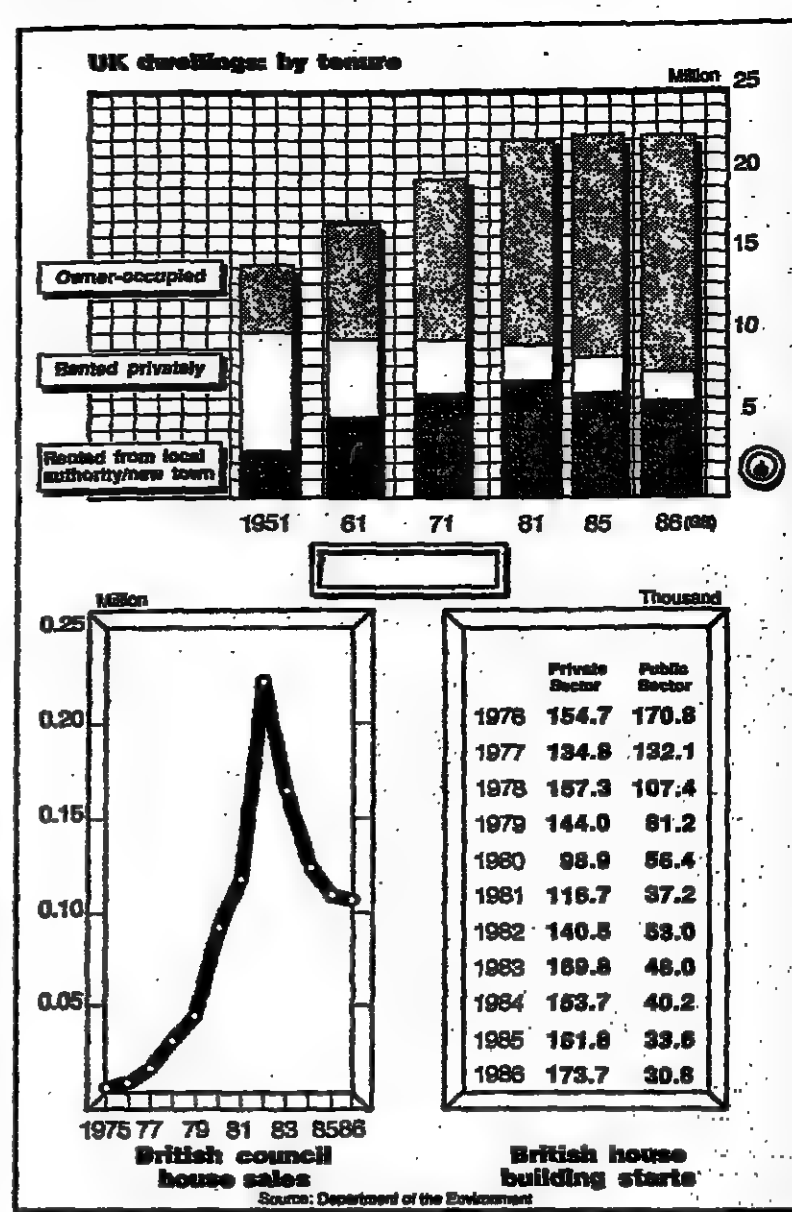
There are to be other minor changes. Most of the remaining controls on new lettings by residential landlords will be abolished, and the time it takes to get an eviction will be halved to six weeks. In effect, this will legitimise the extra-legal market for lodgings.

The Government's hope is that this combination of measures will in time bring half-a-million or more rentable homes currently held empty back on the market. My own view is that there is not enough salami on the plate to achieve that, even when you think about the coming run-down in council housing—although the proposals for the council estates do sound more grandiose.

Local authorities have already sold in dwellings to sitting tenants under the Tories' right-to-buy legislation. This will be strengthened. Discouragements to co-operatives or commercial landlords, the properties they have improved. Since his bill is unlikely to be through Parliament before July, 1988, and the trusts will take time to set up, there will be very little expenditure next year and the models will not be fully tested until after the next general election.

Much of the burden of all this will be borne by the housing associations under the watchful eye of the Housing Corporation. There are some 2,000 such associations, all of them non-profit making voluntary organisations managed in the main by local worthies. They currently own some half-a-million dwellings. Future lettings will be on either an assured tenancy or short-term basis.

The Housing Corporation's experimental 70 per cent private/30 per cent publicly funded formula for development will be extended; the White Paper is not specific



In some city centres new ministerially-appointed Housing

Power Trusts will be given action over housing equivalent to those of urban development corporations over land-use development. There will be a straight transfer, presumably at no cost, from the local authority to the trust. Mr Ridley is excited by the models that show cash flowing strongly inwards in year three of these trusts, as they sell on to housing associations, tenants co-operatives or commercial landlords, the properties they have improved.

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about the amounts. But the associations are already concerned about the movement growing at a pace beyond its ability to cope — and about the need to seek more private finance.

Finance naturally lies at the heart of all these proposals. Local authorities will be obliged to isolate their housing accounts and operate them in a "more businesslike" way, details to follow in another paper in a few months' time. (The draft Housing Bill is so long and complicated that this part will be postponed until a second bill can be introduced.) Housing improvements grants will be means-tested.

And, everywhere, rents will rise. Private rents will rise. Housing association rents will rise. Council rents will rise. They will rise to market levels in the private sector and to a level that at the very least takes account of repair, maintenance and amortisation in the public sector.

This is the part that the Department of the Environment has yet to sell to the Treasury. For as rents rise, so does the total of housing benefit, a social security charge that cannot be withdrawn if low-income families are to afford the Government's newly liberated houses. Even now some three-quarters of all tenants draw the benefit; as rents go up the proportion is likely to increase.

It looks like an open-ended

commitment, but Mr Ridley has an answer. First, rent officers, responsible to his department, will assess market rents in the private sector, by reference to neighbouring properties or a reasonable rate of return to the landlord. Benefit will be restricted to that level, so that landlords and tenants cannot connive at establishing rents above it. Second, "affordable" rents, related to the type of tenants and their ability to pay, will be similarly assessed before grants are made to housing associations and the like.

Whatever the bottom line, it is money paid by the Department of Health and Social Security, but subtracted from the Department of the Environment's budget. Now watch this, says Mr Ridley. As house sales proceed, while new building stops, there is a surplus on capital account. "And every public dwelling sold means less spent on repairs and maintenance (which in some cases are not covered by rent). Throughout the housing administration cash flows in."

So if you take housing as a whole, including benefit, he insists, the net effect is more housing for less taxpayers' money. It's a good story, of the kind that many a departmental manager has tried on his director of finance. No doubt the Cabinet will accept that you cannot have sort of half-way, mixed-up market in housing for nothing.

## IMF chooses its words

"Of course they have to love each other—they are all afraid of each other," commented one seasoned observer on the unusual harmony among Western finance ministers at the week's annual meeting in Washington of the International Monetary Fund.

The smiles were certainly in sharp contrast to last year's open warfare between the US and West Germany, which saw financial markets into a tailspin.

But if everyone was agreed that there was too much at stake to risk another public slanging match, some of the private bargaining was neither quite so elevated nor trouble-free.

Michael Camdessus, the IMF managing director, quickly found his judgement questioned by the man he had just appointed to his post, the Dutch finance minister, Onno Ruding. Camdessus had drawn up a balance sheet for the world economy, listing pluses and minuses in the outlook, and putting among the latter the depressed state of world commodity markets.

Ruding, in his role as chairman of the IMF Interim Committee, was insistent that this was a plus-low prices might be bad for developing countries but were a boon for consumers in the West. Ruding said he took 24 hours for Camdessus to win the day.

Meanwhile, as the financial markets waited with bated breath, finance ministers of the Group of Seven nations had a problem or two with their wording.

An early version of their final communiqué shows that much of their time was spent arguing whether to say they were "pleased" with exchange rate stability, or more simply that it had benefited their policies.

## Men and Matters

tion felt it could offer in public was continued "determination".

Central bankers did not escape their share of differences. Bundesbank president, Karl Otto Pöhl, found himself at the centre of a row over confidentiality of his meetings. Robin Leigh-Pemberton, Governor of the Bank of England, was said to be furious that Pöhl had disclosed at a press conference details of a secret meeting held by the banks to discuss interest rates.

Other central bankers let it be known that just two weeks ago Pöhl himself had opposed expansion of the central bankers' G-10 grouping because it might threaten the confidentiality of their get-togethers.

## Risks and reward

The problems of finance minister and central bankers, however, were nothing compared to the risks faced by some hapless IMF officials. The US apparently is insisting that they don their flak jackets and head for Iran and Iraq to carry out routine assessments of these countries' economies. The officials have skipped the visits for the past two years — "We are not paid for war risk," said one, at the prospect of a trip to the Bagdad front.

Finally, though, it seems that there is some justice in the world of top level finance. At the last IMF meeting, Edmund Balladur found his plan for increased help for poor African nations pre-empted by Nigel Lawson, Britain's Chancellor, who announced his own initiative a day earlier.

This week, however, Balladur found himself being pre-empted with the Finance Minister of the Year Award that most

## Without trial

Old college ties linking a group of elderly Ethiopian women held without trial since 1974 and their Oxfam colleagues are behind a poignant vigil which takes place in London today.

Tenagework Haile-Selassie, 78, daughter to the late emperor, and her four daughters are amongst a group of women held in Addis Ababa since the revolution of 1974. With her are four daughters — Aida Desta, 60, educated at Newnham College, Cambridge, Hirt, 57, educated at Clarendon School, Sedlescombe, Sussex, and Lady Margaret Hall, Oxford, and Sophia, 55, who studied at the Froebel Institute, Rochester.

Their friends and contemporaries have been quietly lobby-

## Two chairmen

There are two newcomers to the select ranks of the chairmen of the British Invisible Exports Bank, a result of moves by ANZ Banking Group of Melbourne to give its British operations a higher profile.

William M. Clarke, director general and deputy chairman of the British Invisible Exports Bank, will be retired last June, takes over tomorrow as chairman of ANZ Merchant Bank. And at the end of November Sir Brian Shaw becomes chairman of Grindlays Bank.

The two London banking operations will each report directly to the parent company in Melbourne.

Shaw, aged 54, is a shipping man, chairman and md of Furness Withy for the past eight years.

Clarke, aged 63, becomes one of the very few financial journalists to have made it into the top position in a bank parlour. Before running the City-based Invisible Exports Council he was financial and industrial editor of *The Times* and editor of *The Banker*.

He is having a busy week. On Monday he signed a contract with publishers for a book to be called *The Secret Life of Willie Collins*, to be delivered next year.

Collins was a colourful Victorian author. His great granddaughter Faith is Clarke's wife.

Observer

## NOTICE OF REDEMPTION

## To the holders of MURATA MANUFACTURING COMPANY, LTD.

U.S.\$100,000,000 3 1/2 per cent. Convertible Bonds 1990 and U.S.\$100,000,000 3 1/2 per cent. Convertible Bonds 2000 (together the "Bonds")

Notice is hereby given that, pursuant to Condition (5)(b) of the Trust Deed dated 6th February, 1986 and the Trust Deed dated 21st June, 1986 each between The Fuji Bank and Trust Company, Ltd. (the "Trustee") and Murata Manufacturing Company, Ltd. (the "Company"), the Company will redeem all the Bonds on 23rd November, 1987 at a price of 104 per cent. of the principal amount of the Bonds with accrued interest thereon to the said redemption date.

The Bonds will cease to bear interest from the said redemption date, and principal, premium and accrued interest of the Bonds will become due and payable on the said redemption date.

Payment of the Bonds shall be made against surrender thereof, together with all coupons appertaining thereto (unredeemed), on and after the said redemption date.

Any Bond may be converted into shares of the Company, or the option of the holder thereof, up to the close of business on the date when the Bond is deposited for conversion on 23rd November, 1987 and thereafter the conversion right of the holder thereof will become null and void.

Conversion or payments of the Bonds shall be made at: The Fuji Bank, Limited, 25/31 Moorgate, London EC2R 6HQ; Dai-ichi Kangyo Bank Nederland N.V., Singel 540, P.O. Box 10056, 1017 AZ Amsterdam; Swiss Bank Corporation, Aeschenvorstadt 1, P.O. Box 1132, CH-4002 Basel; Morgan Guaranty Trust Company of New York, 35 Avenue des Arts, D-6000 Frankfurt/Main 17; Yasuda Trust and Finance (Hong Kong) Limited, 1601 Finches House, 10 Harbour Road, Hong Kong; The Long-Term Credit Bank of Japan, Ltd., 18 King William Street, London EC4N 3NR; The Sumitomo Bank, Limited, Temple Court, 11 Queen Victoria Street, London EC4N 4TA; Citibank (Luxembourg) S.A., Avenue Boulevard Royal, P.O. Box 1108, Luxembourg; Bayerische Vereinsbank AG, Altes Rathaus, Karlstadt-Friedhofstrasse 1 and 14, D-8000 Munich 2; The Banking Company Limited, UIC Building, 5 Shearman Way, #02-16 Singapore 0106.

Conversion price of the Bonds as of 30th September, 1987 is as follows: Bonds due 1990, Yen 1,931.30 per Share; Bonds due 2000, Yen 1,990.70 per Share.

The closing price of the shares of the Company on the Osaka Securities Exchange on 24th September, 1987 was Yen 3,290.00.

The Bond rates of exchange applicable upon conversion of the Bonds into shares of the Company are as follows: Bonds due 1990, Yen 235.15 per U.S.\$1.00; Bonds due 2000, Yen 233.45 per U.S.\$1.00.

The aggregate principal amount of the Bonds outstanding as of 22nd September, 1987 was as follows: Bonds due 1990, U.S.\$29,370,000; Bonds due 2000, U.S.\$30,605,000.

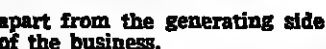
MURATA MANUFACTURING COMPANY, LTD.

26-10, Tenjo 2-chome, Nagatsuyama-cho, Kyoto, Japan.

Dated 30th September, 1987.



The single most important principle governing structural change is that each natural monopoly element should be separated from the potentially competitive business. In electricity, it implies that the grid and the area boards, as natural monopolies, should be kept



Once this structural change is in place, regulation can be appropriately designed. Natural monopoly regulation is properly applied to the grid and local distributors, and pro-competition regulation is applied to generation. These are two quite different sorts of regulation, and they should not be muddled.

Failure to make the distinction creates great difficulty for

The existing structure already has the major advantage of separating out local distribution from the grid and from generation. The major structural change required is, therefore, in practice the splitting of the grid from the CEEB. This separation is best done by creating separate companies, but a second best would be to create different accounting and profit centres within the

It is hardly surprising that

Power stations on the one hand, and bulk supply points on the other, create natural accounting units. The second objection concerns the co-ordination losses associated with the merit order. Co-ordination does not, however, require ownership, nor indeed does it require a completely planned and internalised merit order. More reliance on prices in other countries' electricity systems

points to the possibility of alternative, more market-

directly introducing competition through restructuring are immense. The lack of financial track record, the special problems of nuclear stations, the geography of the system, and the demands of the political timetable make the breaking up of the CEGB into several smaller utilities unlikely. Fortunately, however, more competition is possible without taking this step. This can be

achieved by building on existing sources of competition.

In generation, pro-competition regulation should be built pragmatically on the 1983 Energy Act, which sought to liberalise electricity generation. The Act set the terms of entry for private generation with the publication of Private Purchasing Tariffs (PPTs) and charges for "Use of the System." It failed to achieve its objectives, for several reasons. The PPTs

were set on the basis of the  
CEGB area boards "avoidable

In addition to building on existing competition in generation, competition from other electricity utilities could be enhanced. Inter-utility competition will increasingly develop on an European scale as transmission costs fall and as the imbalances between supply and demand at the European level grow.

International competition will not however develop naturally — the CEEB has little

incentive to displace its own  
stations with imports. It is the

The scope for competition is therefore, considerable. A more efficient electricity industry can be achieved by building on the existing competitive forces. The separation of the potentially competitive activities from the natural monopoly elements is, however, crucial. Getting this main structural change right, and the competitive entry terms, will allow subsequent steps on the road to competition to be taken. If the government cannot, for political reasons, restructure sufficiently to reach the ideally competitive system, it is not clear that the right to competition. That will at least leave OFELECT with some things to work on.

The author is research fellow, Centre for Business Strategy, London Business School and fellow in economics, Lady Margaret Hall, Oxford.

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So it is not surprising that Mr Hart, who had presented himself to the public this year as a loyal family man, should

television evangelist and his wife as charlatans. Others see it as a sign that more serious, political issues have failed to emerge.

nal candidates with the same message — designed to fit a marketing niche which his polls had detected in the nation's political culture — may have exposed the limits to which

of the tactic of appealing to the maturing baby-boom generation. "The generation concept is not a political constituency," says one Democratic Party strategist.



One concern is that the disintegration of two campaigns harms the image of the Democratic Party. "It is damaging in the sense that it reinforces

Pat Schroeder's decision not to enter the lats reflects, in part, her concern about how constantly having to play to

rationale, there is no added incentive. You cannot just get in because you think you are as qualified as those who are already there."

to refrain from the course which commercial considerations would dictate simply because it is better not to precipitate a tax charge. This is

encouraging that understanding: utilising existing pension funds and returning them to their members would create a genuine share-owning

possible to serve notice, on entering an exchange rate system, that the UK will withdraw whenever the going seems too rough? Were existing members to tolerate UK entry on such terms, would that not undermine in advance the intended

20). So Mrs Thatcher was the very first British Conservative Prime Minister? I've heard of the rewriting of history in favour of current holders of power, but may not this be going perhaps just a tiny bit too far?

very first British Conservative Prime Minister? I've heard of the rewriting of history in favour of current holders of power, but may not this be going perhaps just a tiny bit too far?

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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday September 30 1987

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## Salomon shares jump as Perelman seeks a stake

BY RODERICK ORAM IN NEW YORK

SHARES of Salomon Inc., parent company of Wall Street's largest securities firm, soared yesterday following the announcement that Mr. Ronald Perelman, an aggressive corporate raider, wanted to buy a stake in it.

Salomon's board rejected the offer made through Revlon, the cosmetics group which is Mr. Perelman's main operating company. Instead, the board reaffirmed its preference to allow Mr. Warren Buffett, a noted mid-West investor, to become its largest single shareholder in a \$700m deal approved on Monday.

Mr. Buffett has obviously proven himself to be a shrewd investor. Our problem was never with Mr. Buffett but the price he was paying for his shares," said Mr. Donald Drapkin, Revlon's vice-chairman.

Revlon said yesterday that it still supported the current Salomon

management but that it planned to buy the company's shares, based on prevailing market conditions, once it was eligible to do so. Revlon's notification under federal securities laws of its intention to take a stake becomes effective "in three to four weeks," Mr. Drapkin said.

He declined to comment on reports that Revlon might buy up to 20 or 25 per cent of Salomon's shares. Revlon holds an "insignificant" number already and was not buying yesterday, he added.

Salomon's shares jumped 32 1/2 to \$37 with more than 2m shares traded by early yesterday afternoon. Mr. Perelman became interested in taking a stake in Salomon sometime ago when he learnt through his investment bankers that Minerals and Resources (Minroco), the Bermuda-based investment company of Mr. Harry Oppenheimer, the South African Mining

magnate, wanted to sell its 14 per cent holding.

It appears that Minroco came close to selling the shares to Revlon last week but Salomon swiftly arranged instead a two-step deal involving Mr. Buffett. Salomon bought back Minroco's stake for \$38 a share for a total of \$900m and then sold \$700m of new preferred shares to Berkshire Hathaway, Mr. Buffett's main operating company.

Mr. Perelman told Salomon he would buy shares on the same terms as Mr. Buffett but accept a \$42-a-share price to convert the preferred into common shares compared with Mr. Buffett's \$38. The higher price would have left Revlon with a 10.9 per cent stake against Mr. Buffett's 12 per cent.

Salomon's board apparently decided, however, that Mr. Buffett had more to offer than Mr. Perelman in terms of an investment adviser.

## First-half earnings rise 40% at Stet

By Alan Friedman in Milan

STET, the Italian state electronics and telecommunications holding company, yesterday unveiled a 40 per cent jump in its gross pre-tax operating profit for the first half of 1987, to L257bn (\$186m).

The increase in this parent company result partly reflects the merger last January between Stet and Seat, its telephone directory division.

At the consolidated group level, Stet unveiled a L2,984bn six-month gross pre-tax profit, up 36 per cent on the equivalent period of 1986. This was struck on first-half consolidated turnover of L7,300bn. The full year 1987 turnover is expected to rise by 11 per cent to L15,550bn.

Consolidated net debt at the end of June stood at L14,850bn. This included L12,800bn of medium-term and L2,050bn of short-term debt. The pre-tax profit figures shown above do not account for debt servicing charges.

Stet, which is part of the IRI state holding concern, controls SIP, the state telephone utility; Sirti, the cable laying subsidiary; Selenia, the electronics and defence business; SGS, the semiconductor company, now in a 50-50 venture with Thomson of France and Italtel, the telecommunications equipment maker.

Italtel is supposed to merge with Fiat's Telettra subsidiary to create Telet, an umbrella company. But last week Fiat opposed the appointment of Italtel's managing director, Maria Bellisario, to the same position at Telet. The Stet board is believed to have discussed the issue yesterday, but no comment was made.

Latina, the flagship insurance company controlled by Mr. Carlo De Benedetti's Cofide holding group, yesterday unveiled a more than trebled consolidated net profit of L18.2bn for the first half of 1987.

## Booming European sales lift Fiat to record level

BY JOHN WYLES IN ROME

A BOOMING European market for passenger cars and heavy trucks has helped carry the Fiat group to record first-half consolidated pre-tax profits of L1,820bn (\$1,260m) on sales of L19,947bn.

The results cannot be closely compared with the first six months of last year because they include for the first time the 1986 acquisitions of Alfa Romeo, Sipa BPD, Iveco-Ford of the UK and Astra, a small Italian industrial vehicles manufacturer.

Overall group sales were 38.5 per cent higher than in the same period last year, and pre-tax profits were up by 17.3 per cent. At L1,793bn, operating profits were 26 per cent higher.

As is now Fiat custom, the group has made swift and strenuous efforts to reduce its indebtedness, which at the end of last year had leapt from L708bn to L2,700bn as a

result of debts carried by the new acquisitions. By mid-year, this had been cut to L2,424bn.

Fiat said that its operating profits were achieved despite a L200bn increase to €800bn in research and development costs, increased amortisations, lower-value dollar sales due to the decline of the US currency and inclusion of the "economically less strong" acquisitions.

Foremost among these is Alfa Romeo, which Fiat has said could break even this year, with the help of its incorporation with Lancia into Alfa-Lancia.

Despite a 4 percentage point increase in VAT on domestic Italian car sales, Fiat says it is confident of "a good profit" this year. Since higher taxes came in at the beginning of this month, domestic sales have registered some decline, but not serious enough to cause great concern.

Fiat has increased its share of a number of European markets to establish a leadership position of 15.3 per cent. But a fall of 40 per cent in the Brazilian car market is clearly affecting Fiat's subsidiary there.

Heavy truck sales by Iveco have risen 18 per cent to 58,088 units, including 6,092 sales by Ford and Astra. Iveco's Western European market share has risen from 17.1 per cent to 18.8 per cent.

Sales of agricultural tractors in Europe, however, have fallen from 24,155 units in the first half of 1986 to 18,887 and heavy earth moving vehicles from 3,931 units to 3,524 worldwide.

In other sectors, Fiat's civil engineering operations have boosted turnover 35.2 per cent to L2,422bn, telecommunications sales have risen 35.5 per cent to L2,677bn and newspapers and publishing 22.8 per cent to L1,560bn.

## New York head of SEC resigns

By Anatole Kalotsky in New York

INTERNAL DISAGREEMENTS in the US Securities and Exchange Commission over the prosecution of new insider trading rings on Wall Street have led to the resignation of Ms Kathleen Warwick, head of the SEC's New York office.

Ms Warwick, who is the commission's most important official outside its Washington headquarters, was appointed last year over the heads of several long-serving SEC officials, to run the agency's 200-strong New York office.

Among the officials bypassed for promotion was Ms Anne Flannery, the head of enforcement, who had been responsible for investigating and prosecuting insider traders, alongside Mr. Rudolf Giuliani, the US Attorney for New York.

Since Ms Warwick's appointment, there have been persistent rumours that she was downgrading the work of the powerful enforcement division and had delayed some of its insider trading investigations. The rumours came to a head last month, with Ms Flannery's resignation.

SEC staff said that the resignation was partly prompted by Ms Warwick's refusal to proceed with a major insider trading prosecution arising out of the earlier "Tupples Five" case.

This case involved a ring of young lawyers and investment bankers which was broken by the SEC's New York office. SEC staff said that Ms Warwick had rejected Ms Flannery's recommendations to extend the case and proceed with further prosecutions which would have involved several prominent Wall Street bankers and arbitrageurs.

## Olympia & York buys 6.18% of Santa Fe Southern Pacific

BY DAVID OWEN IN TORONTO

OLYMPIA & YORK, the Canadian property empire presided over by the Reichmann brothers, has acquired a 6.18 per cent stake in Santa Fe Southern Pacific, the Chicago-based rail company forced to restructure by US Government rejection of a proposed merger plan.

The company said that the purchase was made for investment purposes.

In a filing with the Securities and Exchange Commission, Olympia & York added that it had regulatory permission to boost its stake to 94.9 per cent. The level of any increased investment will depend, the company said, on "prevailing conditions," including the price and availability of Santa Fe shares and evaluations of the company's asset values and business prospects.

The move is likely to increase

speculation that Santa Fe may fall victim to a hostile takeover bid. In July, the La Jolla-based Henley Group said it would seek permission to raise its stake in Santa Fe to just under 25 per cent from 5 per cent.

Santa Fe recently announced an ambitious restructuring plan which includes the buyback of as much as 38 per cent of its common stock. At current market prices, this would rank among the largest buybacks in corporate history.

As part of the plan, the company, which has significant holdings in trucking, pipelines, energy and resources, property and construction, in addition to its rail operations, said that it intended to offer to the public part of an oil and gas unit and to spin off some of its property holdings.

Santa Fe is also seeking buyers for its Southern Pacific Transportation Company unit, acquired in December 1983, in order to comply with the Interstate Commerce Commission rejection of its plan to merge the railway with its Atchafalaya and Santa Fe railway operations.

The acquisition of Santa Fe shares ties in with what appears to be an ongoing attempt by Olympia & York to diversify into natural resources and other areas.

While the brothers, whose business began as a Toronto tile importing firm in 1958, are traditionally reluctant to comment on long-term strategy, recent Olympia & York takeovers have included Gulf Canada, the energy concern, and Hiram Walker, the drinks group.

## Dart Group raises bid for Dayton

By Our Financial Staff

DART GROUP, the US retailer owned by the Haft family of Maryland, yesterday increased the pressure on Dayton Hudson, the major US retailer, by increasing the value of its bid by more than \$300m.

Mr. Herbert and Mr. Robert Haft, who control Dart Group, said in a letter to Dayton Hudson executives that they value the stock at more than \$68 a share.

The latest bid values Dayton Hudson at \$6.6bn, against the \$6.3bn offered earlier and rejected last week.

Revo, Ohio-based drugstore chain, yesterday named Mr. Boake Sells, who resigned from the Dayton Hudson presidency last week, as chairman and chief executive, succeeding founder Mr. Sidney Dworkin who is retiring.

## Microsoft considers new site in Europe

BY TERRY DODSWORTH IN LONDON

MICROSOFT, the Californian software company which designed the operating system for the IBM personal computer, is considering a site in Europe for a new development centre.

Mr. Bill Gates, chairman and joint founder of Microsoft, one of the fastest-growing high-technology companies in the US, said in London that the group would probably require another centre later next year. If Europe were chosen, he added, the company was likely to opt for a site in the UK.

Microsoft already has a European software manufacturing operation based in Dublin. It also has close links with the UK because of the large numbers of British programmers who have been engaged to work at the company's headquarters near Seattle.

The European expansion plans

are related to Microsoft's strong sales in the region, where its growth has recently been at a faster rate than in the US. In the year to June, about \$140m of the turnover of \$340m came from overseas, most of it in Europe - France and West Germany, its two largest markets in the area, each accounting for about \$30m.

Apart from the MS/DOS operating system for IBM, on which Microsoft is believed to receive a royalty related to unit sales, the company also markets a wide range of applications software designed both for the IBM personal computer and the Apple Macintosh.

It is now working on the operating system for the recently-launched IBM Personal System/2 range of computers. Mr. Gates said that he expected this to be ready by the first quarter of next year.

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## INTERNATIONAL CAPITAL MARKETS &amp; COMPANIES

## Equity warrants deal for Royal Bank of Scotland

BY CLARE PEARSON

MOST SECTORS of the Eurobond market weakened yesterday as the strengthening dollar depressed the D-Mark and yen sectors, while the dollar sector itself was downgraded by the prospect of the US Treasury's delayed refunding programme which got under way yesterday.

Eurodollar bond prices lost around 1/4 point yesterday, while Euroyen bonds fell sharply by around 1/2 point following an overnight sell-off in the Japanese government bond market which propelled the yield on the No. 10 benchmark bond up to 8.15 per cent.

The Eurobond primary market focussed firmly on equity-related issues. However, Swiss Bank Corporation International also caught the market's attention with a \$200m equity warrant bond for Royal Bank of Scotland. This traded above its par issue price at 102 bid.

Dealers said the issue was helped by the strength of sterling while recent takeover speculation surrounding various British banks added appeal to the warrants.

The seven-year issue, which will be priced on or before October 5, bears an indicated 8 1/4 per cent coupon. Each £1,000 bond has 142 warrants attached, each buying one Royal Bank share at an indicated premium of between 2 and 5 pence, depending on an all-in warrant premium of between 24 and 27 per cent.

## INTERNATIONAL BONDS

Among yesterday's Japanese equity warrants deals were a duo of par-priced bonds for Canon, led separately by Yamachi International (Europe) and Nomura International.

Yamachi International's five-year \$300m issue, with an indicated 3 1/4 per cent coupon, appeared to meet the firm's response yesterday, trading at less than 1/4 bid. Nomura's six-year \$300m issue, by contrast, traded at less than 1/4 bid, the level of its

Hambros Bank followed up Monday's two issues in the Australian dollar sector for the World Bank and National Westminster Bank with an A\$600m deal for GMAC Australia (Yamachi).

The bond, which is not being swapped, carries a 13 per cent coupon and is priced at 101 1/4. It matures in January 1991 and has a long last coupon period to give a yield to maturity of 12.01 per cent. Yesterday it traded at less than 1/4 bid, 1/4 point below its total commissions. In West Germany, domestic bond prices dropped by up to 60 basis points in low turnover, while the foreign bond market dropped by up to 1/2 point, with declines more marked on the longer end.

In Switzerland, the market was mixed, with some buying interest in shorter maturities. Some equity-linked issues improved thanks to the strengthening dollar.

Union Bank of Switzerland is expected to announce today a two-tranche bond for Oesterreichische Elektrizität, the Austrian power company. The smaller tranche is for SFr500m over 11 years with a 5 1/4 per cent coupon and a par issue price, while the larger - a minimum of SFr120m and a maximum of SFr150m - is for seven years with a 5 per cent coupon and a 100% issue price.

## Foreign bank rules eased in France

By George Graham in Paris

THE FRENCH Government has relaxed its restrictions on the access of foreign banks to the Paris financial market.

French subsidiaries of foreign banks are to be allowed to lead-manage issues of bonds denominated in French francs. Foreign banks have previously been limited to the role of co-lead, or occasionally joint lead, in the FF7000bn (\$800m) a year French primary bond market.

Mr Jean-Pierre Girard, head of bond operations in Paris at Shearson Lehman, the US securities house, said: "This is unquestionably very good news for foreign-owned banks."

The French finance ministry said yesterday that permission to act as lead manager would be granted only to banks which could show that they had sufficient resources in terms of people, capital and equipment to ensure the coordination and placing of bond issues and an adequate secondary market.

In addition, reciprocal treatment would be demanded for French banks in the country of origin of any bank seeking authorisation.

The finance ministry has been trying, however, to encourage foreign banks into the French franc market and to promote the placing of French government and other debt with overseas investors.

France's bond market has expanded rapidly in recent years. Gross issues reached FF351.5bn last year, three times as high as they were five years earlier and eight times as much as a decade ago.

Total turnover in the Paris secondary bond market climbed to FF1,673.6bn in 1986, 29 times the volume of 1961 and 48 times that of 1976.

The expansion of the bond market, however, has slowed over the last 18 months as France's equity market has gathered pace, spurred by the success of the country's privatisation programme, followed by other state-backed bond issues like the Credit Foncier or CAECI, the local government financing institute, has moved increasingly to bond auctions rather than syndication in the market.

Mr Girard of Shearson Lehman said: "We have seen some issues recently which have clearly not been intrinsically profitable, though they may have had other banking business for the lead managers. I do not think that many of the American houses - it is certainly not our strategy - would be interested in managing issues at a loss."

## Continental to issue 2.4m shares

By Ashton Hicks

CONTINENTAL, the West German tyre and industrial products group, is on the point of launching a two-part issue of 2.4m new shares to help fund the \$650m it paid earlier this year for General Tire.

Half the new shares will be offered as a discounted rights issue to existing shareholders. The remainder will be offered to international investors in the form of a placement at current market prices. This portion of the issue will be lead-managed by Deutsche Bank, which also led the successful multi-currency bond issue for the company earlier this month.

The bond and equity issues will have contributed roughly half each of the purchase price of General Tire.

Continental (formerly Continental Gummiwerke) is "cautiously" forecasting an increase in net profits per share of at least 10 per cent for 1987, Mr Horst Urban, the chairman-designate, told financial analysts in London yesterday.

In 1988, the group's total net profits should increase by over 50 per cent thanks to its absorption of General Tire.

## Singapore fee change delayed

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Under the proposed commission system, the rate will be 1 per cent on the first \$250,000 (US\$120,000) contract, decreasing by 0.1 percentage points for every subsequent \$250,000. On contracts exceeding \$2.5m, the rate will be negotiable but with a minimum charge of 0.5 per cent.

## Alexander Nicoll on the challenges facing London futures

## Liffe in search of greater liquidity

WHEN THE first bell was rung to launch trading five years ago today, the founding fathers of the London International Financial Futures Exchange (Liffe) did not know what to expect.

"I had no idea where we would be in five years' time," says Mr Michael Jenkins, chief executive since the start.

Financial futures had developed rapidly into a huge industry in the US since the early 1970s. But it was not at all clear that the swashbuckling atmosphere of the Chicago trading pits could be imported successfully into London.

Europe's early ventures into derivative products had not been auspicious: traded options markets in both London and Amsterdam were still growing very slowly.

London was also slow to catch on to futures. Growth in Liffe's trading volume was steady but slow in the early years.

But now, the picture is very different. Futures and options are viewed simply as an integral part of UK financial markets.

London's Big Bang reforms last year have helped to produce a huge rise in trading volume of futures and options on long-term gilt-edged securities, to the extent that Liffe is in danger of becoming a one-product exchange.

Liffe's success can probably be measured most tangibly by its seat prices, now running at £260,000 compared with £20,000 at the start. Options trading permits, initially sold only two years ago for £7,500, now trade

at £80,000.

Daily average volume so far this year is 51,978 contracts, more than double that in the same period of 1986. Long gilt futures trading is averaging 22,178 contracts daily, 253 per cent up on the rate a year ago.

Nevertheless, the challenges which Liffe faces now are probably as great as in 1982.

First, it must deal with the high entry costs created by rising seat prices. These are

permits to trade the less active contracts. This would be designed to boost trading capacity without diluting the value of existing seats.

Secondly, Liffe is threatened - like all other established futures exchanges - by the related phenomena of off-exchange instruments, automation, and round-the-clock trading.

The financial houses, which have essentially taken over the futures business from commodity

As part of its drive to meet such demands, Liffe is forging a link with the Chicago Board of Trade under which the two will eventually have "fungible" contracts - so that a position can be opened and closed on separate exchanges but attract only one set of transaction and margin costs.

Liffe has also been a prime mover in a re-vamping of London clearing arrangements. But meanwhile, the Chicago Mercantile Exchange has struck a deal with Reuters, the UK-based information group, under which CME contracts will be dealt on Reuters' screens while the CME is closed. In the long run, this could not only be a direct threat to Liffe but also undermine the principle that futures contracts are traded face-to-face on the floor.

As if all this were not enough, many European countries are opening financial futures and options markets, and experience in Paris has shown that they can be very successful.

Liffe's initial problems were in gaining acceptance - not only among users, but with the Inland Revenue and other regulators. The challenge for future years is to hang on to the risk management business during a time when the very nature of a trading exchange could be changing because of technology.

Mr Jenkins, who would like to see member firms commit more capital to back their trading activities, is clear about the task: "The raison d'être of futures markets is liquidity. If you don't have it, you're not fulfilling your function."

Liffe plans, subject to members' approval, a rights issue of £10m to help fund the expansion of its facilities.

viewed as keeping new capital out of the exchange, and endangering the liquidity of less active contracts because so much of their trading is concentrated in gilts. Each Liffe seat entitles the holder or lessor to just one trader on the floor.

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## CSFB's Rudloff warns on banks' inventories

THE AMOUNT of Eurosecurities in the portfolios of some banks and financial institutions has reached uncomfortably high levels, posing increasing risks of a liquidity crisis, according to Mr Rudloff-Joerg Rudloff, director of Credit Suisse-First Bank (CSFB).

Mr Rudloff said the institutional investors would have to offer discounts of 30 per cent or more off purchase prices should they decide to sell the securities. Reuter reports from Bern, Switzerland.

"Many banks and financial institutions are facing severe liquidity problems," he said. "Some (market) segments are becoming illiquid."

Mr Girard of Shearson Lehman said: "We have seen some issues recently which have clearly not been intrinsically profitable, though they may have had other banking business for the lead managers. I do not think that many of the American houses - it is certainly not our strategy - would be interested in managing issues at a loss."

Continental to issue 2.4m shares

By Ashton Hicks

CONTINENTAL, the West German tyre and industrial products group, is on the point of launching a two-part issue of 2.4m new shares to help fund the \$650m it paid earlier this year for General Tire.

Half the new shares will be offered as a discounted rights issue to existing shareholders. The remainder will be offered to international investors in the form of a placement at current market prices. This portion of the issue will be lead-managed by Deutsche Bank, which also led the successful multi-currency bond issue for the company earlier this month.

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## Irish futures market subscriptions on target

BY OUR EUROMARKETS STAFF

THE OFFER of shares in EME Holding Corporation, the company which aims to establish a financial futures market in Dublin, has passed its minimum subscription level.

It is hoped to establish the proposed market, known as the European Mercantile Exchange, early in 1989. The company is looking for a full subscription of 127,000,000 (US\$476,000) but has comfortably passed the minimum subscription level of £300,000.

Following the initial flotation, the exchange will study which contracts should be traded. Its emphasis will be on

international financial futures, although an Irish currency debt futures contract is not ruled out. Seats are expected to cost £25,000.

Mr Neil Holman, a director, said: "We don't intend to open up in direct competition with Liffe," referring to the London International Financial Futures Exchange. "But we think there is room for another exchange in Europe."

The exchange will be located in Dublin's proposed financial free zone, where financial services company will be subject to a reduced rate of corporation tax of 10 per cent.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

IS DOLLAR STRAIGHTS										CLOSING PRICE ON SEPTEMBER 29									
Issued	RM	Offer	Day	Week	Yield	Change	ISDOLLAR STRAIGHTS	Issued	RM	Offer	Day	Week	Yield	Change					
Albany National 7 1/2	200	99 1/2	99 1/2	0	0	10.27		Albany National 7 1/2	200	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 7 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 7 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 8 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 8 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 11 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 11 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 12 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 12 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 13 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 13 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 14 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 14 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 19 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 19 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 54 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 54 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 56 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 56 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 75 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 75 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 76 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 76 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 80 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 80 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 84 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 84 1/2	100	99 1/2	99 1/2	0	0	10.27					
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Affiliated Nat'l 86 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 86 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 87 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 87 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 88 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 88 1/2	100	99 1/2	99 1/2	0	0	10.27					
Affiliated Nat'l 89 1/2	100	99 1/2	99 1/2	0	0	10.27		Affiliated Nat'l 89 1/2	100	99 1/2	99 1/2	0	0	10.27					
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NEW ISSUE

This announcement appears as a matter of record only

September, 1987



## The Taiyo Kobe Bank, Limited

(Incorporated with limited liability in Japan)

U.S. \$120,000,000

1<sup>3</sup>/<sub>4</sub> per cent. Convertible Bonds Due 2002

ISSUE PRICE 100 PER CENT.

Taiyo Kobe International Limited

Nomura International Limited

Credit Suisse First Boston Limited

Salomon Brothers International Limited

Yamaichi International (Europe) Limited

Crédit Commercial de France

Shearson Lehman Brothers International

The Nikko Securities Co., (Europe) Ltd.

Morgan Stanley International

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

S.G. Warburg Securities

Bank of China

Banque Bruxelles Lambert S.A.

Barclays de Zoete Wedd Limited

Chemical Bank International Group

Crédit Lyonnais

Goldman Sachs International Corp.

Manufacturers Hanover Limited

Merrill Lynch Capital Markets

National Securities of Japan (Europe) Ltd.

Prudential-Bache Capital Funding

Svenska Handelsbanken Group

Toyo Securities Europe Ltd.

Union Bank of Switzerland (Securities) Limited

Westdeutsche Landesbank Girozentrale

Yasuda Trust Europe Limited

Bankers Trust International Limited

Banque Paribas Capital Markets Limited

Baring Brothers &amp; Co., Limited

County NatWest Limited

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Nippon Kangyo Kakumaru (Europe) Limited

Sanyo International Limited

Swiss Bank Corporation International Limited

Toyo Trust International Limited

Wako International (Europe) Limited

Wood Gundy Inc.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

## UNC INCORPORATED

(Incorporated with limited liability in the State of Delaware in the United States of America)

Authorised

50,000,000

Shares of Common Stock of  
US \$0.20 par valueIssued at  
30th June, 198717,473,220  
(including 2 million  
shares held by  
a subsidiary)

Application has been made to the Council of The Stock Exchange for the admission to the Official List of all of the 17,473,220 shares of Common Stock of UNC Incorporated (the "Company"), in issue following its reincorporation in the State of Delaware.

Particulars of the Company are available in the statistical service of Exel Financial Limited. Listing particulars relating to the Company and its reincorporation have been published and copies may be obtained during usual business hours, up to and including 2nd October, 1987, from the Company Announcements Office of The Stock Exchange (for collection only) and, up to and including 14th October, 1987, from:

Cazenove & Co.,  
12, Tokenhouse Yard,  
LONDON, EC2R 7AN

30th September, 1987

### Allied Corporation

Japanese Yen 10,000,000,000  
6 3/4% Bonds Due December 1, 1991

Pursuant to Condition 11 of the Terms & Conditions of the above-named Bonds, notice is hereby given that:

(i) on September 30, 1987, Allied Corporation ("Allied") together with several other domestic subsidiaries of Allied-Signal Inc., a Delaware corporation ("Allied-Signal") will be merged into Allied-Signal, pursuant to the resolutions of the Board of Directors of Allied-Signal, and

(ii) upon such merger, Allied-Signal will assume all of the obligations of Allied arising from the issuance of the Bonds.

Allied-Signal Inc.



### REPUBLIC OF FINLAND

U.S. \$100,000,000 Floating Rate Notes Due 1990

Notice is hereby given that the interest payable on the Interest Payment Date, October 30, 1987, for the period April 30, 1987 to October 30, 1987 against Coupon No. 6 in respect of U.S. \$100,000 nominal of the Notes will be U.S. \$357.26.

September 30, 1987, London

By: Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK

### WORLD TELECOMS

The Financial Times proposes to publish a survey on the above on Monday October 19 1987

Topics proposed for discussion include:  
TECHNOLOGY SECTION  
CABLES AND SATELLITES  
CELLULAR PHONES  
OTHER TYPES OF MOBILE  
COMMUNICATIONS  
CABLE TELEVISION COMPANIES  
VALUE ADDED DATA SERVICES  
COMPANY PROFILES  
PERSONALITY PROFILES

For a full editorial synopsis and advertising information please contact:  
Stephen Dunbar-Johnson  
Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY  
Tel: 01-248 8000 ext 4148

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

### U.S. \$500,000,000

The Republic of Italy

Floating Rate Notes

Due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from September 30, 1987, to October 30, 1987, the Notes will carry an interest rate of 7 1/2% per annum. The interest payable on the relevant interest payment date, October 30, 1987, will be U.S. \$24.06 per U.S. \$100,000 nominal amount in Bearer form (Coupon No. 25) or Registered form and U.S. \$1,601.56 per U.S. \$250,000 denomination in Bearer form (Coupon No. 25).

By: The Chase Manhattan Bank, N.A.

September 30, 1987

## INTL. COMPANIES & FINANCE

Bruce Jacques on the shake-up in the Australian media

### Warwick storms the Fairfax castle

THE DISMEMBERMENT of the John Fairfax group proves once and for all that money in sufficient quantities can triumph over the deepest of family loyalties.

John Fairfax Ltd, the grandfather of the Australian media industry, was a classic example of a corporate family dynasty and one of the few left in an increasingly tough and mercenary Australian business scene.

Since launching its publishing empire 144 years ago, the Fairfax family has clung fiercely to control of the company, albeit with a sometimes shaky holding just a tick over 50 per cent.

While none of the family ever went as far as a former chairman at rival media group, the Herald and Weekly Times, who said his company "was not for sale at any price," many analysts believed this to be the case at Fairfax.

But in the past decade, the family spirit became a corporate liability. Crucially, family control posed a dilemma when it came to funding for expansion. The group could not make a share issue without costing the family millions in subscriptions, but if they didn't subscribe, their control would be threatened. Loan funding was generally eschewed as too threatening to profits.

The strain showed in the early 1980s when Fairfax proposed a non-voting scrip issue which would have raised funds, but not threatened family control. After a lengthy battle, the plan was disallowed by Australian stock exchanges.

Although Fairfax held some of Australia's plum publishing assets, there had been plenty of recent signs that the company was losing its way.

During Rupert Murdoch's A\$2bn (\$145bn) bid for the Herald and Weekly Times media group last year, for instance, Fairfax came in too late with a high offer and ended by paying A\$520m for loss-making Mel-



Holmes a Court (left) and Kerry Packard sharing in the spoils of the break-up

bourne television station, HSV7.

Another example was the sale, on apparently generous terms, of the company's entire television empire to one of its former journalists, Mr Christopher Skase, for about A\$700m.

All these episodes served to emphasise that while other media groups, especially Rupert Murdoch's News Corporation, were expanding rapidly, Fairfax was virtually standing still.

It was launching some new titles and relaunching some old ones, but big corporate ventures seemed to be beyond it.

Cracks also began to appear in what had hitherto been impenetrable family unity. Lady Warwick Fairfax, widow of the company's former chairman, Sir Warwick Fairfax, joined the board of Mr Ron Brierley's Australian Offshoot Industrial Equity, sparking rumours of a likely move on the media group.

But it was the family's youngest member who was to administer the coup de grace. At 28 years of age, Mr Warwick Fairfax, Sir Warwick's son, was an unknown quantity until he launched his audacious A\$2.25bn bid for John Fairfax a month ago, but he had obviously

been a keen observer of what was happening to his father's venerable business.

The vehicle for the bid, at A\$7.50 a share, was Tyart which included as advisers Mr Martin Doherty, a former journalist, and Mr Bert Reuter, a former analyst with Mr Robert Holmes a Court's Bell group. The front-man in the negotiations was high-profile West Australian merchant banker Mr Laurie Connell.

An extra A\$1 a share, or A\$300m, and a ruthless sell-off of some of the company's best assets was what it took to finally seal control. The asset sales were forced on Tyart by rival media owners Mr Robert Holmes a Court and Mr Kerry Packard, who quickly acquired 9 and 4 per cent stakes in Fairfax respectively, enough to block the bid.

Mr Packard acquired the Fairfax magazine stable and the Canberra Times and Canberra Chronicle for about A\$200m. Mr Holmes a Court took the prize, the Australian Financial Review, the country's only national business newspaper, along with New Zealand's National Business Review, the Macquarie radio network and the weekly

Times on Sunday newspaper for A\$475m. The Fairfax deputy chairman, Mr John B Fairfax, has bought a series of lesser, mostly regional interests for about A\$100m.

Warwick Fairfax has emerged with sufficient commitments from other family members to give him control of the group, albeit it now without some of its major assets. But he retains a core of sound businesses and probably more than A\$1bn in cash with which to expand.

The major assets left with Fairfax, most of which will be put in a new float to be called David Syme, include major metropolitan broadsheet newspapers, the Sydney Morning Herald and the Melbourne Age, the business magazine division, BRF Publications, and half shares in both Australian Newsprint Mills and Australian Associated Press.

The asset sales have reduced the capitalisation of the new float which will be 45 per cent owned by the Fairfax family from an earlier envisaged A\$800m to about A\$500m.

But the trading is not over. Mr Holmes a Court has to sell either his Perth television or newspaper interests under the federal government's new restrictions on cross-media ownership, and there are already unconfirmed rumours that Mr Packard plans to oust the Canberra Times to Mr Rupert Murdoch. Certainly, there is ample scope for rationalisation in Mr Packard's magazine interests.

In all this action, Warwick Fairfax remains an enigma. He has remained reclusive, refusing to speak to the same media in which he is now a key proprietor. He is little-known in Australia, having spent most of the 1980s in the US, where he was educated at Harvard.

The early reaction to the deal from analysts is that Mr Fairfax has given too much away in asset sales to placate Messrs Holmes a Court and Packard. But this seems a carping criticism. Mr Fairfax has pulled off what was considered virtually impossible only months ago.

### Supreme Finance taken over

By Wong Sui-ling, in Kuala Lumpur

BANK NEGARA, the Malaysian central bank, announced yesterday it has taken control of Supreme Finance, the loss-making finance company of Mr Tan Koon Swan, the Malaysian Chinese businessman and politician who is serving a two-year jail term in Singapore for stock market manipulation.

The central bank did not disclose the amount it had to inject into Supreme Finance, but said there was no cause for alarm as the company "is liquid and should be in a position to meet all its deposit liabilities."

It is the fourth financial institution to be bailed out by the central bank, which had earlier injected about 750m ringgit (US\$300m) to acquire the financially troubled Perwira Bank, Bank, United Asian Bank and Sabah Bank.

In the case of Supreme Finance, it is understood the authorities might use it as a vehicle to deal with the Government's promise to make full refunds to depositors of the now-frozen deposit-taking co-operatives. Depositors are expected to be issued with shares of Supreme Finance which would be listed on the stock exchange.

Mr Tan, former president of the Malaysian Chinese Association, is the biggest shareholder in Grand United Holdings, which holds 47 per cent in Supreme Corporation, which in turn holds 70 per cent of Supreme Finance. GUEH and Supreme Corporation had losses of 242m ringgit and 58m ringgit respectively for the year to June 1986.

Supreme Finance has a paid-up capital of 27m ringgit and 13 tranches. It had a pretax loss of 8.2m ringgit for June 1986, compared with a pretax profit of 10.2m ringgit the previous year. It has assets of around 850m ringgit, and deposits of about 800m ringgit.

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### Myers buys 30% of retailer

CAMPBELL AND Ehrenfried, a private New Zealand investment group associated with Mr Douglas Myers, chairman of the Lion Corp brewing group, said it would acquire about 30 per cent of the shares in LD Nathan and Co, the retailer, Benter reports from Wellington.

The company said in a statement that shares held in LD Nathan by PC Cooper and CR Mace and associated interests would be exchanged for Campbell and Ehrenfried shares.

Campbell and Ehrenfried then would have about 30 per cent of both LD Nathan and Lion Corp.

LD Nathan closed on Tuesday at NZ\$7.25 (US\$4.70) up three cents. Lion closed unchanged, also at NZ\$7.25.

### Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

U.S. \$500,000,000 Perpetual Capital Floating Rate Notes

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 30th September, 1987 to 30th March, 1988 the Notes will carry an Interest Rate of 8.3375 per cent. per annum. The Interest Amount payable on the Interest Payment Date which will be 30th March, 1988 is U.S. \$421.51 for each Note of U.S. \$10,000 and U.S. \$10,537.67 for each Note of U.S. \$250,000.

Morgan Guaranty Trust Company of New York  
Agent Bank

### Wells Fargo & Company

U.S. \$150,000,000

Floating Rate Subordinated Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30th September, 1987 to 30th October, 1987 the Notes will carry an Interest Rate of 7 1/2% per annum. Interest payable on the relevant interest payment date 30th October, 1987 will amount to US\$66.38 per US\$100,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

### Wells Fargo International Financing Corporation N.V.

U.S. \$50,000,000

Guaranteed Floating Rate Subordinated Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30th September, 1987 to 30th October, 1987 the Notes will carry an Interest Rate of 7 1/2% per annum. The interest accrued for the above period will amount to US\$66.38 and total interest payable per Note on 30th October, 1987 will be US\$185.30.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

### Wells Fargo & Company

U.S. \$100,000,000

Subordinated Floating Rate Capital Notes due September 1997

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30th September, 1987 to 30th December, 1987 the Notes will carry an Interest Rate of 7 1/2% per annum. Interest payable on the relevant interest payment date 30th December, 1987 will amount to US\$200.64 per US\$100,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

### Paine Webber Group Inc.

U.S. \$200,000,000

Subordinated Floating Rate Notes Due 1993

For the six months 30th September, 1987 to 30th March, 1988 the Notes will carry an interest rate of 8 1/2% per cent. per annum and interest payable on the relevant interest payment date 30th March, 1988 will amount to U.S. \$436.04 per U.S. \$10,000 Note and U.S. \$4,360.42 per U.S. \$100,000 Note.

By Morgan Guaranty Trust Company of New York, London  
Agent Bank

### U.S. \$200,000,000

Bankers Trust Overseas Finance N.V.

Incorporated in the Netherlands Antilles

Guaranteed Floating Rate Subordinated Notes Due 1994

For the three months 30 September, 1987 to 30 December, 1987 the Notes will carry an interest rate of 8 per cent. per annum and interest payable on the relevant interest payment date 30 December, 1987 against Coupon No. 21 will be U.S. \$20.22 per U.S. \$1,000 Note and U.S. \$202.22 per U.S. \$10,000 Note.

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## Aberdeen Construct receives approach

By Dina Medland

Aberdeen Construction Group shares jumped 50p to 324p at yesterday's close after the company announced that it had received an approach "which may or may not lead to a bid offer".

The company failed to achieve forecast pre-tax profits of 55m last year due to the drop in oil prices and its consequent effect on construction and development activities in north-east Scotland. Profits fell from £26.7m to £23.4m on turnover that slipped back from £112.5m to £106m.

The construction division led the gains with a profit of £2m (£225,000), with concrete and extractive at £1.52m (£197m). Others showed losses of £1.33m (£37,000 losses), and rentals profits of £2.33m (£293m).

Mr Alexander Anderson, chairman, said that the loss in others included a sum of £996,000 written off the value of industrial and housing development stock to reflect the lack of development activity in north-east Scotland.

## Corporate Estates

The first half of 1987 at Corporate Estates Properties has seen considerable activity resulting in a 57 per cent increase in pre-tax profit, from £206,000 to £325,000.

Following the share placing on the USM in August, shareholders' funds rose to £4.76m and the property portfolio held for resale had a market value substantially exceeding cost.

Progress was such that payment of the first dividend of 0.5p had been brought forward to end of October, instead of next June.

## Centreway Inds

Centreway Industries, Birmingham-based investment company, reported pre-tax profits for the first half of 1987 up at £298,000 (£234,000) on turnover down at £23.3m (£23.93m). Directors said the results reflected the disposals of last year.

There was net interest income of £110,000 against charges last time of £225,000. Earnings per 10p share were 1.5p (0.9p) and the interim dividend is an unchanged 0.5p. Centreway Industries is a 50.1 per cent owned subsidiary of Centreway Trust, which announced a 77 per cent boost in interim pre-tax profits to £303,000.

## S & U Stores

Confirmation that profitability would continue to improve at S & U Stores has come with the announcement of a 33 per cent increase in mid-year profit.

For the six months ended July 31 1987 the group engaged in consumer credit, rentals, leasing and hosiery manufacturing improved turnover marginally to £18.23m (£18.16m) and pre-tax profit from £256,000 to £267,000.

Following the return to dividend last year with a single 2.5p payment, the company is declaring an interim of 1.25p and forecasting a final of not less than 2.25p.

## Security Archives

The offer-for-sale in Security Archives (Holdings), the business data storage group, was about 50 times oversubscribed when applications closed yesterday.

COMMON BRs: Of the 8.6m new shares recently offered via a rights issue, 8.31m (96.6 per cent) were taken up.

## Mountleigh rebuilds its stake in Storehouse

By Martin Dickson

Mountleigh, the property company which abandoned plans to make a bid for Storehouse last Thursday, has then buying more shares in the retailing group this week and built up its holding to around 2 per cent.

The purchases follow the announcement on Sunday that Benlox Holdings, a small engineering and investment dealing group, was launching a £22m all-share bid for Storehouse, which is headed by Sir Terence Conran.

Mountleigh disclosed to the Stock Exchange yesterday that it had bought 3.7m Storehouse shares on Monday, taking its total holding to around 7.7m shares, roughly 2 per cent.

Mountleigh is believed to have made further small purchases yesterday. However, this appears to have accounted for relatively little of yesterday's heavy trading of 30m of the company's shares, which closed at 407p, up 21p on the day.

The property company, which is headed by Mr Tony Clegg, decided not to proceed with a bid for Storehouse after Sir Terence Conran and his board rejected its approach, which envisaged a bid worth 445p a share, valuing the group at £1.8bn.

The takeover code would almost certainly have prevented Mountleigh making a further bid for Storehouse for 12 months, unless another bid emerged for the group. The arrival of the Benlox offer lifts this restriction, and means Mountleigh could bid again, if it so wished.

## Sovereign Oil back in the black

By Lucy Kellaway

Sovereign Oil and Gas, independent oil company, yesterday announced a return to profits with net income of £589,000 in the first half of the year compared with a net loss of £7m for the same period last year.

The company said that the improvement was a result of cost-cutting measures during the year. Mr David Higgins, managing director, said that as a result of these measures the company would be able to "operate constructively" at present oil prices, and that the future could be viewed with "optimism and enthusiasm".

The company said that Sovereign was engaged in an active exploration programme and success in key well results expected soon could have a significant impact on the company.

## Helical profits surge past £2m

Helical Bar, property development and investment, substantially boosted taxable profits from £494,000 to £2.15m on turnover ahead from £8.6m to £8.24m in the six months to August 1 1987.

After increased tax charges of £752,000 (£168,000), earnings per 5p ordinary share surged from 1.34p to 6.71p. The declared interim is 0.4p.

## Guinness Peat yields to Equiticorp

By Hugo Dixon

Guinness Peat Group yesterday effectively surrendered to Equiticorp, the New Zealand financial services company, which has made a 115p per share bid for the group.

In a letter to shareholders, GPG's board said it considered Equiticorp's offer "inadequate on grounds of value". However, it advised shareholders either to sell their stake in the market or accept the Equiticorp offer, "unless they wish to remain shareholders in Guinness Peat under Equiticorp's effective control in the hope of securing greater long-term value".

Mr Michael Kerr-Dineen, GPG's managing director, said that discussions with white knights had indicated that GPG was worth more than Equiticorp was offering. But, given Equiticorp's 43 per cent stake and the unwillingness of GPG's other major shareholders - Mr Robert Maxwell and Lord Kinnaird - to sell, there was no opportunity for an alternative bid to get off the ground.

He admitted that the advice to shareholders was "slightly on the one hand on the other hand", but argued it was a complex situation.

Effective control has passed whether or not the bid goes unconditional, Mr Kerr-Dineen said, and there could be both opportunities and risks for shareholders in retaining minority stakes. He felt, however, that GPG could work well with Equiticorp.

## Ambrint Intl

Ambrint International, a US oil company formerly known as Stearns Kosman and engaged in oil and gas exploration and development, swung from losses of £396,000 to profits of £16,000 pre-tax for the half year ended June 30 1987.

KALAMAZOO is buying Willis Computer Supplies - a computer peripherals supply company, for £60,000 in cash.

## NMW Computers

Benefits from the deregulation of the Stock Exchange continued to NMW Computers, and the half year to end-June saw a near 21m advance in pre-tax profits.

From turnover ahead 26 per cent to £3.97m the profit surged 98 per cent from £20,000 to £19.1m. Trading profit doubled to £2.05m.

The interim dividend is lifted from a scrip adjusted 0.63p to 1.5p, as earnings reached 8p per share up from 6.1p to 8.8p before extraordinary credits of £1.65m (£1.32m).

## H Young Holdings

H. Young Holdings, the distribution group, lifted pre-tax profits by 24 per cent from £1.13m to £1.41m for the year to August 1 1987 on turnover up from £18.14m to £18.52m.

Earnings per 25p share were 11.77p (10.01p) and the board is recommending a final dividend of 2.6p (2.4p) making 3.9p (3.5p) for the year.

## Jersey investor takes 14.9% stake in TR Technology Trust

By Clay Harris

TR Technology Investment Trust yesterday became the latest listed trust in the Touche Remnant stable to find itself apparently put in play by a large shareholder. Fimandale Investments, based in Jersey but with unknown beneficial owners, told TR Technology yesterday afternoon that it held 14.9 per cent of the trust.

Only last week, the Norwegian group Pison launched an offer to raise its stake in TR Technology from 28.9 per cent to a bare majority. A bid for TR Pacific Basin by the smaller Thornton Pacific Investment Fund was abandoned earlier in the month.

TR Technology shares added 24p to 90p yesterday to give the trust a market capitalisation of £194.4m, only a 9.2 per cent discount to net asset value. The discount has narrowed from 16 per cent in the last three weeks because of persistent buying in the market, now revealed to be by Fimandale.

Mr Brian Ashford-Russell, TR Technology manager, said yesterday: "I am informed that the shares are owned by a Hong Kong company but the beneficial ownership of that Hong Kong company I do not know."

Mr Ashford-Russell said the involvement of Berkeley Govett is ironic because TR Technology is among its shareholders with a stake at present of nearly 6 per cent, having been as high as 15 per cent in the past. Berkeley Govett also formerly introduced unquoted US development capital investments to TR Technology and other TR trusts.

TR Technology, moreover, has about £14m invested in two Berkeley-managed funds, TR Berkeley Development Capital and Berkeley Atlantic. Both sides agreed that the Fimandale holding was unrelated to the move of Mr Tony Arnaud, who has done analytical work for Berkeley since retiring as managing director of TR Technology at the end of June.

## J Brown to sell transport side

By Fiona Thompson

John Brown, part of the Trafalgar House Group, is to sell Craven Tashier and East Lancashire Coachbuilders, its two companies in the road transport industry.

Sheffield-based Craven Tashier is one of the leading companies in the UK trailer industry and Blackburn-based East Lancashire Coachbuilders designs and makes a wide range of single and double deck, midi and mini bus bodies for operators throughout the UK.

Trafalgar House said it is selling because the road transport industry is not a major business area for the group. It has contacted a limited number of companies it thinks might be interested.

The combined annual turnover of both companies is approximately £25m. Trafalgar House said that both businesses are prospering, with substantially larger order books and improving profitability compared with a year ago.

## Ramco Oil

Ramco Oil Services, reduced its pre-tax losses from £907,000 to £125,000 in the first half of 1987 on turnover of £4.28m (£3.99m). After a tax charge of £22,000 (£123,000 credit) earnings per 10p share for this USM-quoted company came out at 0.87p (2.87p).

## Joseph Holt

Joseph Holt, brewer, reported a 17 per cent increase from £1.47m to £1.73m in pre-tax profits for the half year to June 30 on turnover up 9 per cent from £4.97m to £5.42m.

Tax took £805,000 (£588,000) leaving earnings per 25p ordinary share to emerge at 37.44p (30.72p) for the increased interim dividend of 5p (4p).

## MIDSUMMER LEISURE

is buying Arriba Shopfitters and Arriba Manufacturing and Display for £241,500 in shares. The two generated sales of £562,088 and a loss before tax of £7,295 in the year to May 1986.

## SENIOR

## AN ENERGETIC SIX MONTHS

In the first six months of this year, Senior Engineering Group plc has continued its active acquisition programme and has reorganised its group operations to reflect its areas of business more closely. These activities, coupled with increasing profitability, are key to our future growth.

### INTERIM RESULTS (Unaudited)

	6 months to	6 months to	12 months to
	30.6.87	30.6.86	31.12.86
£m	£m	£m	£m
TURNOVER	63.9	50.0	103.7
OPERATING PROFIT	5.2	3.9	9.0
PROFIT BEFORE TAX	4.0	3.6	7.6
DIVIDEND	0.91p	0.87p	2.00p
EARNINGS PER SHARE	2.59p	2.43p	5.09p

### ACQUISITIONS

Over the past 18 months, we have sought and acquired companies active in areas complementary to our own. Since the beginning of this year the following companies have joined the Group:

- Wallsend Boilers Ltd
- Precision Heat Treatment Ltd
- R F Luke (Structural Steelwork) Ltd
- Southwestern Engineering Co
- Mainchem (Linings) Ltd
- M E Mack Valves Pty Ltd
- Davis Derby Ltd

### GROUP OPERATIONS

The Group now operates worldwide, through its companies in the UK, USA, Australia, South Africa and Belgium, concentrating in these five business areas:

- Construction Services
- Engineering Products
- Heat Treatment
- Mining Equipment
- Thermal Engineering

SENIOR ENGINEERING GROUP plc, 21 Derby Road, Watford, Herts. WD1 2LT

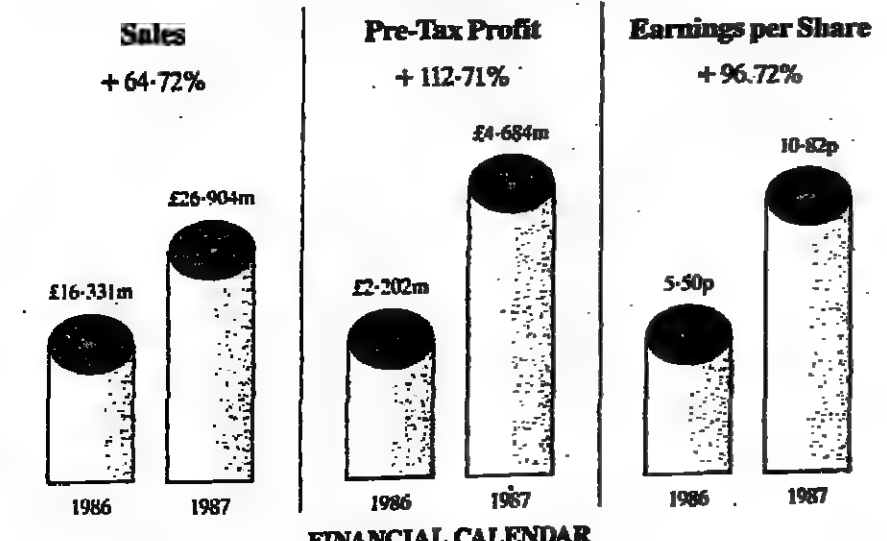


## Polypipe plc

### "Sixth successive year of record results"

"We look forward with confidence to a successful current year. As an expression of confidence in the future the Board intends to propose a 1-for-1 bonus issue".

### FINANCIAL HIGHLIGHTS for the Year ended 30th June, 1987



Report and Accounts available from 30th September, 1987. AGM - London, 4th November, 1987. For further information contact: The Company Secretary, Polypipe plc, Broomhouse Lane, Edlington, Doncaster, South Yorkshire DN12 1ES Tel: (0709) 770000

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## Amstrad leaps by 80% to £136m

BY DAVID THOMAS

BIG SALES of personal computers enabled Amstrad, the consumer electronics company, to lift its pre-tax profits by 80 per cent to £135.7m in the year to the end of June.

However, the results were towards the lower end of analysts' forecasts and the City marked the shares down 20p at 175p.

Mr Alan Sugar, Amstrad chairman, also issued a lengthy statement yesterday, saying that Amstrad had come to the end of its period of spectacular growth, in which profits and sales had almost doubled each year for the past four years.

He described this year as one of consolidation and said that it was unlikely that any acquisitions made by Amstrad would be outside its present core activities.

Amstrad was concentrating

on developing its existing product range and building up its overseas subsidiaries. Mr Sugar announced board changes designed to help this.

Sales for the year were up 88 per cent to £311.8m (£204.2m). After allowing for tax of £22.3m (£23.3m), profits were £83.4m (£23.2m).

Earnings per share were 17.13p (9.54p) and the final dividend is being doubled to 0.5p, making a total for the year of 0.7p (0.33p).

Mr Sugar said that the year had been marked by an increase in sales across its office automation and leisure products. He highlighted sales of the PC1512 personal computer, which he said had "revolutionised the so-called computer industry in the UK" of the Spectrum plus 2 home computer last

Christmas and of video recorders.

He argued that Amstrad had held its own in audio products during two years of market confusion by concentrating on products where stable demand existed.

More than half (54 per cent) of sales in 1986-87 were of business products, compared with 38 per cent in the previous year.

Mr Sugar said: "To go forward we must realistically accept that we cannot achieve the doubling effect we have experienced in the past. Clearly, a new strategy is necessary."

He effectively ruled out previous speculation that he might enter the white goods business by adding: "We wish to remain in a business we understand."

Instead, Amstrad would concentrate on "organic growth in

both product introduction and the channels to sell and market them."

Mr Sugar predicted that Amstrad's new personal computer PC1640 and word processor PCW8512 would have a significant effect on the current financial year.

The company was also working on 20 new products to introduce in the next financial year. These included a business computer aimed at parts of the market not yet covered by Amstrad and "two completely new exciting product areas, both of which have tremendous sales and profit potential."

The company was also going to concentrate on building up its overseas subsidiaries, though Mr Sugar said he was approaching the US with caution.

See L24

## Cookson in £45m US laminates acquisition

By Clay Harris

Cookson Group, the industrial chemicals company, is to pay \$74m (£45m) for Polyclad Laminates, the largest independent US maker of laminates used in electronic circuit boards.

The acquisition is to be funded by the vendor placing of 5.63m Cookson shares at 80p, compared with yesterday's opening price of 81p.

Polyclad is the market leader in multi-layer laminates and is a major user of electro-deposited copper foils which Cookson's Electronics subsidiary is developing for the European market.

In 1986, New Hampshire-based Polyclad reported pre-tax profits of \$5m on sales of \$80m. In the current year, it expects profits to rise to \$10m on turnover of \$100m.

Mr Fergus Munro, finance director, said that Polyclad fit in with Cookson's existing role as supplier to the US electronics industry through subsidiaries including Fry's Metals and Alpha Metals (solders), Stera Metals (precious metals and bonded strips), TAM Ceramics (dielectric materials for capacitors) and Electrovert, a maker of soldering machinery.

The US company's senior management has entered into long-term service contracts with Cookson. The two top executives, who were minority shareholders in the six-year-old venture capital-backed company, will have performance-related five-year contracts.

Polyclad has 500 employees at manufacturing plants in New Hampshire, Massachusetts and California. In the laminates market, it is about the same size as Norplex, a division of Allied Signal, and in-house manufacturing operations of Westinghouse and IRL.

**Colorgraphic at £750,000 midway**

Colorgraphic, one of the largest printers advertising in the UK, which came to the US via a placing in May this year, has produced pre-tax profits of £752,000 for the half year to end June compared with £463,000 for the corresponding period of 1986 and £1.1m for the whole of 1986.

Sales were up from £10.42m to £11.03m and after tax of £263,000 (£208,000) attributable profits were £468,000 (£235,000) for earnings of 5.5p (3.2p) per share. There is an interim dividend of 1.3p. Pre-tax margins improved from 5.6 per cent for the 12 months to December 31 last to 6.3 per cent in the first half of 1987. Prospects for the remainder of the year were encouraging, said Mr Nicholas Winks, deputy chairman and chief executive.

He added that Promotion Impressions, acquired for £1.2m cash in August, was already contributing to Colorgraphic's emphasis on margins. The company is to issue 600,000 ordinary shares by way of a placing at 220p per share to repay a loan incurred at the time of the Prometia acquisition and to provide for further expansion.

The chairman added that the board had identified exciting growth potential in the music-on-video industry and was confident that Hendring would contribute to the group's overall performance in the near future.

Further acquisitions in Castle's own and closely allied sectors were under consideration. The company is to acquire London-based Hendring, a specialist in the music-on-video business, which Mr Shand said would fit perfectly into Castle's business area. Consideration will be based on Hendring's revenue for the three years to June 1989.

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## Brierley raises bid for Equity & Law to £452m

BY NICK BUNKER

THE TAKEOVER battle for Equity & Law, the UK-based life assurance group, entered an acrimonious new phase yesterday when Mr Ron Brierley, the New Zealand financier, raised his all-cash bid for the company from 385p to 450p per share.

His increased offer - which values the group at £452m - came just four days after Equity & Law's board recommended shareholders to accept a rival 440p cash-and-shares bid from Compagnie du Midi, the French insurance and industrial holding company.

Equity & Law's shares jumped 21p to close at 456p last night.

Yesterday's new bid from Brierley Investments Limited (BIL) came shortly after early morning telephone discussions between Schroders, Mr Brierley's merchant bank adviser, and Compagnie du Midi, which had been seeking to buy Mr Brierley's 29.6 per cent stake in Equity & Law.

During the discussions, the

two parties talked about the possibility of Compagnie du Midi purchasing BIL's 29.6 per cent stake in Equity & Law.

Mr Ron Brierley, Compagnie du Midi's chief financial officer, said events yesterday demonstrated that Mr Brierley was still debating whether he wanted to sell his shares or buy the whole of Equity & Law. They showed that he was interested "not so much in buying the company as in making a financial profit for himself."

Mr Brierley said it was questionable whether Mr Brierley could make a worthwhile return on his investment if he bought Equity & Law at 450p per share "without putting pressure on the company which might not be in the best interests of policyholders."

Mr John Reynolds, a Schroders director, said that over the last few weeks there had been "continual discussions" with Compagnie du Midi, which had been seeking to buy Mr Brierley's 29.6 per cent stake in Equity & Law.

Mr Brierley said he believed that "the improved investment performance we can achieve in conjunction with (Equity & Law's) present management will bring increased benefits for policyholders, and shareholders will benefit accordingly."

Given that BIL acquired its 29.6 per cent stake at an average price of about 305p per share, if its new bid is successful it would have paid just over 24p per share for the whole company.

Yesterday's developments left Equity & Law facing what its chief executive, Mr Chris Brockson, called "a very difficult situation." Equity & Law said its board was considering the two offers and would advise shareholders in due course.

He said that yesterday morning's talks were "perfectly normal". Schroders had contacted Compagnie du Midi's adviser, Kleinwort Benson, to inform the French group that it was raising its bid. "We told them we were very keen buyers at 450p per share. We want the company," he said.

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Yesterday's developments left Equity & Law facing what its chief executive, Mr Chris Brockson, called "a very difficult situation." Equity & Law said its board was considering the two offers and would advise shareholders in due course.

He said that yesterday morning's talks were "perfectly normal". Schroders had contacted Compagnie du Midi's adviser, Kleinwort Benson, to inform the French group that it was raising its bid. "We told them we were very keen buyers at 450p per share. We want the company," he said.

Mr Brierley said he believed that "the improved investment performance we can achieve in conjunction with (Equity & Law's) present management will bring increased benefits for policyholders, and shareholders will benefit accordingly."

Given that BIL acquired its 29.6 per cent stake at an average price of about 305p per share, if its new bid is successful it would have paid just over 24p per share for the whole company.

## BSG surges 57% to £9.53m

INCLUDING TWO acquisitions, pre-tax profits of BSG International advanced 87 per cent, from £6m to £9.53m, in the first half of 1987.

With trading in July and August encouraging and profits exceeding budget, the directors forecast that full year figures should not disappoint. The previous year produced £11.8m.

They are raising the interim dividend from 0.48p to 0.6p, and anticipate paying an increased final (0.89p) last time.

Turnover in the first half rose to £27.15m (£23.0m) and trading profit moved ahead to £11.7m (£2.35m). Automotive component manufacturing accounted for £4.8m (£2.49m) and other manufacturing - child safety and aircraft equipment, furniture for £2.4m (£2.42m), while vehicle distribution contributed £3.76m (£3.45m).

At the pre-tax level the profit included £553,000 from Rainforest in Australia, acquired in November, and £940,000 from the purchase of Restmore in January 1987.

BSG's policy of increasing the emphasis on its manufacturing operations, a move almost parallel to that when other motor dealers are reaping bumper profits from vehicle distribution. Yet there is method in its apparent eccentricity: it was, after all, distribution which took the group into losses in the early 1980s, and BSG does not

trust the present upturn to be anything other than cyclical. Meanwhile the diversification into manufacturing is serving it well: a hiccup in Mothercare's orders for child safety seats may have thrown organic growth in non-automotive manufacturing into temporary reverse, but the elimination of losses at the long-troubled French car mirror subsidiary and the group's ingress into the world's other car accessory markets took the automotive components manufacturing division well ahead. Dilution is not a concern at the moment and the group will have to contend with a sharply rising tax charge in 1988 and 1989, but the rapidly rising pre-tax figure - around £18m is in sight this year - should be enough at the bottom line to justify the current year p/e ratio of 14.

Shareholders benefit via a 1p increase in their interim dividend to 1.75p net per 10p share.

Mr Richard Langdon, chairman, said UK trading was satisfactory with encouraging results from the major house brands, Sekonda and Limit.

He added that prestige watch distribution in both the UK and North America continued to grow and was making an increasingly important contribution to group profits.

For the half year to July 31, turnover pushed ahead from £21.11m to £24.51m. Profits before interest income improved from £2.63m to £4.13m. The UK contribution rose from £1.04m to £2.13m while that from Hong Kong reflected buoyant trading conditions there and advanced by £0.41m to £2m.

Pre-tax profits included interest income of £0.9m resulting from the sale of the retail division.

After tax of £1.06m (£0.41m) profits at the available level worked through at £3.9m (£1.91m), equal to earnings of 7.86p (3.85p) per share.

Mr Langdon pointed out that as a result of the sale of the retail division there would be a more even distribution of profits between the first and second halves of the year. To date, trading in the second half has been good.

## Control Securities in joint hotel deal with Heron

BY CLAY HARRIS

Control Securities, the fast-growing property group, and Mr Gerald Ronson's Heron International agreed yesterday to buy nine provincial hotels in England and Wales from Trusthouse Forte, Britain's largest hotel group.

The acquisition, worth between £4m and £5m, is the first deal for a 50-50 joint venture launched in July between Heron and Control. The former put £25m in capital and the latter is contributing its property management expertise.

The nine two-star and three-star hotels, all freehold properties, have a total of 305 rooms. They also represent Control's first entry into the hotel market.

The hotels range in size from the Marine in Llandudno with 76 rooms to the Royal Sportsman in Northampton with 18. The others are the Beach in Mine-

## Time Products makes strong improvement

Time Products, the London-based watch and jewellery group, made strong progress during the first six months of 1987, with sales up 10 per cent on the previous year and the group well ahead of last year.

Earnings per share for this Bristol-based hirer of linen and workwear and dry cleaner came out at 3p and an interim dividend of 1.4p is being paid. For the rest of the year the prospect is one of continuing growth, said Mr Brooks.

He added that the first six months usually produced significantly lower profits than the second half. Last year the company made a full-year profit of £1.41m on turnover of £13.61m.

In the period under review the textile rental side was buoyant as a result of hotels trading at high occupancy levels and restaurants benefiting from the increase in tourism. However, the retail shops had had a difficult time, particularly in the west country, because of the costs of setting up new shops, changes in management structure and unfavourable weather.

A further seven branches had been acquired in the London area since the beginning of the year.

The interest charge was £26,000. Tax took £158,000 and dividends absorbed £149,000.

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We've always taken LIFFE more seriously than most.  
(Today, however, we propose to make a slight exception)

Exactly five years ago today the London International Financial Futures Exchange opened its doors for the first time.

We were quick to see its potential, and joined as a founder member.

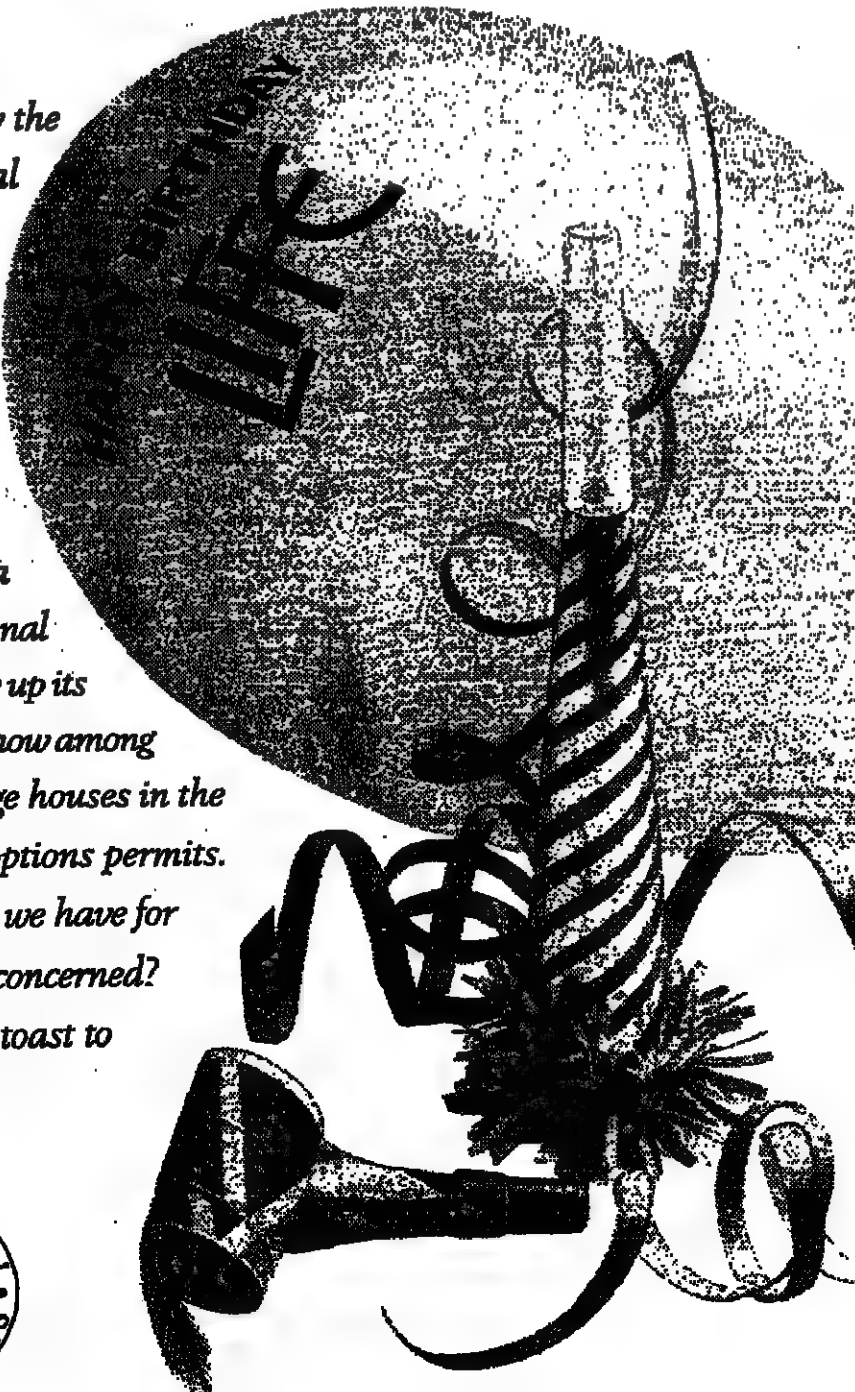
Today, LIFFE is a major success story. For London as a financial centre. For the institutional and private investors who make up its clientele. And for GNI - which is now among the largest UK-based brokerage houses in the market, with 11 seats and 5 options permits.

What better occasion could we have for offering congratulations to all concerned?

Or for proposing a modest toast to the future?



GNI LIMITED, COLCHESTER HOUSE, 1 LONDON BRIDGE WALK, LONDON SE1 2SX. TELEPHONE 01-378 7771



## Euromobiliare S.p.A. - Milan, Italy

Notice to the Holders of ECU 20,000,000 Euromobiliare International (Cayman) Limited 4% Guaranteed Convertible Notes Due 1993 Convertible into Saving Shares of Euromobiliare S.p.A.

A general, extraordinary Meeting of the Shareholders of Euromobiliare S.p.A. (the Guarantor) has been called for 28th October, 1987 to resolve, inter alia, on the following agenda:

1. increase in the paid-up capital through the issuance of Ordinary and Saving Shares in the ratio of one new share for every four shares of the respective categories, at a price of Italian Lire 2,500 each, of Lire 1,000 par value; new Saving Shares will also be offered to holders of "Euromobiliare 10% 1986-1993" Bonds convertible into Saving Shares, in the ratio of one Saving Share for every sixteen Convertible Bonds.

2. offer to all Shareholders and Bondholders of a special issue of n. 25,500,000, 8% 1988-1994 Bonds of par value Lire 1,000 issued by Banca Nazionale del Lavoro - Sezione Speciale per il Credito Industriale, convertible into Ordinary Shares of Euromobiliare S.p.A. at the price of Lire 5,000 per share of par value Lire 1,000 each.

The Bonds will be offered, in the ratio of one Bond for each







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**FT-ACTUARIES WORLD INDICES**

NATIONAL AND REGIONAL MARKETS	TUESDAY SEPTEMBER 29 1987					MONDAY SEPTEMBER 28 1987					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Golds Dth. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year end (approx)		
<i>Figures in parentheses show number of stocks per grouping</i>													
Australia (93)	172.91	-1.5	157.42	159.86	2.47	175.63	158.57	160.50	180.81	99.92	81.50		
Austria (16)	100.28	-0.6	91.29	95.76	3.17	100.84	91.05	95.59	102.87	85.53	93.50		
Belgium (48)	126.49	-0.8	115.15	119.63	2.99	127.56	115.17	119.49	134.89	96.19	88.03		
Canada (129)	136.47	-0.4	124.24	129.43	2.31	133.49	124.78	131.78	141.78	98.18	90.00		
France (129)	151.94	-1.0	105.46	111.27	2.58	151.98	105.62	111.49	124.83	98.18	95.40		
Italy (121)	109.68	-1.2	99.85	106.34	2.70	111.61	100.23	105.92	121.82	96.39	92.80		
West Germany (92)	100.40	+0.2	91.41	99.99	3.09	100.62	90.43	95.02	104.79	84.00	91.95		
Hong Kong (45)	126.81	-0.9	120.94	125.36	2.97	127.57	120.55	124.55	134.89	96.19	88.03		
Japan (24)	147.00	-0.6	133.83	141.97	3.19	148.88	133.92	141.70	147.88	99.50	81.62		
Italy (76)	91.14	-1.0	82.97	90.32	2.90	92.10	83.16	90.49	112.11	84.22	96.72		
Japan (58)	146.46	-1.5	133.33	140.58	3.05	146.52	134.22	140.40	162.28	100.00	100.00		
Norway (15)	176.48	-0.4	164.34	171.89	2.34	176.94	172.84	176.94	181.64	98.44	80.00		
Mexico (14)	370.13	-2.8	336.96	635.96	4.47	380.78	343.80	649.25	432.51	97.27	72.06		
Netherlands (37)	124.41	-0.9	113.26	117.51	3.65	125.56	117.67	117.68	131.41	99.65	95.59		
New Zealand (24)	139.08	+0.7	122.97	110.44	2.69	133.6	123.14	109.87	138.99	95.99	74.00		
Norway (24)	166.17	+0.6	160.30	172.37	1.72	174.78	157.83	168.29	180.64	99.64	80.00		
Sweden (12)	166.17	+0.7	158.96	164.35	1.53	165.20	149.16	159.19	178.28	99.29	88.02		
South Africa (62)	283.17	-2.8	268.76	133.49	3.16	285.48	168.37	134.78	198.09	100.00	101.52		
Spain (43)	159.81	-0.5	144.58	146.96	3.16	163.85	146.71	165.92	100.00	97.35	90.00		
Sweden (33)	129.11	+0.7	117.54	125.05	1.90	128.22	115.77	121.40	100.00	90.85	95.07		
Switzerland (93)	108.97	+0.1	98.66	102.69	3.14	108.29	97.77	101.64	110.00	92.01	90.24		
United Kingdom (332)	158.08	-0.7	143.91	143.91	1.67	159.24	143.78	143.78	162.87	99.65	90.83		
USA (586)	151.31	-0.4	119.94	131.31	2.79	151.81	131.81	131.81	157.42	100.00	96.26		
Europe (292)	127.94	-0.6	116.47	119.71	2.80	128.68	116.18	119.46	128.88	99.78	92.35		
Pacific Basin (683)	147.65	-1.4	134.24	136.63	0.67	149.80	137.25	136.76	158.77	100.00	96.83		
North America (715)	136.48	-1.2	129.83	131.83	1.48	141.81	127.68	136.75	143.45	100.00	96.83		
Europe Ex. UK (596)	109.20	-0.4	94.92	104.58	2.46	109.49	94.04	104.24	111.97	98.02	93.31		
Pacific Ex. Japan (225)	169.51	-0.9	147.95	153.24	2.40	164.03	148.11	153.72	164.03	99.92	81.50		
UK (18)	136.07	-0.4	127.30	130.27	1.47	137.21	128.21	131.21	143.38	100.00	96.83		
World Ex. UK (269)	134.71	-0.9	122.64	129.49	1.84	135.87							

Base values: Dec 31, 1986 = 100  
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## BASE LENDING RATES

Series	Nov 67		Feb 68		May 68		Stock
	Vol	Last	Vol	Last	Vol	Last	
GOLD C	\$480	64	6	17.50	—	—	\$460.50
GOLD C	\$500	—	—	—	24	20.90	" "
GOLD P	\$480	11	1.70	—	—	—	" "
GOLD P	\$440	2	5.48	20	6.50	—	" "
GOLD P	\$480	—	—	20	2.50	—	" "
GOLD P	\$500	35	40.50	20	40	—	" "
		Dec. 67		March 68		June 68	
SILVER C	\$700	3	75	—	—	—	\$760
		Oct. 67		Nov. 67		Dec. 67	
SPL C	FL334	4	0.80	—	100	3.10	FL324.99
SPL C	FL335	—	—	—	—	—	" "
		Mar. 68		June 68		Sep. 68	
SPL P	FL330	4	5.50	—	36	6.40	FL302.27
		Oct. 67		Nov. 67		Dec. 67	
SPL C	FL320	24	6.50	—	—	—	204.58
SPL C	FL320	156	2.60	—	—	—	" "
SPL C	FL320	—	—	28	1.20	1415	1.80
SPL C	FL316	—	—	—	—	83	1.700
SPL C	FL316	—	0.10	—	—	3	0.704
SPL C	FL306	—	—	—	—	—	" "
SPL C	FL200	—	1.20	—	—	—	" "
SPL C	FL200	146	1.80	—	—	24	1.50
SPL C	FL210	—	—	27	2.30	—	" "
		Mar 68		Jun 68		Sept 68	
SPL C	FL300	120	16.90	—	—	—	FL306.58
SPL C	FL300	115	11.60	—	—	—	" "
SPL C	FL300	14	5.30	—	—	—	" "
SPL C	FL210	5	3.10	—	—	—	" "
SPL C	FL200	—	—	10	2.90	—	" "
		Oct. 67		Jan. 68		Apr. 68	
ABN C	FL30	707	0.10	—	—	7	FL44.90
ABN C	FL30	373	0.20	—	3,008	—	" "
AERON C	FL300	—	0.20	17	6.10	3	FL66.90
AERON C	FL300	—	0.20	—	—	12	4
AKO C	FL30	—	—	6.10	—	—	FL104.10
AKO C	FL30	—	2.60	0.50	—	—	FL17
AKO C	FL30	285	—	285	20	7	14.50
AMC C	FL30	22	1.30	—	—	—	FL40.10
AMC C	FL30	—	—	47	4.304	—	" "
AMC C	FL30	—	—	—	—	2	—
AMC C	FL30	—	0.10	77	—	20	4.20
AMC C	FL30	—	—	—	—	—	FL63.70
ANRO	FL30	777	0.70	190	1.50	46	FL40.30
ELSEVEN P	FL30	30	1.30	—	—	28	5.60
ELSEVEN P	FL30	—	—	33	7.0	—	" "
GIBT-BROK C	FL30	—	—	35	1.80	6	FL68.80
HENRIKEN C	FL30	75	1.20	—	2.30	—	FL175
HENRIKEN C	FL30	288	0.50	—	—	17	—
HENRIKEN C	FL30	—	—	46	2.90	—	FL47.20
HENRIKEN C	FL30	—	—	—	—	3	8.50
KLM C	FL30	718	4.40	—	7.504	—	FL54.50
KLM C	FL30	—	—	—	—	16	4.70
KLM C	FL30	219	1.20	125	—	—	FL190.80
KLM C	FL30	—	—	—	—	—	" "
NEDLLOYD C	FL30	54	1.30	20	8.50	—	—
NATARED	FL75	280	—	—	4.10	—	FL73.40
NATARED	FL75	—	2.20	—	—	2	6.50
PHILIPS C	FL30	787	2.20	659	4.60	873	FL61.80
PHILIPS C	FL30	—	—	—	—	—	" "
ROYAL DUTCH C	FL210	1220	0.20	283	1.30	13	FL268.80
ROYAL DUTCH C	FL210	—	—	—	—	—	" "
ROYAL DUTCH C	FL210	797	1.40	24	17.20	—	FL112
RO							
ROBEO	FL110	—	—	11	2.50	—	—
ROBEO	FL110	357	0.40	—	—	25	8.40
UNILEVER F	FL124	—	—	100	1.40	—	FL139.90

**QUARK**

1 **crash jam, dawdle, following**  
 2 **urge.** Not based on stamite  
 3 book? (5-4, 3)  
 4 **Actuate in a changed friend**  
 5 **(7)**  
 6 **Working pace with backward**  
 7 **mount (7)**  
 8 **Blow your horn hard. Some-**  
 9 **thing on the wheel? (5)**  
 10 **Discovered, but not there**  
 11 **again, upon? (5,8)**  
 12 **The Conservative** motion  
 13 perhaps giving laws (10)  
 14 **Genuine, without transgres-**  
 15 **sion—yet under the beak! (4)**  
 16 **Seen on the ice, learner runs**  
 17 **out of courage (4)**  
 18 **Use your loaf and you could**  
 19 **get it! (10)**  
 20 **Call dog a wild animal (3)**  
 21 **One more on a score (3)**  
 22 **Look at the poor place.**  
 23 **Something's gone through it!**  
 24 **(3-4)**  
 25 **Head actor once noted for**  
 26 **fruit (3-4)**  
 27 **Depressed after receiving**  
 28 **sauce. Reprimand called for**  
 29 **(8-4)**

**DOWN**

1 **Regular soldier's gear (7)**  
 2 **Letter put in grate is in pen-**  
 3 **cil (8)**  
 4 **A dance in centre of**  
 5 **French city (4)**

6 **Eastern land could be car-**  
 7 **rying a burden (5)**  
 8 **It's pleasant to succeed with**  
 9 **part (7)**  
 10 **The role with real PC play-**  
 11 **ing is essential ingredi-**  
 12 **ent (3,6)**  
 13 **When rain stops play both**  
 14 **sides are this! (7-6)**  
 15 **Good lettuce should show it,**  
 16 **refined, green (10)**  
 17 **Underlined? (In a manner of**  
 18 **speaking—Ed.) (8)**  
 19 **Be inclined at first to study**  
 20 **delate (7)**  
 21 **Isn't University worth cha-**  
 22 **nging time in Geology? (7)**  
 23 **Pin to assist rowing (look up**  
 24 **in article) (5)**  
 25 **Having no name soon? (4)**

**Solution to Puzzle No. 6, 642**

W	I	S	T	E	N	C	O	U	R	T	E	R	S	
G	I	N	A	V	E	N	T							
L	E	A	D	I	N	G	T	A	P	S	E	R		
E	A	T	E	R										
O	U	E	T		E	N	D	E	R	E	R	E	R	
O		M	A	E	I	L	S							
N	E	E	D	E	S									
E	N	T	E	R										
S	T	R	E	E	T	E	C	A	N	N	O			
R		G	E	I	N	G								
A	F	I	C	I	O	N	A	D	O					
G	R	A	A	A	A	E								
T	R	A	I	N	E	R								
G	I	D	E	E	R									
G	I	D	E	E	O	O								
S	T	A	N	C	E									

**Guaranteed on a subordinated basis  
as to payment of principal and interest by**



Interest Rate	7 <sup>15</sup> / <sub>16</sub> % per annum
Interest Period	30th September 1987 31st December 1987
Interest Amount per U.S. \$50,000 Note due 31st December 1987	U.S. \$1,014.24

**Credit Suisse First Boston Limited**  
Agent Bank

**U.S. \$75,000,000**



**Girozentrale und Bank  
der österreichischen Sparkassen  
Aktiengesellschaft**  
Floating Rate Subordinated Notes Due 1991

Interest Rate	8 <sup>1</sup> / <sub>16</sub> % per annum
Interest Period	30th September 1987 30th December 1987
Interest Amount per U.S. \$1,000 Note due 30th December 1987	U.S. \$20.38

**Credit Suisse First Boston Limited**  
**Agent Bank**

\_\_\_\_\_

U.S.\$200,000,000

**CORPORATION N.V.**

**GUARANTEED FLOATING RATE SUBORDINATED  
NOTES DUE 1994**

Guaranteed on a Subordinated basis by  
**Continental Illinois Commerce**

(Incorporated with limited liability in Delaware, in accordance with the provisions of the Delaware General Corporation Law, 1986, as amended.)

seas Finance Corporation N.V. and Citibank, I

been fixed at 8% p.a. and that the interest relevant Interest Payment Date, December 31, 1

on No. 22 will be U.S.\$204.44 in respect of  
total amount of the Notes.

Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

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1

[illegible]

## AUTHORISED UNIT TRUSTS

[illegible]

دلیل و اثبات



**SERVICE**

**SERVICE**



[illegible]

هذه امانة الاصل







1997

## INDUSTRIALS—Continued

152	64	Aaronson Bros. 10p	189	+2	11.5	4.6	0.9
153	64	Albergheny 10p	189	+2	10.75	2.0	1.9
154	64	Albergheny 10p	189	+2	10.75	2.0	1.9
155	64	Albergheny 10p	189	+2	10.75	2.0	1.9
156	64	Albergheny 10p	189	+2	10.75	2.0	1.9
157	64	Albergheny 10p	189	+2	10.75	2.0	1.9
158	64	Albergheny 10p	189	+2	10.75	2.0	1.9
159	64	Albergheny 10p	189	+2	10.75	2.0	1.9
160	64	Albergheny 10p	189	+2	10.75	2.0	1.9
161	64	Albergheny 10p	189	+2	10.75	2.0	1.9
162	64	Albergheny 10p	189	+2	10.75	2.0	1.9
163	64	Albergheny 10p	189	+2	10.75	2.0	1.9
164	64	Albergheny 10p	189	+2	10.75	2.0	1.9
165	64	Albergheny 10p	189	+2	10.75	2.0	1.9
166	64	Albergheny 10p	189	+2	10.75	2.0	1.9
167	64	Albergheny 10p	189	+2	10.75	2.0	1.9
168	64	Albergheny 10p	189	+2	10.75	2.0	1.9
169	64	Albergheny 10p	189	+2	10.75	2.0	1.9
170	64	Albergheny 10p	189	+2	10.75	2.0	1.9
171	64	Albergheny 10p	189	+2	10.75	2.0	1.9
172	64	Albergheny 10p	189	+2	10.75	2.0	1.9
173	64	Albergheny 10p	189	+2	10.75	2.0	1.9
174	64	Albergheny 10p	189	+2	10.75	2.0	1.9
175	64	Albergheny 10p	189	+2	10.75	2.0	1.9
176	64	Albergheny 10p	189	+2	10.75	2.0	1.9
177	64	Albergheny 10p	189	+2	10.75	2.0	1.9
178	64	Albergheny 10p	189	+2	10.75	2.0	1.9
179	64	Albergheny 10p	189	+2	10.75	2.0	1.9
180	64	Albergheny 10p	189	+2	10.75	2.0	1.9
181	64	Albergheny 10p	189	+2	10.75	2.0	1.9
182	64	Albergheny 10p	189	+2	10.75	2.0	1.9
183	64	Albergheny 10p	189	+2	10.75	2.0	1.9
184	64	Albergheny 10p	189	+2	10.75	2.0	1.9
185	64	Albergheny 10p	189	+2	10.75	2.0	1.9
186	64	Albergheny 10p	189	+2	10.75	2.0	1.9
187	64	Albergheny 10p	189	+2	10.75	2.0	1.9
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189	64	Albergheny 10p	189	+2	10.75	2.0	1.9
190	64	Albergheny 10p	189	+2	10.75	2.0	1.9
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192	64	Albergheny 10p	189	+2	10.75	2.0	1.9
193	64	Albergheny 10p	189	+2	10.75	2.0	1.9
194	64	Albergheny 10p	189	+2	10.75	2.0	1.9
195	64	Albergheny 10p	189	+2	10.75	2.0	1.9
196	64	Albergheny 10p	189	+2	10.75	2.0	1.9
197	64	Albergheny 10p	189	+2	10.75	2.0	1.9
198	64	Albergheny 10p	189	+2	10.75	2.0	1.9
199	64	Albergheny 10p	189	+2	10.75	2.0	1.9
200	64	Albergheny 10p	189	+2	10.75	2.0	1.9

High	Low	Stock	Price	Net	Vol	Open	Close
208	99	Midlaw Thomson	207	94.62	25	31	20.6
119	63	Lamont	119	2.0	27	25	16.1
				2.03	19		

[illegible]

87-2	Carlio Eng. Sp	208	+2	3.75	3.5	2.7
101	Castings 10p	190	-5	—	—	—
29	Caution Group Sp	342	—	—	—	—

110	Chambers (F) 5p	777	1165.6	23	51
111	Chambers (F) 5p	777	1165.6	23	51
112	On Cars. Mid. 7p	564			
113	Cheney 10p	777			
114	Cheney 10p	777			
115	Cheney 10p	777			
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198	Cheney 10p	777			
199	Cheney 10p	777			
200					

[illegible]

Control Tech 10p	255	
Cranbrook Elect 5p	100	-2
Electronics 10p	255	

156	170	204	238	272	306	340	374	408	442	476	510	544	578	612	646	680	714	748	782	816	850	884	918	952	986	1020	1054	1088	1122	1156	1190	1224	1258	1292	1326	1360	1394	1428	1462	1496	1530	1564	1598	1632	1666	1700	1734	1768	1802	1836	1870	1904	1938	1972	2006	2040	2074	2108	2142	2176	2210	2244	2278	2312	2346	2380	2414	2448	2482	2516	2550	2584	2618	2652	2686	2720	2754	2788	2822	2856	2890	2924	2958	2992	3026	3060	3094	3128	3162	3196	3230	3264	3298	3332	3366	3400	3434	3468	3502	3536	3570	3604	3638	3672	3706	3740	3774	3808	3842	3876	3910	3944	3978	4012	4046	4080	4114	4148	4182	4216	4250	4284	4318	4352	4386	4420	4454	4488	4522	4556	4590	4624	4658	4692	4726	4760	4794	4828	4862	4896	4930	4964	4998	5032	5066	5100	5134	5168	5202	5236	5270	5304	5338	5372	5406	5440	5474	5508	5542	5576	5610	5644	5678	5712	5746	5780	5814	5848	5882	5916	5950	5984	6018	6052	6086	6120	6154	6188	6222	6256	6290	6324	6358	6392	6426	6460	6494	6528	6562	6596	6630	6664	6698	6732	6766	6800	6834	6868	6902	6936	6970	7004	7038	7072	7106	7140	7174	7208	7242	7276	7310	7344	7378	7412	7446	7480	7514	7548	7582	7616	7650	7684	7718	7752	7786	7820	7854	7888	7922	7956	7990	8024	8058	8092	8126	8160	8194	8228	8262	8296	8330	8364	8398	8432	8466	8500	8534	8568	8602	8636	8670	8704	8738	8772	8806	8840	8874	8908	8942	8976	9010	9044	9078	9112	9146	9180	9214	9248	9282	9316	9350	9384	9418	9452	9486	9520	9554	9588	9622	9656	9690	9724	9758	9792	9826	9860	9894	9928	9962	9996	10030	10064	10098	10132	10166	10200	10234	10268	10302	10336	10370	10404	10438	10472	10506	10540	10574	10608	10642	10676	10710	10744	10778	10812	10846	10880	10914	10948	10982	11016	11050	11084	11118	11152	11186	11220	11254	11288	11322	11356	11390	11424	11458	11492	11526	11560	11594	11628	11662	11696	11730	11764	11798	11832	11866	11900	11934	11968	12002	12036	12070	12104	12138	12172	12206	12240	12274	12308	12342	12376	12410	12444	12478	12512	12546	12580	12614	12648	12682	12716	12750	12784	12818	12852	12886	12920	12954	12988	13022	13056	13090	13124	13158	13192	13226	13260	13294	13328	13362	13396	13430	13464	13498	13532	13566	13600	13634	13668	13702	13736	13770	13804	13838	13872	13906	13940	13974	14008	14042	14076	14110	14144	14178	14212	14246	14280	14314	14348	14382	14416	14450	14484	14518	14552	14586	14620	14654	14688	14722	14756	14790	14824	14858	14892	14926	14960	14994	15028	15062	
156	170	204	238	272	306	340	374	408	442	476	510	544	578	612	646	680	714	748	782	816	850	884	918	952	986	1020	1054	1088	1122	1156	1190	1224	1258	1292	1326	1360	1394	1428	1462	1496	1530	1564	1598	1632	1666	1700	1734	1768	1802	1836	1870	1904	1938	1972	2006	2040	2074	2108	2142	2176	2210	2244	2278	2312	2346	2380	2414	2448	2482	2516	2550	2584	2618	2652	2686	2720	2754	2788	2822	2856	2890	2924	2958	2992	3026	3060	3094	3128	3162	3196	3230	3264	3298	3332	3366	3400	3434	3468	3502	3536	3570	3604	3638	3672	3706	3740	3774	3808	3842	3876	3910	3944	3978	4012	4046	4080	4114	4148	4182	4216	4250	4284	4318	4352	4386	4420	4454	4488	4522	4556	4590	4624	4658	4692	4726	4760	4794	4828	4862	4896	4930	4964	4998	5032	5066	5100	5134	5168	5202	5236	5270	5304	5338	5372	5406	5440	5474	5508	5542	5576	5610	5644	5678	5712	5746	5780	5814	5848	5882	5916	5950	5984	6018	6052	6086	6120	6154	6188	6222	6256	6290	6324	6358	6392	6426	6460	6494	6528	6562	6596	6630	6664	6698	6732	6766	6800	6834	6868	6902	6936	6970	7004	7038	7072	7106	7140	7174	7208	7242	7276	7310	7344	7378	7412	7446	7480	7514	7548	7582	7616	7650	7684	7718	7752	7786	7820	7854	7888	7922	7956	7990	8024	8058	8092	8126	8160	8194	8228	8262	8296	8330	8364	8398	8432	8466	8500	8534	8568	8602	8636	8670	8704	8738	8772	8806	8840	8874	8908	8942	8976	9010	9044	9078	9112	9146	9180	9214	9248	9282	9316	9350	9384	9418	9452	9486	9520	9554	9588	9622	9656	9690	9724	9758	9792	9826	9860	9894	9928	9962	9996	10030	10064	10098	10132	10166	10200	10234	10268	10302	10336	10370	10404	10438	10472	10506	10540	10574	10608	10642	10676	10710	10744	10778	10812	10846	10880	10914	10948	10982	11016	11050	11084	11118	11152	11186	11220	11254	11288	11322	11356	11390	11424	11458	11492	11526	11560	11594	11628	11662	11696	11730	11764	11798	11832	11866	11900	11934	11968	12002	12036	12070	12104	12138	12172	12206	12240	12274	12308	12342	12376	12410	12444	12478	12512	12546	12580	12614	12648	12682	12716	12750	12784	12818	12852	12886	12920	12954	12988	13022	13056	13090	13124	13158	13192	13226	13260	13294	13328	13362	13396	13430	13464	13498	13532	13566	13600	13634	13668	13702	13736	13770	13804	13838	13872	13906	13940	13974	14008	14042	14076	14110	14144	14178	14212	14246	14280	14314	14348	14382	14416	14450	14484	14518	14552	14586	14620	14654	14688	14722	14756	14790	14824	14858	14892	14926	14960	14994	15028	15062	
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Molybdenum 20p	150	
Motorola 53	544	+14
Multistage Filter	87	+1

[illegible][illegible]

4 Radline Sp	202	
4 Rain Data Crp \$0.20	12	
4 Real Time Cont. Sp	170	+13

[illegible][illegible]

## INSURANCES

[illegible]

& Man	364	+11
United 20p	793	
Mel and S	52	

12.7	368	200	London & Man.	364	+1	USL 88	—	3.4
47.2	829	499	London United 20p	799	+1	7.16	2.7	2.7
29.9	246 1/2	234 1/2	Marsh McLear's S1	240 1/2	+1 1/2	120.0	2.6	3.5
40.0	43	236	Minnet Hides. 20p	400	+1	082.40	1.6	3.7
1.0	119	60	NI21 Cos \$470.50	134	-3	9.43	2.7	3.3
						Q21%	2.1	3.6

द्वितीयः



**MINES** Continued[illegible][illegible][illegible][illegible][illegible][illegible]

- ☐ Cover actions for conversion of shares not taken during dividend period.
- ☐ Cover does not allow for shares which may also raise for dividend at future date. No P/E ratio usually provided.

[illegible]

NBS		Hutton Ridge,	
Fans 17 1/2% Vol.	Cumulative \$967	80%	49
		Underbid	75
<b>TRADITIONAL OPTIONS</b>			
<b>3-month call rates</b>			
Industrials	#		
Allied-Lyons	48	NEI	33
Amsrad	62	NK West Str	65
SAT	62	P & O Dto	65
BQC Gsp	36	Plesley	34
ESR	30	Polly Peck	30
BTR	36	Rascal Elect	32
Sabcock	32	RHM	30
Barclays	32	Rank Org	75
Bechtel	32	Reed Int'l	90
Blue Circle	30	STC	30
Boots	30	Tl	36
Comptech	48		37

Brit Aerospace	90	TSE	12
Brit. Telecom	90	Tesco	18
British Air	90	Thames Valley	12
Carbury	25	Trust Houses	25
Charter Cons.	45	Turner Newall	25
Comm Union	34	Unilever	60
Clearys	32	Victoria	29
CNNC	32	Welcome	62
Gen Accident	95	Property	95
GEC	200	Brit Land	30
Glaxo	70	Brit Secur	30
Grand Met	50	MEPC	40
GUS W	125	Peachey	48
Guardian	40		
GKN	30	BHS	
Hamson Yts	17	Brit Petroleum	32
Harrods Sids	12	Britair	11
ICI	125	Burns OI	12
Jaguar	32	Charterhall	88
Ladbroke	95	Procter	11
Lept & Gen	45	Shell	125
Lex Service	45	Tricentral	20

Lloyds Bank	35	Utramar	20
Lloyds Int.	75	Wines	
Morris & Spencer	22	Caru Gold	125
Midland Bk	45	Leavitt	20
Morgan Grenfell	55	Rio Tinto	100

A selection of options traded is given on the London Stock Exchange Report Page.







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16

The image features the iconic Marlboro logo at the top, rendered in its characteristic serif font. Below the logo is a high-contrast, black and white illustration of a cowboy riding a horse. The cowboy is wearing a wide-brimmed hat and is captured in a dynamic pose, leaning forward as if in motion. The horse is also depicted in a powerful, galloping stance. The overall aesthetic is rugged and masculine, consistent with the Marlboro brand identity.

Continued on Page 47

هاتوا مني اصل



DATE	TIME	NAME	ROOM	REMARKS
1/1/72	10:00	...	...	...
1/1/72	10:00	...	...	...
1/1/72	10:00	...	...	...
1/1/72	10:00	...	...	...

**Continued on Page 45**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### Rally blunted by setbacks among quality issues

#### WALL STREET

DESPITE a sharp jump of more than 1% in the value of the dollar yesterday, Wall Street stock and bond prices fell, writes Roderick Oram in New York.

Bond prices gave up overnight gains abroad and slipped about one point as the Treasury began a heavy series of securities auctions. Trading was light and nervous.

Stocks had opened up modestly after Monday's healthy gains but the poor performance of bonds dragged them down late in the session. The Dow Jones industrial average closed down 10.93 points at 2,990.57. It had been off more than 25 points half an hour before the close.

Broader market indices followed a similar pattern leaving the Standard & Poor's 500 index at 321.09 and the New York Stock Exchange composite index down 0.58 at 180.06.

New York Stock Exchange trading volume was moderately heavy at 174.5m with the number of issues declining outnumbering those rising by a ratio of three-to-two. Traders said investors were taking a wait and see attitude.

The market's slide was influenced by continuing declines of some of the biggest blue chips. IBM fell \$2.40 to \$150.90. Du Pont was off \$1.10 to \$51.10. General Electric gave up \$1 to \$61.40. Eastman Kodak was off \$1.40 to \$102.40 and Philip Morris shed \$1.40 to \$11.80.

Salomon Inc. slipped \$2.40 to \$36.00 on nearly 3m shares making it one of the most active NYSE issues following the announcement that Revlon, the cosmetics group run by Mr. Ronald Perleman, the noted corporate raider, intends to buy a stake in it.

Stocks of other securities houses were buoyed by signs that major investors believe they are undervalued. The sector has been depressed far well over a year by a tight squeeze on profits, expansion into new activities and more intense competition.

Among Salomon's competitors, Merrill Lynch added \$2 to \$38. Shearson Lehman rose \$2 to \$38. Paine Webber gained \$2 to \$31.40 and E. F. Hutton advanced \$1.40 to \$37.40.

Dayton Hudson rose \$1 to \$59.40. Dart Group, unchanged at \$15.50, said it increased its offer for the Minneapolis-based retailer to \$68 a share from \$65.

Ernst & Young gained \$2.40 to \$29.40 on reports that Montedison, the Italian chemical group, had received an offer for its 85 per cent stake in the pharmaceutical company.

Belo, a transportation management company, jumped \$8 to \$31 after it said it was talking with a party interested in acquiring it.

J. C. Penney advanced \$1.40 to \$39.40. The leading retailer said it would buy back 15m shares, about 10 per cent of those outstanding periodically at prices the company considers desirable.

USG gained a further \$1.40 to \$49.40. The stock of the building materials manufacturer has risen sharply recently on speculation it was a takeover target.

Gulf & Western advanced \$2.40 to \$86.40. Several brokers added the financial services, publishing and entertainment group to their recommended lists.

ARCO Chemical was the most active New York Stock Exchange stock in its first day of trading as more than 5.5m shares traded with a closing price of \$37.40. Atlantic Richfield, its parent which has retained more than 80 per cent of the stock, issued 17m shares at \$32 a share.

Wall Street's credit markets were undermined by the feeling that the sharp rise in Japanese interest rates yesterday was the start of a jump in rates world wide. Dealers were also concerned whether investor demand would materialise for the Treasury auctions which began yesterday.

The price of the benchmark 8.75 per cent Treasury long bond opened slightly higher in New York from the previous day but quickly shed overnight gains made in Tokyo and London. By late afternoon it was off 1/4 of a point from the opening at 81 1/2 yielding 8.78 per cent.

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In total the Treasury will sell \$58.1bn of bills and notes this week and next. The Treasury began yesterday with \$9.2bn of two-year notes at an average yield of 8.57 per cent and will auction \$9.2bn of one-year bills today followed by \$12.8bn of 80 and 171 day bills tomorrow.

The market is already looking ahead to the \$7.2bn of four-year notes next Tuesday and \$6.7bn of seven-year notes on Wednesday. Both issues were postponed from last week because of congressional delays in raising federal government's debt ceiling.

LOWER GOLD issues pulled stocks in Toronto downwards, although declines were generally small. A drop in the bullion price sent Placer Dome \$2.40 lower to \$37.40 but Echo Bay held steady at \$37.40.

Banks were mixed with Bank of Nova Scotia slipping \$2.40 to \$31.40, Royal Bank advancing \$2.40 to \$32.40, Bank of Montreal unchanged at \$31.40 and Toronto Dominion Bank down \$2.40 to \$31.40.

Among blue chips, Seagram advanced \$1.40 to \$31.40, Bell Canada Enterprises slipped \$2.40 to \$38.40 and Canadian Pacific was unchanged at \$38.40.

International Thomson which announced an increase in its yearly dividend, firmed \$2.40 to \$31.40.

Mining issues generally moved higher, with Noranda climbing \$2.40 to \$35.40, Alcan Aluminium advancing \$2.40 to \$37.40 and Inco firming \$2.40 to \$39.40.

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### Bombay unruffled by tax package

INDIAN STOCK markets have reacted calmly to the introduction of a 5.5m rupee tax package designed partly to finance the country's 21m rupee drought relief measures. Worries over the tax measures sent prices in Bombay, India's biggest exchange, tumbling earlier this month.

The taxes, introduced on Friday, include a 10 per cent surcharge on personal and corporate taxes and a new levy on imports. Investors appear to consider these levels light, and the Bombay Stock Exchange 30-share index yesterday edged down 4.57 from Monday's close to 444.63. The exchange was at a standstill last week owing to a strike by jobbers. It closed at 464.58 prior to the boycott.

Bearishness over the taxes was offset by buying from Government-owned investment institutions and optimism over an accord between India and Sri Lanka. India's other markets have been little changed, lacking any strong lead from Bombay.

Meanwhile, Bombay jobbers are still aggrieved that the Government has not immediately acceded to their demand that the ceiling for their daily business be raised to 2.5m rupees from the present limit of 1m rupees. They called off last week's boycott after the Government appointed a committee to study their demands, but are said now to feel tricked into calling off the strike.

The government ordained committee is expected to be ready to make its recommendations within three weeks. It is thought that it will recommend that restrictions on trading be removed as confidence returns to the Indian markets.

However, turnover on the Bombay exchange was just over 5m rupees during July and August, about half the average monthly turnover of 11.33m recorded last year. Brokers say the present market weakness will persist at least until the prospects for the winter harvest are known, in a couple of months.

The market is also swayed by news of the amount of World Bank drought relief to be made available this year and for the announcement of a new credit policy from the Indian reserve bank, the country's monetary authority.

R. C. Murthy

#### EUROPE

### Export-led blue chips take heart from higher dollar

#### London

THE UK stock market's advance faltered as renewed uncertainties over interest rates clouded the bond and equities markets.

The FT-SE 100 index closed 0.2 higher at 2863.3, while the FT Ordinary Index lost 1.5 to close at 1849.3.

Government bonds gave back the gains of the previous session, closing with losses of 1/4 or so. Traders expressed some concern over early losses in the New York fixed interest market. However, there was very little retail selling of UK bonds. Details, Page 44

Credit Suisse index up 7.3 to a record of 824.1.

Amsterdam moved gently upwards as the firmer dollar promoted buying in blue chips and selected issues, but gains were small and trading continued thin. The ANP-CBS index inched up 0.2 to 102.3.

Royal Dutch was actively traded but closed \$1.30 lower at \$126.50. Also ended 70 cents lower at \$171.00, while Phillips slipped 20 cents to \$151.50. Unilever slipped 20 cents to \$158.40.

Paris slipped narrowly lower in calm trading as concern over foreign interest rates and pessimism over the domestic economy continued to weigh on the market. The CAC index was down 0.9 at 431.7 with the moderate losses evenly spread.

Brussels remained nervous but volume picked up from the previous day due to selective buying. The Brussels stock index slipped 1.04 to 5,140.42.

Stockholm saw institutional investors return in force and active buying in blue chips initiated a broad-based rally which pushed the Vekens Affair all-share index up 13.6 to 1,167.5.

Oslo staged a partial recovery after Monday's losses as selective demand lifted the all-share index 4.78 to 420.61 in moderate trade worth Nkr122.4m.

Milan turned nervous as insurance issues and the Fiat group posted losses after leading the market over the past week. Prices varied widely throughout the session as investors trimmed their portfolios.

The MIB index slipped 3 to 833 as gains in textiles, paper and publishing helped to offset losses elsewhere.

Madrid edged slightly higher after a quiet, mixed session which saw moderate gains in construction and foods. The general share index inched up 0.65 to 310.24.

Genoa, though, continued to ride support for its new gold mine and added \$1.50 to \$75.70.

Platinums firmed and saw Lydenburg up \$1.50 at \$49.75 and Buxton 50 cents higher at \$59 after forecasting higher first-half profits.

Industrials were mixed to easier, with sector leader Barlow Rand down 20 cents at \$28.15.

#### ASIA

### Nikkei rises again despite steep drop in steels, bonds

#### TOKYO

A SURGE in high-technology stocks, reflecting a weaker yen, lifted Tokyo prices yesterday, although the bond market's plunge sent steels tumbling, writes Kenji Sakamoto of Jiji Press.

The Nikkei average closed 160.88 points up at 25,988.00 after recovering the 28,000 mark at one stage for the first time in almost a month. Turnover fell to 1.18tr shares from Monday's 1.50tr shares, mirroring the weak performance of large-capitalisation issues. Advances outnumbered declines by 515 to 372, with 151 issues unchanged.

The market firmed at the opening, aided by strong buying and the Dow Jones index's overnight surge above 2,900 on Wall Street. It faded later, however, in a swift correction of recent sharp gains. The bond market's fast fall also helped the equity loss momentum.

Buying shifted from large-capitals to high-technology electricals and precision instruments. Electric wires - which have lagged lately - were also sought, along with trading houses, pharmaceuticals and chemicals.

Nippon steel remained the most active stock, with 133.95m shares traded, but ended \$8 lower at \$425 on profit-taking after matching its peak of \$437 at one point. Nippon Kokan, third busiest with 47.44m shares, weakened \$3 to \$253, as did Sumitomo Metal Industries, fifth with 45.94m shares, \$4 to \$233 and Kawasaki Steel, sixth with 41.77m shares, \$7 to \$233.

Heavy electricals also eased after recent strong gains: Toshiba Corp, the second busiest issue, with 67.38m shares, closed unchanged at \$781.5 after gaining \$10 to \$791.5 in early trading. Hitachi, on trade of 48.90m shares, dropped \$10 to \$1,550 and Mitsubishi Electric, tenth with 21.34m shares, \$11 to \$785.

Conversely, high-tech stocks were bought almost across the board, with NEC Corp soaring \$80 to a record \$2,400 on the ninth largest volume of 28.01m shares. Matsushita Electric Industrial \$40 to a record \$2,940. Sony Corp \$90 to \$1,500. Cannon \$90 to \$1,200 and Ricoh \$30 to \$1,400.

Reflecting the lacklustre performance of large-capitals, the share of the 10 most active stocks in overall turnover fell to 41.8 per cent, slipping below 50 per cent for the first time in 10 sessions.

Bonds plunged on concern that interest rates were set to rise, sparked by the news that the Bank of Japan unexpectedly did not offer to buy certificates of deposit despite the maturing of ¥100bn of CDs bought by the central bank last June.

The view gained ground among dealers that the central bank will let short-term interest rates drift higher.

The yield on the bellwether 5.1 per cent government bond maturing in June 1998 opened at 5.95 per cent against Monday's 5.78 per cent and rose steadily, closing at a high for this year of 6.165 per cent. On the futures market, the December contract incurred a maximum allowable daily loss.

Construction stocks made the sole gains.

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The view gained ground among dealers that the central bank will let short-term interest rates drift higher.

The yield on the bellwether 5.1 per cent government bond maturing in June 1998 opened at 5.95 per cent against Monday's 5.78 per cent and rose steadily, closing at a high for this year of 6.165 per cent. On the futures market, the December contract incurred a maximum allowable daily loss.

Construction stocks made the sole gains.

board, with NEC Corp soaring \$80 to a record \$2,400 on the ninth largest volume of 28.01m shares. Matsushita Electric Industrial \$40 to a record \$2,940. Sony Corp \$90 to \$1,500. Cannon \$90 to \$1,200 and Ricoh \$30 to \$1,400.

#### SINGAPORE

EARLY momentum supplied by bargain-hunters was scotched as investors took profits, leaving Singapore share prices mixed in moderate trade. The Straits Times industrial index rose 4.32 to 1,411.51.

Jurong Shipyard, busiest on trade of 1.04m shares, fell back 2 cents to \$8.00. Sime Darby, another active, was 8 cents off at \$83.54.

UIC and First Capital Corp both resumed trading after a day's suspension, adding 16 and 13 cents respectively to \$33.62 and \$51.77. UIC said it will proceed with its bid for First Capital following stock exchange approval.

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#### HONG KONG

PROFIT-TAKING and rumours of a rights issue by a member of the Jardine group pulled Hong Kong share prices down from record levels in lower trade. The Hang Seng index closed down 25.17 at 3,858.68.

The market largely shrugged off news of Evergo group company Chinese estates cash call, leaving it 14 cents off at HK\$1.83 and Evergo itself 4 cents down at HK\$1.18.

Banks suffered from the profit-takers, with Hang Seng down 50 cents at HK\$51 and Hongkong Bank off 30 cents at HK\$10.86.

THE FAINTERING bullion price and news of Government restrictions on overseas investment in Australian property nudged Sydney share prices further down. The All Ordinaries index closed down 11.2 at 2,283.

Gold was hardest hit in the sell-off. Motana was down 50 cents at A\$15.10, Newmont 20 cents at A\$3.80 and Kidston 10 cents at A\$7.70. Gold Mines of Kalgoorlie proved the exception with a 55 cent gain to A\$10.25.

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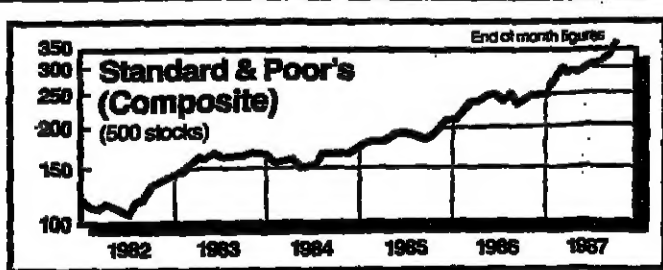
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#### KEY MARKET MONITORS



#### STOCK MARKET INDICES

NEW YORK Sept 29 Prev Year ago  
DJ Industrials 2,990.57 2,801.50 1,735.20  
DJ Transport 1,037.14 1,036.09 788.63  
DJ Utilities 196.84 197.43 198.94  
S&P Comp. 321.09 323.20 229.91

LONDON FT  
Ord 1,848.8 1,851.3 1,227.0  
SE 100 2,368.3 2,368.1 1,539.20  
A-All share 1,208.47 1,206.98 788.78  
A 500 1,323.23 1,321.82 844.76  
Gold mines 456.3 456.5 323.8  
A Long gilt 9.99 9.94 10.59  
World Act. Ind 137.94 135.69 95.40 (Sept 28)

TOKYO  
Nikkei 25,988.00 25,837.34 18,103.3  
Tokyo SE 2,139.15 2,140.14 1,532.00

AUSTRALIA  
All Ord. 2,263.0 2,274.6 1,257.2  
Metals & Mins. 1,420.0 1,429.7 636.5

AMSTERDAM  
Credit Aktien 227.51 228.87 227.48

BRUSSELS  
SE 5,140.40 5,141.40 3,865.94

WEST GERMANY  
FAZ-Aktien 642.89 636.38 561.29  
Commerzbank 1,976.30 (u) 1,952.8

HONG KONG  
Hang Seng 3,858.68 3,864.85 2,064.30

ITALY  
Borsa Com. - 640.47 746.40

NETHERLANDS  
ANP CBS 311.50 274.6  
Ind - 259.00 274.5

NORWAY  
Oslo SE 592.28 555.80 371.24

SINGAPORE  
Straits Times 1,411.51 1,406.80 812.97

SOUTH AFRICA  
JSE 2,310.0 1,843.0  
Industrials - 2,239.0 1,381.0

SPAIN  
Madrid SE 310.24 309.69 199.23